LEETON
SHIRE COUNCIL

ITEM 7.2
SUPPLEMENTARY AGENDA & ATTACHMENTS

ORDINARY COUNCIL MEETING

26 APRIL 2023
7:00PM

TO BE HELD IN THE
COUNCIL CHAMBERS
23-25 CHELMSFORD PLACE
LEETON NSW 2705

Authorised for release: Jackie Kruger General Manager

LEETON SHIRE COUNCIL

ITEM 7.2

SUPPLEMENTARY AGENDA & ATTACHMENTS

ORDINARY COUNCIL MEETING

26 April, 2023

7:00PM

CORPORATE MATTERS

7.2 ENDORSEMENT OF THE DRAFT OPERATIONAL PLAN FOR 2023/24, DRAFT BUDGET FOR 2023/24, DRAFT REVENUE POLICY (INCLUDING FEES AND CHARGES) AND DRAFT LONG TERM FINANCIAL PLAN FOR 2023/24

CORPORATE MATTERS

ITEM 8.14 **ENDORSEMENT OF THE DRAFT OPERATIONAL PLAN FOR 2023/24, DRAFT BUDGET FOR 2023/24, DRAFT REVENUE POLICY (INCLUDING FEES AND CHARGES) AND DRAFT LONG TERM FINANCIAL PLAN FOR 2023/24**

RECORD NUMBER	23/48
RELATED FILE NUMBER	EF17/63
AUTHOR/S	Manager Finance IP&R Coordinator
APPROVER/S	Director Corporate General Manager

SUMMARY/PURPOSE

The purpose of this report is for Council to review and endorse the following documents to enable them to be placed on public exhibition and call for community submissions on the draft documents:

1. The DRAFT Operational Plan for the 2023/24 Financial Year
2. The DRAFT Budget for the 2023/24 Financial Year
3. The DRAFT Revenue Policy for the 2023/24 financial year (including DRAFT Schedule of Fees and Charges for the 2023/24 financial year)
4. Draft Long Term Financial Plan (2023 to 2033).

RECOMMENDATION

THAT Council endorses for public exhibition from Thursday 27 April 2023 until Thursday 25 May 2023 the following documents:

1. The DRAFT Operational Plan for the 2023/24 Financial Year.
2. The DRAFT Budget for the 2023/24 Financial Year.
3. The DRAFT Revenue Policy for the 2023/24 Financial Year (including DRAFT Schedule of Fees and Charges for the 2023/24 Financial Year).
4. The DRAFT Long Term Financial Plan (2023/24 – 2032/33).

REPORT

(a) Background

As required by the *Local Government Act 1993* (the Act), Council operates under the Integrated Planning and Reporting (IP&R) guidelines which aim to streamline Council operations and optimise the use of resources.

Sections 402 to 406 of the Act require all Councils within NSW to prepare the following documents:

Schedule	Documentation	Timeframe
Annually	Annual Operational Plan (Including Budget, Revenue Policy and Long Term Financial Plan)	By 30 June each year
Annually	Annual Report	By 30 November each year
Following each election	Delivery Program	By 30 June of the year following an election
Following each election	Resourcing Strategy • Long-Term Financial Plan (minimum 10 years but reviewed annually). • Asset Management Strategy (minimum 10 years). • Workforce Management Strategy (minimum 4 years)	By 30 June of the year following an election
Following each election	Community Strategic Plan (minimum 10 years)	By 30 June of the year following an election
Following each election	State of the Shire report	Second Meeting of newly elected Council

(b) Discussion

DRAFT OPERATIONAL PLAN FOR 2023/24 (***Attachment 1***)

The annual Operational Plan supports the Delivery Program. It is Council's action plan for achieving the community priorities outlined in the Community Strategic Plan (CSP) and Delivery Program. It details the activities – projects, programs and actions – Council will undertake in the coming year to achieve the Delivery Program strategies. The Operational Plan also details how Council will fund these actions.

Quarterly reports to Council's Senior Management Team track Council's performance against the targets identified in the Operational Plan. These reports include performance against service delivery activities and performance measures.

Six-monthly reports to Council and the community track Council's performance against the targets identified in the Delivery Program.

The DRAFT Annual Operational Plan 2023/24 (***Attachment 1***) has been developed for the purpose of consultation with the community. The public exhibition period will enable submissions to be made and considered before the final document is adopted by Council at the June 2023 Ordinary Council Meeting.

THE DRAFT BUDGET FOR 2023/24 (***Attachment 2***)

The Budget for 2023/24 provides the funding for Council to achieve the actions identified in the Operational Plan. The following identifies key information, assumptions and guidelines used in the preparation of the 2023/24 Budget.

- Rates income is based on a rate peg amount of 3.7%
- User Charges and Fees have increased on average from 0% to 10% resulting in a 2% increase overall compared to the year prior
- Interest on Investments is based on an average of investment returns of 4%
- Wages have been prepared based on a minimum increase of 2.5% and superannuation has increased by 0.5% from 1 July 2024 as per legislation.

Overall expenses have been budgeted to reduce slightly compared to the year prior ($80K).

Operational Budget
The DRAFT Operational Budget 2023/24 is prepared on a "by fund" basis with the General Fund excluding Domestic Waste Management (DWM), Water Fund and Sewer fund separated where practicable. An analysis of the budgeted consolidated operating result for 2023/2024 shows the following breakdown between the Funds, delivering a deficit overall.

Operating result excluding Capital Grants and Contributions

General Fund	($2,516K)
Domestic Waste Management (DWM)	$ 55K
Water Fund	$ 134K
Sewerage Fund	$ 93K
Consolidated	($2,234K)

Council has earmarked $5.6M to be borrowed during the 2023/24 Financial Year. This will take Council's total borrowings to $13.6M.

Capital Budget
The draft budget (***Attachment 2***) details Council's Capital Works Program for the 2023/24 Financial Year. The proposed Capital Works amounts to **$8.5M** including Revotes but excluding Carry Forward works.

DRAFT REVENUE POLICY INCLUDING DRAFT FEES AND CHARGES FOR 2023/24 (***Attachment 3***)

The Rate Peg of 3.7% has been applied to Council's General Rates. While this means that Council's General Rates income increase is capped at 3.7%, it does not necessarily mean that any individual rates obligation will increase by 3.7% - some may be less, some may be more. This is especially true in 2023/24 as the Valuer General has issued new property valuation data to be applied in 2023/24

The maximum interest chargeable on overdue rates and accounts of 6% was advised by the Office of Local Government.

2023/24 has seen change to several fees and charges with some being removed. While most have increased marginally some have increased by 10% due to a "catch up" on inflation in 2022/23 coupled with indexation for 2023/24. There is an overall increase of 2% in fees and charges.

DRAFT LONG TERM FINANCIAL PLAN (***Attachment 4***)

In ensuring Council maintains the capacity to sustainably deliver infrastructure and services over the medium to long term, Council's Long Term Financial Plan (LTFP) is regularly reviewed. The ten-year plan presents a forecast and several scenarios to assist in planning and analysis by Council. The LTFP considers range of inputs that impact on Council's projected finances and key performance indicators.

The Long Term Financial Plan signals strongly that Council needs to urgently address the financial sustainability of its General Fund.

(c) Options

The Draft Operational Plan for the 2023/24 Financial Year (including the Draft Budget for the 2023/24 Financial Year), the Draft Revenue Policy for the 2023/24 Financial Year (including the Draft Fees and Charges for the 2023/24 Financial Year) and Draft Long Term Financial Plan are being recommended for endorsement by the Council in order to undertake public consultation.

Alternatively, Council can endorse as above with amendments.

(a) Financial

The 2023/24 Budget is in deficit for the General Fund excluding Domestic Waste Management (DWM). While Council does have the cash reserves to remain operational for the next 12 months ("a going concern") the cash reserves are depleting. This trend is forecast to continue in the base case of the LTFP.

The financial implications of the proposed Budget and Revenue Policy are outlined in the body of this report.

Proposed borrowings will only be drawn down as and when they are required.

(b) Policy

Liveable Leeton 2035 – Community Strategic Plan
Resourcing Strategy 2022-2032

(c) Legislative/Statutory

Section 405 (1) of the Act requires Council to adopt an Operational Plan before the beginning of each Financial Year. It also requires Council to detail the activities to be engaged in by the Council during the year as part of the Delivery Program covering that year.

Section 405 (3) of the Act requires the draft Operational Plan to be publicly exhibited for at least 28 days and for public notice to be given that submissions may be made on the draft.

Section 405 (2) of the Act requires Council's Operational Plan to include a statement of the Council's Revenue Policy for the year covered by the Operational Plan. The statement of Revenue Policy must include the statements and particulars required by the Regulations.

(d) Risk

As per section 405 of the *Local Government Act 1993* a Council must have an Operational Plan that is adopted before the beginning of each financial year.

As per section 403 of the *Local Government Act 1993* a Council must have a Resourcing Strategy which includes the following 3 components:

- Long Term Financial Planning
- Workforce Management Planning
- Asset Management Planning

Community expectations of Council to deliver facilities and services must also be managed. The level of expectation when not well managed can create reputational risk. This risk has been mitigated through thorough internal consultation with staff and by Council's approach to proactive engagement with the community prior to the adoption of these documents.

Council has several resourcing risks to consider in relation to the 2023/24 DRAFT Budget. The capacity to repay borrowings which will be required as part of the DRAFT Capital Works Program has been confirmed as achievable.

Historically Council is heavily reliant on Capital Grants as part of its Capital Works Program, and this is still the case for a good portion of its current capital program. However, from 2023/24 only $500K is currently forecast as income. As such Council may become limited in its ability to renew existing assets or invest in new or upgraded assets without additional capital grants.

CONSULTATION

(a) External

The purpose of bringing these draft documents to Council for endorsement is to commence the external consultation phase.

Submissions from the public will be accepted from Thursday 27 April 2023 until Thursday 25 May 2023 – 28 days.

A report for the final adoption of the Operational Plan for 2023/24 (including Draft Budget or 2023/24), the Draft Revenue Policy for 2023/24 (including the Draft Fees and Charges for 2023/24) and Draft Long Term Financial Plan will be presented to the Ordinary Meeting of Council, which is scheduled for Wednesday 28 June 2023.

(b) Internal

All identified Operational Plan Responsible Officers
Senior Management Team
Audit, Risk and Improvement Committee will be consulted at their next meeting on the 11 May 2023

LINK/S TO THE DELIVERY PROGRAM/OPERATIONAL PLAN (DPOP)

Under the Key Priority Area THEME 6 - "STRONG LEADERSHIP" within Council's adopted Delivery Program/Operational Plan – 20 - A community that is always on the front foot – 20a is to "Strive to deliver the aspirations of the community through community leadership – Operate an efficient and effective Local Government Administration

ATTACHMENTS

1 DRAFT - Operational Plan 2023/2024

2 DRAFT - Budget (Including Capital Works Program) 2023/2024

3 DRAFT - Revenue Policy (including Fees and Charges) 2023/2024

4 DRAFT - Long Term Financial Plan 2023/2024

DRAFT
OPERATIONAL PLAN 2023/24

The 2023/24 financial year is the second of the 3-year Delivery Program that has been developed by the term of Councillors elected in December 2021.

This Operational Plan 2023/24 and the Delivery Program 2022-2025 should be read in conjunction with each other.

Acknowledgement of Traditional Custodians

Leeton Shire Council acknowledges and pays respect to the Wiradjuri people, the traditional custodians of the land encompassed by Leeton Shire.

Council also pays respect to the Elders, both past and present, of the Wiradjuri Nation and extend that respect to other Aboriginal and Torres Strait Islander people who live in Leeton Shire.

We recognise Aboriginal spiritual, social and cultural connections to these lands and waters and state our commitment to ensuring that Aboriginal rights, as enshrined in legislation, are upheld and not eroded.

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1. Message from the Mayor and General Manager

On behalf of Leeton Shire Council, we are pleased to present the draft 2023/24 Annual Operational Plan and Budget for community consideration and feedback. This suite of draft documents also includes Fees & Charges; Council's Revenue Policy and an updated Long Term Financial Plan.

These annual plans give effect to the Delivery Program 2022 – 2025 that was adopted for this term of Council which, in turn, responds to the priorities identified by the community in Liveable Leeton 2035 (the Community Strategic Plan).

While Leeton's population is holding steady at around 11,480, since 2019 Leeton has shown a small decline in Gross Regional Product from $0.62B in 2019 to $0.59B in June 2021 (source: id.com). To achieve our Community Strategic Plan aspirations, Council is committed to continuing to grow the local economy by supporting existing businesses to expand and attracting new businesses to set up in Leeton. We also continue to focus on keeping Leeton Shire an attractive and progressive place to live, work, play and raise a family.

Council remains focussed on completing major projects from previous years, all of which have attracted significant grant funding, such as The Roxy Community Theatre, the Waterslide at the Leeton Aquatic Centre, Chelmsford Place Upgrade and Water Tower Projection Art, Wamoon Sewer, and Vance Estate Stage 3. Other carry forward projects include the public toilets in Gossamer Park and Wamoon.

It is Council's continued position not to commence any new non-essential capital works, however with housing suffering such critical shortages, we will remain alert to opportunities to develop the former Brobenah Road campground in Leeton and the lot owned by Council in Conapaira Street, Whitton. At this stage there is no budget identified in the draft documents as cost estimates have yet to be done. Council will, however, be submitting an expression of interest for government assistance to develop the available land later in May and, if successful, will be required to fund 25% of the build costs. If this occurs, there will be further public engagement on the matter prior to Council making any final decisions.

Council has benefitted from unexpected and unprecedented levels of roads funding of late, with $800,000 of that scheduled for spending in 2023/24 for capital works. This assists with getting ahead with renewals and also helps the general fund bottom line (one-off). Our focus on our comprehensive sealed and unsealed road network, including resealing, rehabilitation, heavy patching and grading, will continue to be progressed during the year as Council continues to deliver on its community commitments.

As your local water utility, we have an extensive capital program this year, as we focus on improving operations and services. This includes refurbishment of the sediment tank and launders in Leeton, and automation and plant upgrades in Whitton and Murrami. For Sewer, the tertiary ponds at the Leeton Treatment Plant will be cleaned with banks repaired, the electrical system overhauled and the pump station at Leeton Masonic Lodge will be upgraded.

The full suite of proposed capital works can be found on page 12 of the Draft Budget.

While Council has healthy cash reserves of $51M, achieving financial sustainability of Council's general fund remains a significant challenge and cannot be ignored over the next 12 months. IPART has issued a rate peg of 3.7%, which, once again, represents around half of the cost of inflation alone. To this end, Council plans to continue having conversations with community about how to increase revenue (including revisiting the option of a Special Rate Variation) and/or decrease costs (including reductions in service levels). Management will also continue to undertake service reviews to seek further delivery efficiencies where possible, being mindful that the organisation needs to be adequately resourced to deliver the range of services and statutory obligations in the adopted Delivery Program 2022 - 2025.

Council also plans to undertake a rates review in 2023/24 to ensure the rates income we raise is fairly collected across the three rating categories (farmland, residential and business). We will endeavour to do this in the first quarter of the new financial year.

A new development this coming year is preparing for the introduction of a FOGO (Food Organics, Garden Organics) kerbside collection service. Mandated by federal and state government for implementation by 2030, Council anticipates starting early (July 2024) for three reasons – it is the responsible thing to do environmentally, it saves space / cost compared to landfilling, and it aligns with tendering for a new waste collection service which is now due contractually. Council has opted to undertake a joint tender through RAMJO (Riverina and Murry Joint Organisation of Councils) with a view to benefitting from significant economies of scale. While the tender will likely only be let during 2023/24 to commence the year after, much preparation and education will start in the latter half of 2023.

We look forward to continuing to work with the community, elected Council and staff to achieve the best outcomes for Leeton Shire.

Getting feedback from the community and ratepayers of Leeton is crucial for Council's decision making. We look forward to you contacting us via

Email: council@leeton.nsw.gov.au

Phone: 6953 0911

Have Your Say: haveyoursay.leeton.nsw.gov.au

In person: Leeton Shire Council, 23-25 Chelmsford Place, Leeton

Best wishes,

Cr Tony Reneker
MAYOR

Mrs Jackie Kruger
GENERAL MANAGER

2. Leeton Shire Council

Our Councillors

Cr Tony Reneker
Mayor
Elected to Council 2016

Portfolios: Police Liaison, Aboriginal Liaison, WRConnect Intermodal

tonyr@leeton.nsw.gov.au

Cr Michael Kidd
Deputy Mayor
Elected to Council 2004–2008
Elected to Council 2012

Portfolios: Housing, Arts and Culture

michaelk@leeton.nsw.gov.au

Cr Tony Ciccia
Elected to Council 2016

Portfolio: Health

tonyc@leeton.nsw.gov.au

Cr Matt Holt
Elected to Council 2021

Portfolio: Education

matth@leeton.nsw.gov.au

Cr Krystal Maytom
Elected to Council 2021

Portfolios: Business, Tourism

krystalm@leeton.nsw.gov.au

Cr Tracey Morris
Elected to Council 2012

Portfolios: Financial Sustainability, Yanco Agricultural Institute

traceym@leeton.nsw.gov.au

Cr Sandra Nardi
Elected to Council 2016

Portfolio: Youth

sandran@leeton.nsw.gov.au

Cr Paul Smith
Elected to Council 2016

Portfolio: Water Security

pauls@leeton.nsw.gov.au

Cr George Weston
Elected to Council 1995

Portfolios: Heritage, CBD Enhancement Strategy, Environment and Climate Change

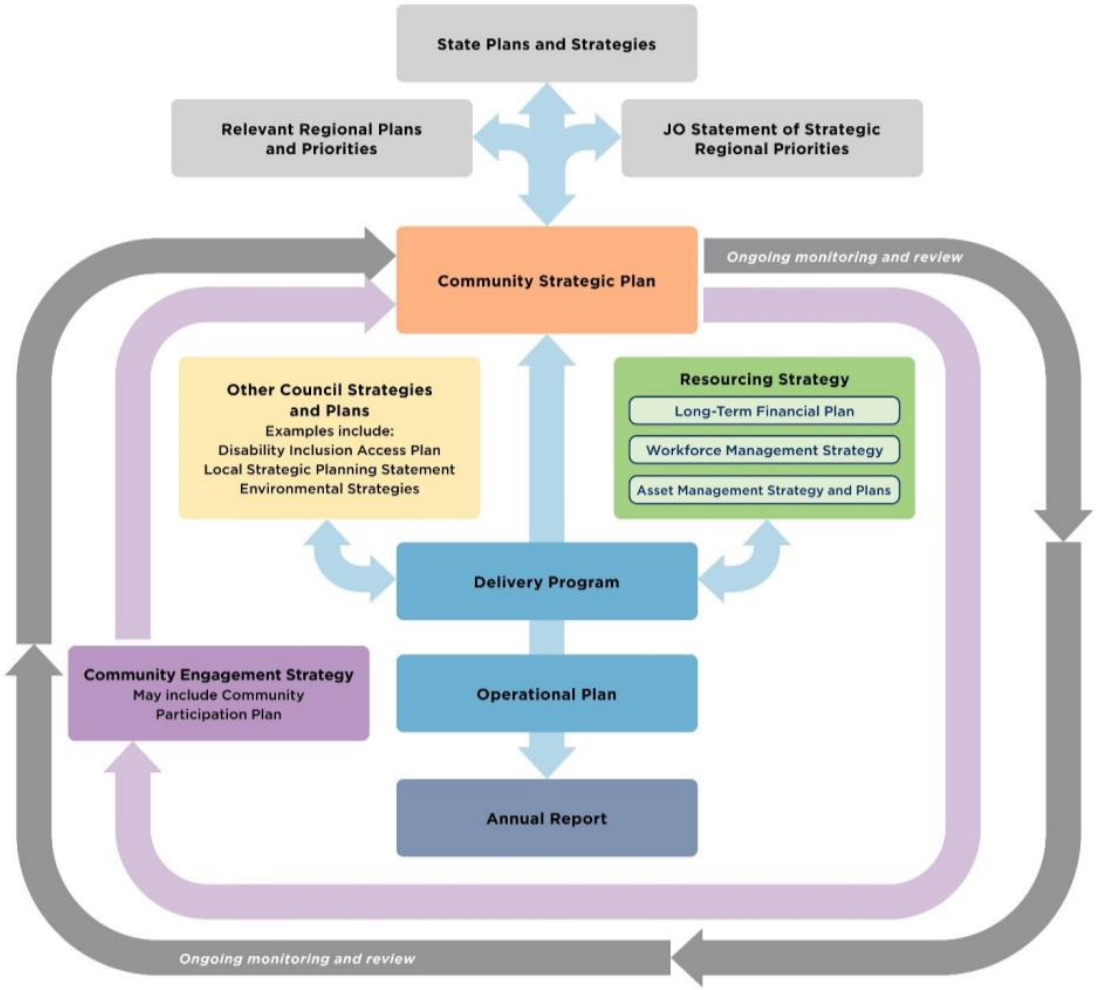
georgew@leeton.nsw.gov.au

Our Organisational Structure

3. The Integrated Planning and Reporting Framework

The Integrated Planning and Reporting (IP&R) framework acknowledges most communities share similar aspirations: a safe, healthy and pleasant place to live, a sustainable environment, opportunities for social interaction, education and employment, and reliable infrastructure.

The difference lies in how each community responds to these needs. The framework has been developed with the understanding that council plans and policies should not exist in isolation – they are interconnected. It allows NSW councils to draw their various plans together, understand how they interact and get the maximum leverage from their efforts by planning holistically and sustainably for the future.



Key Planning Documents

The Community Strategic Plan

The Community Strategic Plan is the key document in the IPR framework.

It is developed by Council in conjunction with and on behalf of the community. It is not a Council Plan. It is a community plan. Its purpose is to identify the community's main priorities and aspirations for the future, and to outline outcomes (or objectives) and strategies to achieve them.

The Community Strategic Plan is organised under five focus areas that reflect the community's vision and values. It answers the questions:

- Where are we at today?
- Where do we want to be in 10+ years' time?
- How will we get there?
- Who may be able to help?
- How will we know that we're on track or that we have arrived?

These questions help identify the community's vision, aspirations and priorities and establish baseline targets, strategies and measures to aid performance monitoring and reporting.

The Community Strategic Plan guides all remaining strategies and plans. It is a 10+ year plan but it is reviewed every four years in line with the Local Government election cycle.

The Delivery Program

The Delivery Program is Council's statement of commitment to the community regarding what Council will do during its term of office to bring the community closer to achieving its long-term goals using the resources identified in the Resourcing Strategy. It turns the community's strategic goals into actions.

Delivery Programs usually cover 4 years to coincide with the length of the Council term. As a consequence of COVID-19, the local government elections were delayed and for that reason, the current Delivery Program covers the period 1 July 2022 to 30 June 2025.

The Delivery Program priorities and actions remain unchanged from that adopted to commence 1 July 2022.

The Operational Plan

The annual Operational Plan supports the Delivery Program. It is Council's action plan for achieving the community priorities outlined in the Community Strategic Plan (CSP) and Delivery Program. It is reviewed annually and details the activities – projects, programs and actions – Council will undertake in the coming year to achieve the Delivery Program strategies. The Operational Plan also details how Council will fund these actions. This document is the draft Operational Plan for the financial year 2023/24 and is being exhibited for community feedback.

The Resourcing Strategy

The Resourcing Strategy outlines Council's capacity to manage assets and deliver services over the next ten years. It includes the:

- Long Term Financial Plan, which is a modelling tool to project the Shire's financial commitments over the next ten years as a means of helping to ensure financial sustainability. It is a dynamic tool which analyses financial trends over a ten year period on a range of assumptions and provides information to assess the impacts of current decisions and budgets on future financial sustainability.
- Workforce Management Strategy, which aims to ensure Council's workforce has the right skills at the right time and in the right quantities to ensure sustainable service delivery.
- Asset Management Strategy, which provides tools to assist Council's decision making on infrastructure funding needs, the impacts of budget decisions into the future and the resourcing requirements needed to meet agreed levels of service delivery. Leeton Shire Council has chosen to combine individual Asset Management Plans and its Asset Management Strategy in to one document: a Strategic Asset Management Plan.

The Resourcing Strategy documents are usually reviewed every four years in line with the Local Government election cycle, however on this occasion Council has updated its Long Term Financial Plan in order to continue discussions with the community about achieving financial sustainability.

Other Council Strategies and Plans

Council's other strategic plans – such as its Disability Inclusion Action Plan (DIAP), Local Strategic Planning Statement (LSPS), Ageing Well Strategy and Housing Strategy all link to the Delivery Program and are delivered within the confines of the Resourcing Strategy. They all have the overall goal of delivering the aspirations of the community as expressed in the Community Strategic Plan.

Reporting Documents

Progress Reports

Quarterly reports to Council's Senior Management Team track Council's performance against the targets identified in the Operational Plan.

Twice a year performance reports against the Delivery Program targets are provided to Council, with the third and final update incorporated in the Annual Report.

Annual Report

The Annual Report provides an overview of Council's performance and activities during the financial year and includes the audited financial statements for the year. The activities and actions reported are based on targets identified in the Delivery program and Operational Plan.

State of the Shire Report

The State of the Shire Report provides an overview of Council's and the communities progress toward the implementation of the Community Strategic Plan during the identified term. It is included as a subsection of the Annual Report in the year of an ordinary Council election and is presented at the second meeting of the newly elected Council.

4. About the Operational Plan 2023/24

This Draft Operational Plan gives effect to the second year of Leeton Shire Council's Delivery Program 2022–2025 and should be read in conjunction with that document.

The Operational Plan details the projects, programs and actions to be undertaken in the 2023/24 financial year to achieve the Delivery Program commitments. The activities and actions are organised in accordance with the functional areas and colour coding used in the Delivery Program.

1. Community Services and Community Development
2. Museum, Arts and Cultural Services
3. Parks, Streetscapes and Sporting Facilities
4. Economic Development
5. Planning, Building and Public Health
6. Roads and Drainage
7. Water and Sewer Services
8. Environmental Sustainability and Emergency Services
9. Governance and Administration

Leeton Shire Council's Budget 2023/24 and Statement of Revenue Policy (including fees and charges) are also part of the Operational Plan and are published as separate documents.

1. COMMUNITY DEVELOPMENT AND COMMUNITY SERVICES

Lead Council Groups: Economic & Community Development; People & Culture; Corporate

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
1.1 Operate a Library Service				
1.1.1	Offer library services with quality programming and events, including programmed sessions for children, young people and adults; school holiday sessions; and special events that support community interests	Number of programmed sessions held	≥ 3	Executive Manager People & Culture
		Total number of participants in library activities per year	≥ 1,500	
1.1.2	Offer library services with a quality and contemporary collection that promotes borrowing	Number of items borrowed	≥ 28,000	Executive Manager People & Culture
1.1.3	Offer library services that attract and retain membership and visitation through promotion, customer service excellence, inclusivity, collaboration, quality resources, and being responsive to community needs	Number of library visitations per year	≥ 40,000	Executive Manager People & Culture
		Total number of library memberships	≥ 3,500	
		Number of active library members at time of reporting	≥ 3,000	
		Number registered students at CUC	≥ 25	
1.2 Operate Children's Services				
1.2.1	Operate Leeton Early Learning Centre (LELC) as a long day care service, 5 days a week with a licence to offer 68 places	Percentage occupancy	95%	LELC Manager/ Nominated Supervisor
		Accreditation – Current rating status	At least 'Meeting National Quality Standards'	
		Percentage of costs covered by user fees	100%	
1.2.2	Operate the Leeton Out of School Hours Care Service (LOOSHC) Monday to Friday during school terms	Percentage occupancy	90%	Manager Business Services
		Accreditation – Current rating status	At least 'Meeting National Quality Standards'	
		Percentage of costs covered by user fees	100%	
1.2.3	Operate the Leeton Vacation Care Program during school holidays	Percentage occupancy	90%	Manager Business Services
		Percentage of costs covered by user fees	100%	
1.3 Provide CCTV and Free WiFi Services				
1.3.1	Provide free Wi-Fi services in Leeton CBD and key Council facilities	Number of people accessing free Wi-Fi services in the CBD	1,000	Manager ICT
1.3.2	Maintain and enhance a CCTV network to promote community safety	Number of occasions police access CCTV footage to investigate crime	No target – report by occurrence	Manager ICT

1. COMMUNITY DEVELOPMENT AND COMMUNITY SERVICES

Lead Council Groups: Economic & Community Development; People & Culture; Corporate

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
1.4 Promote and Support Volunteering				
1.4.1	Manage Council's volunteer program and support Leeton Connect to promote volunteering across the Shire	Number of LSC volunteers	≥ 50	Manager Business Services
		Number of campaigns	≥ 2	
		Number of LSC recognition activities	≥ 2	
1.5 Support Local Community Groups with Support, Advice and Financial Assistance				
1.5.1	Offer a Community Grants program	Number of applications	≥ 20	Community Development Coordinator
		Value of grants approved	≥ $20,000	
1.5.2	Support the community by offering annual sponsorship and school prizes	Leeton Town Band	$2,000	Community Development Coordinator
		Leeton Men's Shed	$5,000	
		Local schools	$1000	
1.5.3	Support the community by offering premises/land for their operations: • Leeton Family & Local History Society at WCIC for $1pa • Western Riverina Arts at WCIC at subsidised rent • Riverina College at Leeton Multi-Purpose Centre (MPC) at subsidised rent • HACC / Meals on wheels at MPC at subsidised rent • Leeton Golf Club lease land for $1pa for Club House	Leases in place	100%	Director Corporate
1.5.4	Support the community by offering HR and payroll services to grant funded positions within Leeton Connect, Jumpstart and Leeton Multicultural Support Group	Currency of employment contracts and funding contracts	100%	Executive Manager People & Culture
1.6 Support a range of local community events				
1.6.1	Support the hosting of local community events across the Shire including Australia Day, Light Up Leeton, Chill and Grill	Number of events supported by Council	≥ 8	Events Officer
		Number of participants	Report by occurrence	
1.7 Promote community inclusion and wellbeing				
1.7.1	Implement the Ageing Well Strategy 2020-2025 Action Plan	Number of actions completed	Report by occurrence	Community Development Coordinator
1.7.2	Implement Leeton Shire Council's Access for Everyone Disability Inclusion Action Plan 2022–2025 (DIAP)	Number of actions completed	Report by occurrence	Community Development Coordinator

1. COMMUNITY DEVELOPMENT AND COMMUNITY SERVICES				
Lead Council Groups: Economic & Community Development; People & Culture; Corporate				
OP Ref.	**Operational Plan Activity**	**Performance Measures**	**Target**	**Responsible Officer**
1.7.3	Enforce disability carparking restrictions and educate residents about the importance of accessible parking	Number of enforcement actions	12	Regulatory Services Coordinator
		Number of education campaigns	≥ 2	
1.7.4	Remain across local community needs and community services by attending meetings and supporting events and initiatives	Number of activities supported	≥ 3	Community Development Coordinator
1.7.5	Support the development of the 'Leeton Living' website in partnership with the Leeton Business Chamber and Leeton Connect which will replace the Community Directory and New Residents Kit	Website updated at least once per annum	Completed	Community Development Coordinator
		Number of visitors	No target – report by occurrence	
1.8 Support and promote multiculturism, social cohesion and settlement support				
1.8.1	Promote wellbeing for our Indigenous community through regular liaison with the Leeton Aboriginal Interagency and Leeton & District Aboriginal Lands Council	Council Reconciliation Action Plan developed	Plan adopted	Multicultural Program Coordinator
		NAIDOC flag raising ceremony coordinated	Event held	
		Number of activities coordinated in partnership with Leeton & District Aboriginal Lands Council, including the development of the 'By Virtue of Water: A Leeton Wiradjuri Story'	>2	
1.8.2	Maintain and build Leeton's reputation as a "migrant and refugee-friendly" Shire	Number of actions implemented as per the Welcoming Leeton Strategy	≥ 2	Multicultural Program Coordinator
		Number of actions implemented as per the Migrant Economic Development Strategy	≥ 2	
		Number of newcomers supported to move to Leeton through GROW, Settlement Services International and other partners	No target – report by occurrence	
1.8.3	Support Leeton MultiCultural Support Group to develop increased capacity and capability, including coordinating the annual 'Fiesta La Leeton' event	Number of projects completed	≥ 2	Multicultural Program Coordinator
		Number of attendees at the 'Fiesta La Leeton' event	≥ 1000	

1. COMMUNITY DEVELOPMENT AND COMMUNITY SERVICES

Lead Council Groups: Economic & Community Development; People & Culture; Corporate

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
1.8.4	Host Citizenship Ceremonies	Number of Citizenship Ceremonies held per year (including on Australia Day and Citizenship Day)	≥ 2	Events Officer
		Number of residents naturalised (by country of origin)	No target – report by occurrence	
1.9 Provide halls for communities to meet				
1.9.1	Promote and maximise the use of the Leeton Multipurpose Community Centre halls	Number of occasions of hire	≥ 300	Manager Business Services
		Dollar value of income generated from hire of halls	≥ $10,000	
1.9.2	Provide access to Yanco, Murrami and Whitton Community Halls through Section 355 Committees	Number of hirers for each hall (figure provided annually)	No target – report annually	Manager Business Services
		Number of occasions of hire for each hall	No target – report by occurrence	
		Number of Section 355 Committee meetings held by each committee	≥ 3	
		Dollar value of income generated from hire of halls	No target – report annually	
1.10 Foster youth leadership and engagement				
1.10.1	Coordinate the Leeton Youth Council	Number of meetings held	≥ 4	Community Development Coordinator
		Engagement with Council	≥ 2	
1.11 Facilitate town/village improvement planning				
1.11.1	Support the delivery of town improvement initiatives in Yanco (355 Committee)	Number of initiatives coordinated	No target – report by occurrence	Manager Business Services
1.11.2	Support the delivery of town improvement initiatives in Whitton (355 Committee)	Number of initiatives coordinated	No target – report by occurrence	Manager Business Services
1.12 Provide social housing				
1.12.1	Monitor provision of Council's affordable housing service, Eventide Homes, Yanco (service delivered by Argyle Homes)	Percentage occupancy	90%	Manager Business Services
		Number of liaison meetings held/attended with Eventide Homes service provider	≥ 2	
1.12.2	Invest in the ongoing refurbishment of Eventide Homes, Yanco ***Capex*** - *Refurbishment of units $150K (Internal Reserve)*	Percentage of expenditure on refurbishment	100%	Manager Business Services
		Percentage of refurbishment program completed	90+%	

1. COMMUNITY DEVELOPMENT AND COMMUNITY SERVICES				
Lead Council Groups: Economic & Community Development; People & Culture; Corporate				
OP Ref.	**Operational Plan Activity**	**Performance Measures**	**Target**	**Responsible Officer**
1.13 Advocate for Improved Health Services and Improved Policing				
1.13.1	Advocate for accessible, quality and timely health services including mental health; drug and alcohol rehabilitation services, ambulance services and hospital services	Number of advocacy activities	No target – report by occurrence	Community Development Coordinator
		Integrated Health Services Strategy completed	100%	
1.13.2	Support programs that enhance opportunities to increase doctor numbers in Leeton Shire	Number of students hosted as part of the Bush Bursary program	≥ 1	Community Development Coordinator
		Number of students hosted as part of the University of Wollongong student doctor program	≥ 1	
1.13.3	Advocate for quality and timely policing services	Number of advocacy activities	No target – report by occurrence	General Manager
		Meet with Leeton Officer in Charge and District Commander quarterly	≥ 4	

2. MUSEUMS, ARTS AND CULTURAL SERVICES

Lead Group: People and Culture

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
2.1 Operate the Leeton Museum and Art Gallery				
2.1.1	Operate the Leeton Museum and Art Gallery (LMAG)	Number of gallery exhibitions and events held	≥ 6	Leeton Museum and Art Gallery Coordinator
		Income earned from travelling exhibitions	No target – report by occurrence	
		Number of visitors to LMAG	3,000	
2.1.2	Support the annual Penny Paniz Memorial Art Competition and add acquisitions to Council's art collection	Number of entries received for PPMAC	≥ 100	Leeton Museum and Art Gallery Coordinator
		Annual financial contribution by Council to the PPMAC sustained	$1,000	
2.2 Support the Whitton and Yanco Museum Committee				
2.2.1	Support Whitton and Yanco Museums	Number of visitors each	≥ 100	Leeton Museum and Art Gallery Coordinator
		Action plans developed and implemented	100%	
2.3 Support and Partner with WRA and Leeton Family & Local Historical Society				
2.3.1	Host and collaborate with Western Riverina Regional Arts to successfully deliver events, public art projects and programs in Leeton Shire, including providing opportunities to promote local artistic endeavour *Council pays $13,000 pa to be a member of WRA* *Council provides subsidised rent to WRA at LMAG*	Number of WRA activities undertaken in Leeton	≥ 5	Leeton Museum and Art Gallery Coordinator
		WRA annual report presented to Council within 2 months of accounts being audited	=1	
2.3.2	Host and collaborate with Leeton Family & Local History Society to successfully deliver heritage information, collection services and exhibitions *Council provides space for LF&LHS at LMAG for $1pa*	Number of new items added to the catalogue	No target – report by occurrence	Leeton Museum and Art Gallery Coordinator
		Number of enquiries received for general and research purposes	No target – report by occurrence	
2.4 Deliver a Program of Public Art				
2.4.1	Coordinate the digital silo art project on Leeton Water Tower	Installation complete	Complete	Leeton Museum and Art Gallery Coordinator
		Number of new stories added per annum	≥ 1	
2.4.2	Promote performing art opportunities through the issuing of busking permits	Number of permits issued	≥ 2	Leeton Museum and Art Gallery Coordinator

2. MUSEUMS, ARTS AND CULTURAL SERVICES

Lead Group: People and Culture

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
2.4.3	Host a Henry Lawson Poetry event at Henry Lawson Cottage	Number of events	1	Leeton Museum and Art Gallery Coordinator
		Number of people attending	≥ 50	
2.4.4	Explore public art opportunities on "Cannery Corner" Wamoon Ave	Develop concept plan with SunRice	100%	Leeton Museum and Art Gallery Coordinator
2.5 Operate the Roxy Theatre				
2.5.1	Complete the refurbishment of the Roxy Theatre both internally and externally ***Carry forward from 2022/23*** - *Redevelopment of the Roxy Theatre – $2.2M (remaining grant)), $5M (loan)*	Percentage of refurbishment project completed	100%	Roxy Project Manager
2.5.2	Support the set up and implementation of the Roxy Institute of Performing Arts (RIPA)	Consitution, charitable status and DGR status finalised	100%	Roxy Theatre Coordinator
		Report on Program outcomes including NIDA Connect	Report tabled	

3. PARKS, STREETSCAPES AND SPORTING FACILITIES

Lead Group: Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
3.1 Provide attractive town entrances, streetscapes and town centres				
3.1.1	Maintain the health of street trees	Number of Leeton Tree Advisory Committee meetings held	≥ 3	Manager Open Space & Recreation
		Number of trees removed	No target – report by occurrence	
		Number of trees planted	≥ 30	
3.1.2	Carry out nuisance weeds management along roads and in nature strips in Leeton, Yanco and Whitton	Number of customer requests received and completed	All completed	Manager Open Space & Recreation
		Routine spraying completed	100%	
3.2 Provide quality parks, ovals, sporting fields and amenities				
3.2.1	Promote usage of sporting ovals and skateparks	Number of sporting codes utilising sports fields	≥ 5	Recreation Facilities & Program Coordinator
		Number of improvements made to the ovals/skateparks	100%	
3.2.2	Maintain and operate the Leeton Golf Course *Leeton Golf Club is building a Club House on Council Land which they will lease for 99 years for $1 PA*	Number of capital works projects completed	100%	Manager Open Space & Recreation
		Number of events held at Leeton Golf Course	≥ 6	
		Number of ro6unds of golf played at the Leeton Golf Course	≥ 15,000	
3.2.3	Provide a network of public toilets ***Carry forward from 2022/23*** - *Wamoon Park Toilets $70K* - *Gossamer Park Toilets $50K* - *Sycamore Street adult changeroom $100K (grant)*	Number of public toilets capital works projects completed	100%	Building Services Coordinator
		Number of customer service requests received and completed	<20	
DP 3.3 Provide safe, accessible, interesting and fun playgrounds across the Shire				
3.3.1	Maintain and improve Council's playgrounds ***Capex*** - *Shade sails at Whitton Playground $60K*	Number of capital works projects completed	100%	Manager Open Space & Recreation
		Number of customer service requests received and actioned	<20	
3.4 Provide safe, accessible and fun sports and outdoor entertainment facilities				
3.4.1	Provide an Indoor Stadium and tennis facility in Leeton	Number of sporting codes using the Stadium	≥ 4	Recreation Facilities & Program Coordinator
		Total number of participants utilising the Stadium per year	≥ 12,000	

3. PARKS, STREETSCAPES AND SPORTING FACILITIES

Lead Group: Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
3.4.2	Maintain a Sporting Walk of Fame - *Extension of the Sporting Walk of Fame $10K (sponsorship)* - *Accommodation/travel expenses $10K*	Annual induction held	Event held	Manager Open Space & Recreation
3.5 Provide safe, accessible and fun swimming pools in Leeton and Whitton				
3.5.1	Provide public swimming pools in Leeton and Whitton	Number of carnivals held at the pools	≥ 8	Recreation Facilities & Program Coordinator
		Number of admissions – Leeton Pool	≥ 20,000	
		Number of admissions – Whitton Pool	≥ 3,000	
		Number of participants in the Learn to Swim Program	≥ 50	
3.5.2	Enhance and upgrade facilities at the Leeton Regional Aquatic Centre ***Carry forward from 2022/23*** - *Waterslide $937K* - *Pool toys $102K*	Percentage completion of waterslide installation	100%	Manager Open Space & Recreation
		Launch held	100% by start of swim season	
3.6 Provide cemetery and burial support services				
3.6.1	Maintain cemetery and cemetery grounds in Leeton and Whitton ***Capex*** - *Cemetery plinths and beautification works $30K (General Fund)*	Number of capital works projects completed	100%	Manager Open Space & Recreation

4. ECONOMIC DEVELOPMENT

Lead Group: Economic and Community Development; Corporate

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
4.1 Strategic local and regional economic development				
4.1.1	Implement 'Ambition 2030', the Leeton Shire Council Economic Development Strategy	Actions for 2023/24 completed	100%	Executive Manager Economic and Community Development
4.2 Land Development – Industrial				
4.2.1	Facilitate the growth of local industry by developing Vance Industrial Estate (north) ***Carry forward from 2022/23*** - *Vance Estate Expansion $2.2M (grant funded) $5.6M (loan funded)*	Percentage of expansion project completed	100%	Executive Manager Economic and Community Development
		Confirmed Government investment	≥ 25%	
		Number of additional lots sold	≥ 4	
4.2.2	Provide support to the WRConnect project to ensure that its shovel ready for State and Federal funding investment *ARTC is installing two sidings valued at $19M during 2023/24*	Percentage of masterplan design plans finalised	100%	Executive Manager Economic and Community Development
		Percentage of masterplan DA approval achieved	20%	
		Value of regional investment	No target	
		Value of State/Federal Government investment	≥ $30M	
		Number of WR Connect related projects in RAMJO freight strategy commenced	1	
4.3 Land development – Housing				
4.3.1	Promote housing development opportunities across Leeton Shire – including affordable housing and lifestyle village housing	Number of investment proposals for housing development	≥ 1	Executive Manager Economic and Community Development
		Number of new residential DAs approved	≥ 30	
		Number of new residential Occupation Certificates issued	≥ 20	
4.3.2	Council to consider housing development opportunities on Council-owned land commencing with Brobenah Road (current dog park) and Benerambah Street in Whitton	Number of subdivision applications approved	2	Executive Manager Economic and Community Development
		Percentage of subdivision works completed in Whitton	20%	
		Percentage of subdivision works completed in Leeton	80%	
4.4 Further enhance the CBD of Leeton				
4.4.1	Develop Chelmsford Place Town Square ***Carry forward from 2022/23*** - Redevelopment *$2.2M (grant funded)*	Percentage of works completed	100%	Director Operations
		Launch held	100%	

4. ECONOMIC DEVELOPMENT

Lead Group: Economic and Community Development; Corporate

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
4.4.2	Continue CBD Façade Painting in Leeton ***Carry forward from 2022/23*** - *$60K (CBD Façade external reserve)*	Number of buildings completed	≥ 5	Manager Business Services
4.5 Continue Airport shared service with Narrandera Shire Council				
4.5.1	Resource Narrandera Shire Council to operate and maintain the Narrandera/Leeton Airport	Number of passengers (arrivals)	≥ 1,500	Executive Manager Economic and Community Development
		Number of passengers (departures)	≥ 1,500	
4.5.2	Collaborate with Narrandera Shire Council to strategically plan for the growth and sustainability of the Narrandera–Leeton Airport	Capital works projects completed (state works to be done, if any, and funding source)	100%	Executive Manager Economic and Community Development
4.6 Business attraction, retention and growth				
4.6.1	Support and facilitate the retention and expansion of existing local business, industry or government services in Leeton Shire, including Yanco Agricultural Institute	Number of activities coordinated to support existing businesses	≥ 4	Executive Manager Economic and Community Development
		Number of development approvals for expanding businesses	No target – report by occurrence	
4.6.2	Support and facilitate potential new business, industry or government services in the Leeton Shire	Number of activities coordinated to support new businesses	≥ 5	Executive Manager Economic and Community Development
		Number of development approvals for new businesses	No target – report by occurrence	
4.7 Grow Council's commercial capability				
4.7.1	Support the operation of Gogeldrie Weir Riverside Park to run as a break-even business	Number of day visitors	>1,500	Manager Business Services
		Number of campers	>2,000	
		Income v expenditure	Breakeven	
4.8 Support the local economy				
4.8.1	Maintain membership of the Leeton Business Chamber and Business NSW	Number of members of Leeton Business Chamber	Trending up	Executive Manager Economic and Community Development
		Educational events / awards held for local business development	≥ 3	
4.9 Promote and market Leeton as a visitor destination				
4.9.1	Support the redevelopment of the regional visitor information guide 'Murrumbidgee Trails' to encourage visitors into the area	New guide developed	100%	Executive Manager Economic & Community Development
		Promotional activities undertaken	At least 2	

4. ECONOMIC DEVELOPMENT

Lead Group: Economic and Community Development; Corporate

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
4.9.2	Promote the Art Deco Way touring route running from Darlington Point through Whitton along Back Whitton Road to Leeton and Yanco ***Carry forward from 2022/23*** - *Touring route signage $117K (grant)*	Number of likes on the Art Deco Way Facebook Page	No target – report figures	Executive Manager Economic & Community Development
		Number of followers on Art Deco Way Instagram Page	No target – report figure	
		Number of promotional initiatives	3	
		Install touring route signage	100%	
4.9.3	Operate an attractive Visitors Information Service and complete a review of the effectiveness of current service model	Number of visitors to the Leeton Visitor Information Centre	≥ 5,000	Manager Business Services
		Percentage of review completed	100%	
4.9.4	Promote Leeton Shire as a tourist destination by participating in regional tourism forums and joint marketing and promotion, including: • Visit Riverina Inc • Destination Riverina Murray • Fivebough Wetlands • Murrumbidgee National Parks	Number of initiatives undertaken/supported	4	Executive Manager Economic & Community Development
		Total value of investments in regional marketing initiatives	≥ X4 Council's investment	
		Number of visits to the Leeton Tourism website	10,000	
		Number of page likes on the Leeton Tourism Facebook page	3,000	
4.9.5	Promote Leeton as a conference destination	Number of conferences held in Leeton, their patronage and estimated value to Leeton	No targets – report figures and estimated values	Manager Business Services
4.10 Host and support major destination events				
4.10.1	Coordinate the Australian Art Deco Festival in Leeton, Leeton's Premier destination event	Number of participants	≥ 3,000	Events Officer
		Percentage of participants drawn from outside the region	50%	
		Value of sponsorship achieved	≥ $20,000	
		Estimated economic return to Leeton	Establish a baseline	
4.10.2	Help coordinate the Outback Band Spectacular in association with the Leeton Town Band	Number of participants	≥ 500	Events Officer
		Value of sponsorship achieved	≥ $2000	
		Estimated economic return to Leeton	Establish a baseline	
4.10.3	Help coordinate the biannual SunRice Festival in association with the Leeton Sunrice Festival Committee (355 Committee)	Number of participants	≥ 1000	Events Officer
		Value of sponsorship achieved	≥ $5000	
		Estimated value to Leeton	Establish a baseline	

4. ECONOMIC DEVELOPMENT

Lead Group: Economic and Community Development; Corporate

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
4.10.4	Provide support to non-Council events that draw significant visitation from out of Leeton. E.g. sports tournaments; major conferences etc	Number of events	No target – report by occurrence	Events Officer

5. PLANNING, BUILDING AND HEALTH

Lead Group: Economic and Community Development; Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
5.1 Implement Strategic Landuse Planning				
5.1.1	Implement all short-term goals and medium-term goals identified in Council's Local Strategic Planning Statement (LSPS)	Percentage of short-term goals (by June 2024)	100%	Manager Planning Building & Health
		Percentage of medium-term goals implemented (by June 2025)	No target – report by occurrence	
5.1.2	Commence a full review of the Leeton Local Environmental Plan (LEP) and develop and implement strategies that will address the availability and affordability of housing and increase development ready land	Review and adopt a compliant Housing Strategy that is ABS data compliant with the Riverina Murray Regional Plan 2041 (LEP review scheduled for 2024/25)	100%	Manager Planning Building & Health
5.1.3	Develop an integrated land use, utilities and transport plan for Leeton Shire ***Carry forward from 2022/23*** - *Water Servicing Strategy $125K* - *Sewer Servicing Strategy $125K*	Percentage of plan complete	80%	Manager Planning Building & Health
5.1.4	Engage with Leeton and District Local Aboriginal Land Council about land use-planning matters	Number of meetings held	No target – report by occurrence	Manager Planning Building & Health
5.2 Provide timely planning and building assessment services				
5.2.1	Provide timely, accurate and professional development services to the Shire	Number of pre-lodgement meetings held	No target – report by occurrence	Manager Planning Building & Health
		Number of Development Applications lodged	No target – report by occurrence	
		Number of Development Applications determined	No target – report by occurrence	
		Percentage of complying Development Applications determined within 40 days	100%	
		Value of development applications approved	No target – report by occurrence	
5.2.2	Provide timely, accurate and professional Construction Certificates for buildings in compliance with the Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021	Number of Construction Certificates provided	No target – report by occurrence	Health and Building Surveyor
		Average turnaround time	Within 20 days	

5. PLANNING, BUILDING AND HEALTH

Lead Group: Economic and Community Development; Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
5.2.3	Provide timely, accurate and professional Subdivision Work Certificates for subdivisions with the Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021	Number of Subdivision Work Certificates provided	No target – report by occurrence	Development and Drainage Engineer
5.2.4	Receive and assess applications for Occupation Certificates with the Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021	Number of Occupation Certificates issued	No target – report by occurrence	Health and Building Surveyor
		Average turnaround time	< 2 weeks	
5.2.5	Receive and assess applications for Complying Development Certificates with the Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021	Number of Complying Development Certificate Applications received	No target – report by occurrence	Health and Building Surveyor
		Percentage of applications determined within the 10 to 20 day processing times specified in the State Environmental Planning Policy	100%	
5.2.6	Receive and assess applications for Planning Certificates	Number of Section 10.7(2) Planning Certificates determined	No target – report by occurrence	Town Planner
		Percentage of Planning Certificates issued within two weeks	100%	
5.3 Collect developer contributions and review developer contribution plans				
5.3.1	Consider application of a new Section 7.11 developer contributions plan to support shire growth in accordance with the *Environmental Planning and Assessment Act 1979* and *Local Government Act 1993*	Decision on how to progress finalised	No target – report by occurrence	Manager Planning Building & Health
5.3.2	Review Council's Section 64 Water and Sewer Headworks Plan in accordance with the *Environmental Planning and Assessment Act 1979* and *Local Government Act 1993*	Section 64 Water and Sewer Headworks Plan adopted by 31 December 2023	100%	Manager Water and Wastewater

5. PLANNING, BUILDING AND HEALTH

Lead Group: Economic and Community Development; Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
5.3.3	Levy development contributions (under s7.12 of *Environmental Planning and Assessment Act 1979*)	Dollar value of contributions levied	No target – report by occurrence	Manager Planning Building & Health
		Percentage of all levied contributions received when due	100%	
5.3.4	Apply accumulated development contributions (Section 7.12 infrastructure contributions)	Projects undertaken and their dollar value from accumulated development contributions	No target – report as expenditure occurs	Manager Finance
		Balance remaining in development contributions	No target	
5.3.5	Levy and apply water and sewer headworks development contributions	Dollar value of Section 64 fees levied	No target – report as levied	Development and Drainage Engineer
5.3.6	Levy and apply water and sewer headworks development contributions	Percentage and dollar value of Section 64 fees collected when due		Manager Finance
5.4 Provide built heritage advisory service and funding				
5.4.1	Offer an annual Heritage Grants program with a focus on Leeton's CBD to promote Leeton's position as a regional Art Deco capital of Australia	Number of applications received	≥ 2	Town Planner
		Value of grants awarded from available budget	100%	
5.4.2	Contract and provide expert heritage advice to assist with the conservation of heritage places	Number of instances of advice provided	No target – report by occurrence	Town Planner
5.5 Prepare and issue development engineering guidelines				
5.5.1	Review Engineering Guidelines for Subdivisions and Development Standards for Leeton Shire	Percentage completion of review by 30 June 2024	100%	Development & Drainage Engineer
5.6 Provide regulatory / ranger services				
5.6.1	Provide an emergency response to call outs for dog attacks in accordance with Council's Companion Animals Policy	Response time to call outs	< 2 hours	Regulatory Services Coordinator
		Percentage of incidents investigated and successfully resolved	90%	
5.6.2	Rehome and/or return impounded companion animals	Number of companion animals impounded	No target – report by occurrence	Regulatory Services Coordinator
		Percentage of animals rehomed and/or returned to owners	75%	

5. PLANNING, BUILDING AND HEALTH

Lead Group: Economic and Community Development; Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
5.6.3	Promote and foster responsible pet ownership, including: • Annual free microchipping day • All-year-round subsidised microchipping	Number of public awareness activities undertaken	≥ 12	Regulatory Services Coordinator
		Number of free microchipping days held	≥ 1	
		Number of animals microchipped	≥ 200	
5.6.4	Provide Ranger Services to address: • Abandoned vehicles • Illegal dumping • Noise complaints • Overgrown properties • Carparking time limit enforcement	Number of reports/ complaints per year	No target – report by occurrence	Regulatory Services Coordinator
		Percentage of complaints responded to within 2 working days	100%	
		Percentage of incidences resolved through voluntary compliance ie without resorting to a PIN (fine)	75%	
		Dollar value of parking fines issued	At least $10,000	
5.6.5	Detect and respond to graffiti incidents across the LGA	Number of reported incidences	No target – report by occurrence	Regulatory Services Coordinator
		Average number of working days taken to address incidents of graffiti on public property	< 2	
		Reward issued for information leading to finding the perpetrator	No target – report by occurrence	
5.7 Provide public health services				
5.7.1	Undertake food premises inspection programs to ensure premises are operating in compliance with the Food Act 2003 (NSW) and the Food Regulation 2015 (NSW), including promotion of training	Number of food premises inspections undertaken	No target – report by occurrence	Regulatory Services Coordinator
		Percentage of inspection regime completed	100%	
		Use of 'I'm alert' free online food safety training	Increase in businesses participating in the training	
		Number of breaches recorded	Zero	
5.7.2	Investigate and implement a scores on doors initiative	Increase in number of 5-star food premises	No target – report by occurrence	Regulatory Services Coordinator

5. PLANNING, BUILDING AND HEALTH

Lead Group: Economic and Community Development; Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
5.7.3	Undertake skin penetration establishment inspection programs to ensure businesses are operating in compliance with the Public Health Act 2010 and Public Health Regulation 2022	Number of educational activities undertaken	2	Regulatory Services Coordinator
		Number of twice-yearly inspections undertaken	2	
		Percentage of inspection regime completed	90%	
		Number of breaches recorded	Zero	
5.7.4	Undertake on-site sewer management inspection programs	Number of educational activities undertaken	2	Environmental Health Officer
		Number of inspections undertaken - Complete an audit of all septic systems within the Leeton Shire by March 2024	100%	
		Develop an inspection regime on a risk based approach by 30 June 2024	100%	
		Number of non-complying septic systems	Decrease	
5.7.5	Undertake backyard swimming pool inspection programs in accordance with the requirements of section 22B of the *Swimming Pools Act 1992* (the Act)	Number of educational activities undertaken	2	Regulatory Services Coordinator
		Number of swimming pool inspections undertaken	No target – report by occurrence	
		Percentage of inspection regime completed	90%	
		Number of breaches recorded	Zero	
5.7.6	Undertake a mosquito monitoring program from October to April – Public Health Act 2005	Number of monitoring activities to detect arbovirus undertaken	20	Regulatory Services Coordinator

6. ROADS AND DRAINAGE

Lead Group: Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
6.1 Provide a network of safe (lit if urban), sealed roads				
6.1.1	Shoulder widening	Total kilometres of shoulder widening completed	No target – report as completed	Manager Roads & Drainage
6.1.2	Road rehabilitation – sealed **Capex –** *Total of $750k (General Fund)* - *Murrami Road North – Irrigation Way to Draper Road* - *Stoney Point Road – McNeil Rd to Harley Rd* - *Mahogany Rd – Irrigation Way to PSP Entrance* - *Wamoon Ave Service Lane* - *Melbergen Street - Gogeldrie to Benerembah* - *Conapaira Street – Brunell to road end* ***Carry forward from 2022/23*** - *Boundary Road* - *Railway Av (between Rice Mill rail crossing & Oak St bridge)* - *Wade Avenue Nth – (Acacia Ave to Water Towers)*	Percentage completion of rehabilitation works	100%	Manager Roads & Drainage
		Total kilometres of road rehabilitated	No target – report as completed	
6.1.3	*Road resealing* **Capex** *– Total $635K (General Fund)* - *Brunell Street* - *Jarrah Street* - *Stephenson Street* - *Wandoo Street* - *Maple Street* - *Murrami Road Sth* - *Kirkup Road* - *Church Street* - *Brobenah Road* - *Ashton Lane* - *Boree Street* - *Calorafield Road* - *Contour Road* - *Commission Lane* - *Reservoir Lane* - *Belah Street* - *Brobenah Road* - *Calorafield Road* - *Contour Road*	Percentage completion of resealing works	100%	Manager Roads & Drainage
		Area of road resealed	No target – report as completed	
6.1.4	Heavy patching of sections of roads **Capex** *– Total $60K (General Fund)* - *Murrami Road Nth & Sth* - *Maple Street* - *Brunell Street* - *Acacia Avenue* - *Binya Street* - *Main Avenue* ***Carry forward from 2022/23*** - *Bella Vista Dr* - *Carrington Dr*	Area of road heavy patched, in square metres	No target – report as completed	Manager Roads & Drainage

6. ROADS AND DRAINAGE

Lead Group: Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
6.2 Provide a network of safe gravel roads				
6.2.1	Resheeting of gravel roads ***Capex** – Total $370K (General Fund)* - *Bridge Road – 1.9km* - *Brown Road – 2.3km* - *Harwood Road – 1.2km* - *Pilkington Road – 2.3km* - *Litchfield Road – 0.2km* - *Marston Road – 1.8km*	Percentage completion of scheduled gravel resheeting works	100%	Manager Roads & Drainage
		Kilometres of gravel road resheeted	No target – report as completed	
6.3 Provide bridges, culverts, kerb, guttering, bus stops, street furniture and carparking				
6.3.1	Install or renew kerb and guttering ***Capex** – Total $80K (General Fund)* *Various minor sections including:* - *Russet St* - *Morton Bay Dr* - *Naradhun St*	Percentage completion of K&G works	100%	Manager Roads & Drainage
		Metres of K&G installed or renewed	No target – as reported	
6.3.2	Provide car parking, bus shelters and other traffic facilities ***Capex*** - *Traffic facilities $21K (General Fund)* - *Rehabilitation of carparking $15K (General Fund)* - *Disabled access at the Roxy Theatre $197K (this budget is for the completion of the entire forecourt)*	Number of works completed	No target – report as completed	Manager Roads and Drainage
6.4 Undertake active transport planning and provide a network of footpaths and cycleways				
6.4.1	Ensure a safe and maintained footpath and cycleway network ***Capex*** - *Madonna Place $35K* - *Renewal of minor sections across the locality $45K*	Percentage of the 2023/24 Maintenance Program implemented	90%	Manager Roads & Drainage
6.5 Optimise road safety				
6.5.1	Improve road safety by undertaking activities such as vegetation / weed management and road sign replacement	Number of hectares sprayed/slashed	No target – report as completed	Manager Roads & Drainage
		Number of customer requests received and actioned	No target – report as completed	
6.5.2	Implement programs and campaigns that foster and promote road safety	Number of road safety programs delivered	≥ 4	Road Safety Officer
		Crash data trends	Trend to decrease	

6. ROADS AND DRAINAGE

Lead Group: Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
6.5.3	Promote road safety through design and appropriate regulation ***Capex*** - *Traffic Committee Works - $21K (General Fund)*	Number of Leeton Local Traffic Committee meetings held	≥ 4	Road Safety Officer
		Number of endorsed actions arising from Leeton Local Traffic Committee meetings	No target – report by occurrence	Road Safety Officer
6.6 Undertake renewal and repair works on behalf of Transport for NSW on State and Regional Roads				
6.6.1	Construct and repair State roads (MR 80) under the Road Maintenance Council Contract (RMCC) for Transport for NSW	Annual number of ordered works entered into	≥ 2	Manager Roads & Drainage
		Total value of contracts	No target – report by occurrence	
6.6.2	Construct and repair MR 539 (Whitton to Darlington Point) under the Regional Roads Block Grant ***Capex*** - *MR 539 $90K (grant funding)*	Number of works undertaken	No target – report when completed	Manager Roads & Drainage
6.7 Provide safe, efficient drainage systems to cope easily with normal rainfall events				
6.7.1	Manage stormwater through rectifying drainage issues and undertaking strategic drainage planning, collaborating with MI Ltd where relevant/appropriate ***Capex*** - *Urban drainage $100K (General Fund) Rural drainage $100K (General Fund)* - *Pipework cleaning and inspection $90K (SMSC Reserve)*	Percentage of drainage capital works completed	100%	Manager Roads & Drainage
		Percentage of planned maintenance works completed	100%	
		Percentage of unplanned maintenance works completed	100%	
		Number of rural drainage culverts renewed	No target – report as renewed	

7. WATER AND WASTEWATER

Lead Group: Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
7.1 Provide water services to urban residents of Leeton Shire				
7.1.1	Supply potable water across the Shire which includes maintaining reticulation services in accordance with legislative requirements in compliance with the Australian Drinking Water Guidelines **Capex** *(Water Reserve Fund)* *Leeton Water Treatment Plant:* - *Sedimentation Tank and Launders $130K* - *Specific Chemical Storage Shed $70K* - *Inlet to Open Cut Dam Upgrade and Cleaning $100K* - *Reservoir Access Ladders Upgrade $50K* - *Valve audit and repair $30K* *Whitton Water Treatment Plant:* - *Automation and Plant Upgrade $100K* *Murrami WTP:* - *Upgrade Automation and Plant $100k* *Water Mains Works and Upgrades:* - *Whitton Gogeldrie St $170K* - *Leeton $150K* - *Telemetry $50K*	Number of capital works projects completed	100%	Manager Water & Wastewater
		Volume of treated water losses	No target – report volume	
		Percentage compliance with drinking water standard	100%	
		Number of customers requests received and actioned	Target is to have requests completed within two days	
7.2 Provide services to residents of Leeton Shire				
7.2.1	Operate and maintain sewage treatment and effluent discharge plants and reticulation services at Leeton, Yanco and Whitton **Capex** *(Sewer Reserve Fund)* - *Leeton STP Aerator #1 overhaul $65K* - *Leeton STP tertiary ponds cleaning and bank repairs $200K* - *Pump station upgrades $200K* - *Sewer mains assessment $75K* - *Manhole renewals $100K* - *Telemetry $50K* - *Sewer pump station #27 upgrade $50K* - *Leeton STP electrical upgrade and compliance $537K (Wastewater Reserve Fund)*	Number of non-compliances in relation to effluent discharge	< 4	Manager Water & Wastewater
		Number of capital works projects completed	100%	
		Number of customers requests received and actioned	Target is to have requests completed within two days	

7. WATER AND WASTEWATER

Lead Group: Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
7.2.2	Install and commission Wamoon Sewerage Scheme	Percentage of sewer network construction	100%	Manager Water & Wastewater
		Percentage of houses connected by Dec 2023	90%	
		Number of houses connected	100% of 64 houses	
7.3 Provide tradewaste regulatory services				
7.3.1	Continue implementation of Council's Liquid Trade Waste program	Number of businesses inspected	≥ 30	Trade Waste & Technical Officer
		Percentage of all currently discharging businesses with approvals issued	≥ 90%	
		Number and value of trade waste penalties imposed	No target – report when occurs	
7.4 Ensure security of service and growth of the Shire through effective utilities planning				
7.4.1	Complete an Integrated Water Cycle Management (IWCM) Strategy that complies with new regulations and requirements	Percentage completion of IWCM by March 2024	100%	Manager Water & Wastewater

8. ENVIRONMENTAL SUSTAINABILITY AND EMERGENCY SERVICES

Lead Group: Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
8.1 Deliver recycling and solid waste management services				
8.1.1	Operate Resource Recovery Facility (includes landfill) and Transfer Stations to maximise landfill life, minimise nuisance and achieve environmental compliance ***Capex*** *(Waste Fund)* - *New landfill trench $655K* - *Impounded vehicle compound - $20K*	Tonnes of waste entering Resource Recovery Facility	< 20,000	000
		Tonnes of waste disposed to landfill	<16,000	
		Tonnes of waste generated from kerbside collection (red bins)	< 3,000	
		Projected landfill life (in years)	≥ 80	
		New landfill cell completed	100%	
		Compliance with EPA licence for landfill operations	100%	
8.1.2	Undertake recycling in the community to divert waste from landfill	Percentage of waste diverted at the Resource Recovery Facility per waste category	≥ 25%	Waste and Recycling Coordinator
		Percentage of waste diverted at Transfer Stations per waste category	≥ 25%	
		Tonnes of recycling collected from kerbside collection (yellow bins)	> 400 T	
		Tonnes collected through Return and Earn scheme	No target – report actual volume	
8.1.3	Conduct educational activities to promote recycling in the community	Number of education activities undertaken	≥ 10	Waste and Recycling Coordinator
		Percentage of collected recycling that is contaminated	< 5 %	
8.1.4	Offer kerbside collection service, including recycling (under contract) and monitor and control contaminants	Number of mixed waste bins collected	4,810	Waste and Recycling Coordinator
		Number of recycling bins collected	4,259	
		Number of missed bins per collection	< 5	
		Percentage of missed bins resolved within 48 hours	100%	
		Kerbside contract tender let and implemented	100%	

8. ENVIRONMENTAL SUSTAINABILITY AND EMERGENCY SERVICES

Lead Group: Operations

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
8.1.5	Prepare to implement and deliver FOGO service to the community as mandated by the NSW Government	Complete audit of red bins	≥ 200	Waste and Recycling Coordinator
		Deliver FOGO bins, kitchen caddies and bin liners by 30 June 2024	4,810 households	
		Number of education programs with residents	≥ 12	
		Number of school visits	≥ 4	
		Number of media campaigns including social media, radio and print	≥12	
		Number of educational campaigns with businesses	>5	
8.1.6	Implement Council's Waste Management Strategy and full costing of Landfilling report	Complete action items for 2023/24	100%	Manager Environmental Sustainability
		Percentage of RAMJO Waste Group meetings attended	100%	
		Conduct a cost analysis on the implementation of public place recycling within Leeton CBD	100%	
8.2 Enhance Leeton Shire's climate resilience				
8.2.1	Implement Council's Energy Masterplan	Percentage of actions completed for 2023/24	100%	Manager Environmental Sustainability
		Total amount of renewable energy generated – number of kilowatt hours (kWh)	≥ 200,000 kWh	
		Energy savings as a percentage of total energy use	≥ 5%	
		Estimated reduction in carbon footprint	≥ 1%	
8.2.2	Promote water saving measures across Leeton Shire	Average household water use (kL/household)	< 250kL	Manager Water and Wastewater
		Number of educational activities	≥ 2	
8.3 Improve Leeton Shire's emergency preparedness				
8.3.1	Participate in Local Emergency Management Committee	Number of meetings held	≥ 3	Manager Environmental Sustainability
8.3.2	Have ready access to Leeton's Disaster Management Plan (DMP)	Coordinate an annual challenge test and update DMP if required	100%	Director Operations

8. ENVIRONMENTAL SUSTAINABILITY AND EMERGENCY SERVICES				
Lead Group: Operations				
OP Ref.	**Operational Plan Activity**	**Performance Measures**	**Target**	**Responsible Officer**
8.3.3	Test and maintain Council's Business Continuity Plan (BCP) annually	Coordinate an annual challenge test and update BCP if required	100%	Manager WHS, QA and Risk
8.4 Deliver noxious weeds management				
8.4.1	Identify and manage high risk weeds in accordance with Council's Weed Action Plan	Number of public weeds education sessions	≥ 2	Regulatory Services Coordinator
		Percentage of annual Weeds Action Plan delivered	100%	
		Number of new noxious weed incursions reported	No target – report by occurrence	
8.5 Advocate for water security and local biodiversity				
8.5.1	Advocate for continued reliable access to irrigation supply for Leeton's farmers and agricultural industries and Leeton Shire as Local Water Utility	Engage with Murrumbidgee Irrigation Ltd	≥ 2	Director Operations
8.5.2	Encourage external agencies to maintain key natural assets including Fivebough Wetlands and Murrumbidgee River/National Park	Report number of activities to support biodiversity at Murrumbidgee River (National Park)	≥ 1	Manager Environmental Sustainability
		Report number of activities to support biodiversity at Fivebough Wetlands	≥ 1	

9. GOVERNANCE AND CORPORATE SERVICES

Lead Group: Corporate; Office of the General Manager

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
9.1 Provide enhanced customer service				
9.1.1	Implement an integrated Customer Request Management (CRM) System for use across the organisation	Percentage completion of CRM System installation	100%	Governance/ Customer Services Coordinator
		Percentage of relevant staff trained to use the CRM System	100%	
9.1.2	Offer first class customer services (acknowledgement within 24 hours phone; 3 days email; 10 days letter; plus close the loop once matter is addressed)	Percentage of customer requests (via CRM) responded to within customer service guarantee	>80%	Governance/ Customer Services Coordinator
		Number of (reasonable) complaints about poor customer service	0	
9.1.3	Implement the Customer Experience Strategy	Percentage of actions due 2023/24	100%	Governance/ Customer Services Coordinator
9.1.4	Maintain an interactive website solution that will enhance Council's digital customer service delivery	Number of visitors increasing	Trend upwards	Communications Coordinator
		Number of content audits completed	At least five sections per year	
9.2 Undertake authentic community engagement				
9.2.1	Run an active community engagement program	Number of media releases	≥ 30	Communications Coordinator
		Number of social media posts	≥ 200	
		Average engagement with social media posts	No target – report by occurrence	
		Number of public engagement sessions	≥ 5	
		Number of 'Have Your Say' surveys	≥ 5	
		Number of "Noticeboard" items in The Irrigator	≥ 25	
9.2.2	Develop photographic and video collateral to promote Leeton	Percentage searchable photo inventory completed	80%	Communications Coordinator
		Percentage promotional video completed	100%	
9.2.3	Undertake a bi-annual Community Survey for Council	Survey results	Improvement on previous years	IPR Coordinator

9. GOVERNANCE AND CORPORATE SERVICES

Lead Group: Corporate; Office of the General Manager

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
9.3 Provide respected and effective representation, leadership and advocacy				
9.3.1	Continue advocacy with Federal and Local MPs and government agencies on key issues for the region, including but not limited to water security, health services, housing, migration, job creation and policing	Number of advocacy activities undertaken	≥ 10	General Manager
9.3.2	Participate in State and national Local Government Associations (LGNSW, ALGA and Country Mayors, Local Government Professionals)	Number of submissions to LGNSW	≥ 2	General Manager
		Number of submissions to ALGA	≥ 2	
		Number of submissions to Country Mayors	≥ 1	
		Number of submissions to LGP	No target – report by occurrence	
9.3.3	Implement training and development programs for councillors in accordance with the Councillor induction and Professional Development Guidelines	Percentage of training and development program completed councillors	100%	Governance/ Customer Services Coordinator
9.3.4	Support and report on Council's Section 355, Advisory and Action Committees ensuring they are operating in accordance with Committee Terms of Reference	Number of committee meetings held	Minimum one each per annum	Governance/ Customer Services Coordinator
		Minutes to Council within two months	100%	
9.4 Nurture strong, strategic partnerships across the region, NSW and the Commonwealth				
9.4.1	Membership of Riverina and Murray Joint Organisation (RAMJO)	Number of initiatives progressed	≥ 5	General Manager
9.4.2	Membership of Murray Darling Association Region 9 (MDA)	Number of initiatives progressed	≥ 2	General Manager
9.4.3	Undertake strategic engagement with Murrumbidgee Irrigation Ltd (MI Ltd)	Number of initiatives progressed	≥ 1	General Manager

9. GOVERNANCE AND CORPORATE SERVICES

Lead Group: Corporate; Office of the General Manager

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
9.5 Foster a valued and committed workforce that is suitably rewarded and goes home safe each day				
9.5.1	Effectively manage and value Council's workforce	Staff turnover meets or is better than the NSW Local Government average of 10-14% (2020 figures)	< 14%	Executive Manager People & Culture
		Annual training plans developed and implemented	90%	
		Staff absenteeism expressed as the average number of days sick leave per FTE	< 5 days	
		Percentage of leave entitlements for the year taken	≥ 50%	
9.5.2	Implement Council's Work Health and Safety program	Number of major non-conformances	Nil - report by occurrence	Manager WHS, Quality Assurance & Risk
		Percentage of required remedial measures completed by target due date	90%	
		Number of regulatory authority notices issued (by Safe Work NSW, for example)	0	
		Lost time to injuries expressed as the average number of days per 100 employees	<80	
		Progress with Council's Health and Wellbeing Program	90% staff engaged	
9.5.3	Provide local apprenticeship, traineeship and work experience opportunities at Council	Number of apprenticeships provided	≥ 1	Executive Manager People & Culture
		Number of traineeships provided	≥ 2	
		Number of work experience students placed in Council	≥ 3	
9.6 Deploy reliable and efficient governance, audit, risk and improvement services				
9.6.1	Prepare and issue Council business papers and meeting minutes, and coordinate Council Committee reports back to Council	Percentage papers issued five days ahead of meeting	100%	Governance/ Customer Services Coordinator
		Number of Council Meetings per year	10	

9. GOVERNANCE AND CORPORATE SERVICES

Lead Group: Corporate; Office of the General Manager

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
9.6.2	Support procurement across the organisation in accordance with the Local Government Act and Council's Procurement Policy	Number of tenders conducted for spends over $250,000	No target	Director Corporate
		Percentage of contracts register current	100%	
9.6.3	Operate a project management office to support asset managers with major projects	Number of projects monitored through Pulse	100%	TBC
		Reporting of major projects monthly to SMT	11	
		Reporting of major projects quarterly to council	4	
		Number of project/contract management improvements implemented	2+	
9.6.4	Maintain a Compliance Register to track Council's compliance with all legislative and governance requirements	Percentage compliance with relevant legislation, regulation and funding body requirements	100%	Governance/ Customer Services Coordinator
9.6.5	Continuously review and update Council policies and plans to appropriately support Council's operations	Percentage of policies that are current	90%	Governance/ Customer Services Coordinator
9.6.6	Maintain a current delegations and authorisations register	Percentage of new staff delegations issued within two weeks of commencement	100%	Governance/ Customer Services Coordinator
		Number of reviews of staff delegations and authorisations to ensure currency and legislative compliance	At least 1 per year	
9.6.7	Run an Audit, Risk and Improvement program in accordance with the Guidelines for Risk Management and Internal Audit for Local Government in NSW	Number of internal audits undertaken as specified by ARIC	3	Director Corporate
		Percentage of agreed improvement actions completed, if not reported elsewhere	100%	
		Number of ARIC meetings held	4	Director Corporate
9.6.8	Deliver Council's Enterprise Risk Management (ERM) program, fostering continual improvement	Percentage currency of Council's ERM system 6 monthly	100%	Manager WHS, Quality Assurance & Risk

9. GOVERNANCE AND CORPORATE SERVICES

Lead Group: Corporate; Office of the General Manager

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
9.7 Deploy reliable and efficient financial management and administration				
9.7.1	Implement the Long-Term Financial Plan – in consultation with ratepayers – to support Council's ongoing financial sustainability, including a Special Rate Variation (SRV) and/or reductions in service levels	Progress with SRV discussions	100% by 30 Nov 2023	Manager Finance
		Identification of service reductions/savings	50% by 30 June 2024	
		Dollar value of new revenue options identified	No target – report as identified	
9.7.2	Complete a rates review, in consultation with ratepayers	Percentage completion of rates review by 31 October 2023	100%	Director Corporate
9.7.3	Foster Council's financial sustainability through maximising investment returns	Value of investment earnings to all funds	≥ $700,000	Manager Finance
9.7.4	Foster Council's financial sustainability through maximising investment returns, including water sales	Value of water sales earnings to general fund	≥ $50,000	Director Corporate
		Value of water sales earnings to water fund	≥ $50,000	
9.7.5	Practice sound financial management	Deliver a financial year end result on budget or better than budget	On budget	Manager Finance
		Deliver an unqualified audit (except for RFS assets, if relevant)	Clean audit	
9.7.6	Continue effective Asset Management Planning (AMP) and GIS Services, including the governance of the Asset Management Steering Committee	Percentage completion of revaluation and condition assessments	100%	Asset Management Coordinator
		Percentage of AMPs revised to include new data	80%	
		Number of Asset Management Steering Committee meetings held	>4	
		Percentage of Council's works as executed plans inputted into GIS	100%	
9.7.7	Maintain Council-owned buildings so they are safe and inclusive ***Capex*** *(General Fund)* - Replacement of Council Building Inverter $20K - *Disability access to Council Chambers and Admin $8.5k* - *Bitumen emulsion tank replacement $70k*	Percentage completion of capital works program	100%	Building Services Coordinator
		Percentage completion of building maintenance program	100%	
		Number of unplanned maintenance activities completed	No target – report by occurrence	

9. GOVERNANCE AND CORPORATE SERVICES

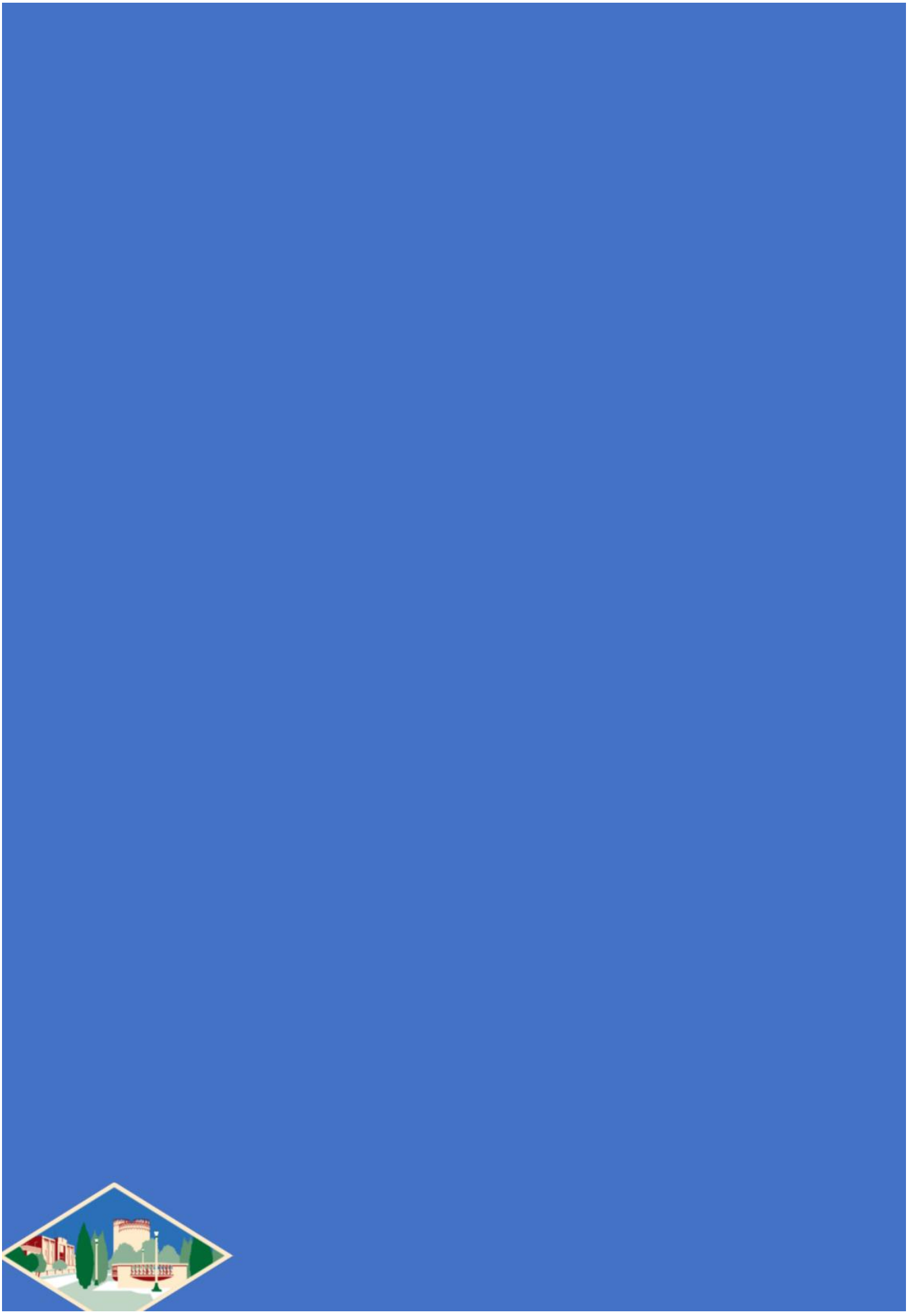
Lead Group: Corporate; Office of the General Manager

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
9.7.8	Administer Council's plant and fleet by conducting effective light and heavy plant replacement programs ***Capex*** - *Plant and fleet replacement $1.4M*	Percentage of light plant replacement program completed	100%	Manager Open Space and Recreation
		Percentage of heavy plant replacement program completed	100%	
9.7.9	Enhance and maintain an efficient Records Management System for Council in accordance with relevant legislation	Completion of archiving and destruction of historical records	No target – report by occurrence	Governance/Customer Services Coordinator
9.7.10	Make information available in accordance with *Government Information (Public Access) Act 2009* requirements	Number of informal GIPA applications received	No target – report by occurrence	Governance/Customer Services Coordinator
		Percentage of informal GIPA applications processed within 20 working days	100%	
		Number of formal GIPA applications received	No target	
		Percentage of formal GIPA applications processed in accordance with legislation	100%	
9.7.11	Collect, use and retain personal information in accordance with the Privacy and Personal Information Protection Act 1998	Percentage of personal information collected and used for lawful purposes	100%	Governance/Customer Services Coordinator
		Percentage of personal information retained and secured in accordance with legislation	100%	
9.7.12	Manage leases and licences for Council properties in line with Council's objectives	Percentage of leases that are current	100%	Property Coordinator and Native Title Manager
		Number and value of outstanding lease fees	$0	
		Percentage of licences that are current	100%	
		Number and value of outstanding licence fees	$0	
		Percentage of sports oval user agreements in place	100%	
		Leases and licences awaiting a Plan of Management by 30 June 2024	Zero	

9. GOVERNANCE AND CORPORATE SERVICES

Lead Group: Corporate; Office of the General Manager

OP Ref.	Operational Plan Activity	Performance Measures	Target	Responsible Officer
9.7.13	Prepare and implement Plans of Management (PoM) for Crown Lands properties, and user agreements for sports ovals on Crown Land	All PoMs for reserves completed	24 reserves covered	Property Coordinator and Native Title Manager
9.7.14	Undertake Native Title responsibilities	Number of occasions native title advice sought/provided	No target – report by occurrence	Property Coordinator and Native Title Manager
9.7.15	Support effective and efficient local government administration through Information and Communication Technology (ICT) ***Capex*** *(General Fund)* - *IT Network infrastructure and Hardware Replacements $80K* - *Corporate information systems $112K*	Number of operational improvements achieved	No target – report by activity only	Manager ICT
		Number of notifiable cyber-attacks identified	Zero	
9.8 Undertake service reviews and benchmarking				
9.8.1	Deliver performance improvements through a Service Review program for: • Roads • Open Space & Recreation	Percentage completion of review of open space and recreation services	100%	Director Operations
		Percentage completion of review of roads	100%	
9.8.2	Monitor and manage Council's performance against local government industry benchmarks in line with the Local Government Performance Measurement Framework	Report on LGNSW Fathom benchmarking results	No target – report as data available	Executive Manager People and Culture
9.9 Attract grant funding for capital works and operations				
9.9.1	Coordinate the application of grants to ensure applications are targeted to boost Council's revenue	Number of Grant Applications submitted	≥ 12	EA to GM and Mayor
		Value of funding received	≥ $1,000,000	
9.9.2	Implement improvements in the management of grant contracts and acquittals	Percentage of grant applications acquitted on time and correctly	100%	EA to GM and Mayor



LEETON
SHIRE COUNCIL
FINAL DRAFT
2023/2024 Budget
including
Capital Works Program

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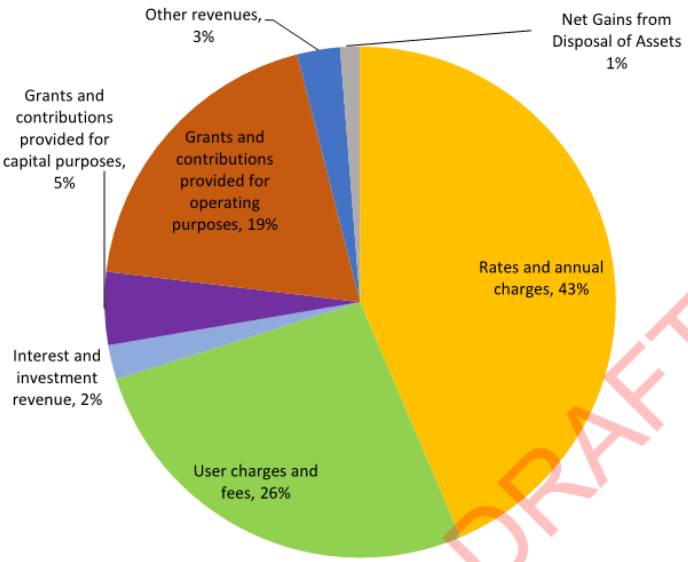
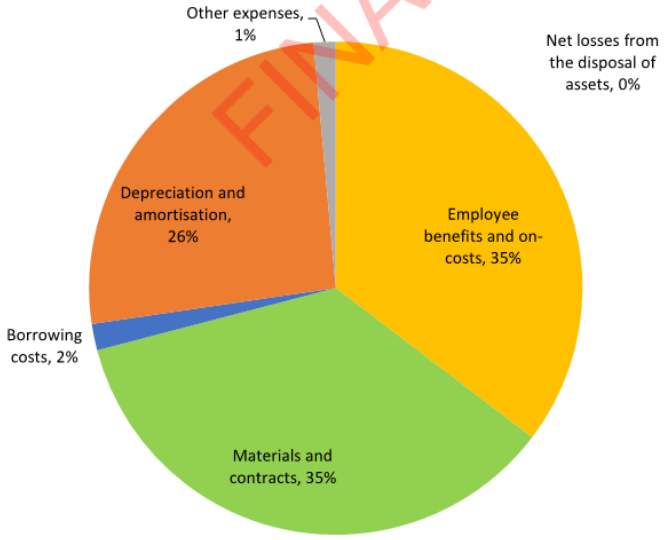
LEETON SHIRE COUNCIL

Consolidated
Budgeted Sources of Income & Expenditure
Year Ending 30 June 2024

Income



Expenses



FINAL DRAFT

LEETON SHIRE COUNCIL
Budgeted Income Statement - General Fund less Domestic Waste Management
Annual Budget 2023/24

Notes		General Fund (less DWM) 2021/22 Actual (,000's)	Original 2022/23 Budget (,000's)	Current 2022/23 Forecast (,000's)	2023/24 Budget (,000's)	23/24 Budget Less 22/23 Original Budget *	
		$	$	$	$	$	%
	Income from Continuing Operations						
1	Rates and annual charges	8,090	7,809	7,809	7,982	173	102.2%
2	User charges and fees	5,681	3,804	4,134	4,718	914	124.0%
3	Interest and investment revenue	218	332	582	379	47	114.3%
4	Grants & Contributions - Capital	4,734	510	12,810	503	(7)	98.6%
5	Grants & Contributions - Operating	8,288	6,140	8,592	7,350	1,210	119.7%
	Rental Income	356	302	302	430	128	142.5%
	Other revenues	682	535	535	294	(241)	54.9%
6	Net Gains from Disposal of Assets	-	-	-	534	534	
	Total Income	**28,050**	**19,431**	**34,763**	**22,190**	**2,759**	**114.2%**
	Expenses from Continuing Operations						
7	Employee benefits and on-costs	9,197	8,842	8,842	8,767	(75)	99.1%
8	Materials and contracts	7,773	7,711	9,498	8,390	679	108.8%
9	Borrowing costs	106	189	114	616	427	325.8%
10	Depreciation and amortisation	5,726	5,783	5,783	6,198	415	107.2%
	Other expenses	(17)	231	231	233	2	100.9%
11	Net losses from the disposal of assets	1,120	650	662	-	(650)	0.0%
	Total Expenses	**23,906**	**23,406**	**25,131**	**24,203**	**797**	**103.4%**
	Operating Result from Continuing Operations	**4,144**	**(3,975)**	**9,633**	**(2,013)**	**1,962**	**50.6%**
	Net Operating Result for the Year before Grants and Contributions Provided for Capital Purposes	**(590)**	**(4,485)**	**(3,177)**	**(2,516)**	**1,969**	**56.1%**

FINAL DRAFT

***Notes - Compares 2022/23 original budget to 2023/24.**

1 Rates and Annual Charges includes the Rate Peg of 3.7% as well as some offset adjustments for sub divisions, amalgamations internal and other charges.

2 User Charges and Fees are generally static overall except for the LELC expansion ($400K) and the Roxy under the Activated Service Model ($430K). There are some minor offset adjustments in other ares.

3 Interest has been reduced due to lower cash reserves.

4 While historically Council has obtained competitive grants this cannot be relied upon so are not included.

5 Based on 25% of the 2023/24 amount and 75% of the 2024/25 amount. The 2024/25 portion is indexed at 3.7% (per Rate Peg)($400K). While 75% of the 2024/25 FAGS is budgeted to be received it should be noted this may not happen.
Also includes $800k from the RLRRP grant recieved in 2022/23 for 2023/24 projects. Budgeted as all capital for 2023/24

6 Council has not made gains on disposals historically, however in 2022/23 gains have been reasonable. Likely that gains will be made on Vance Estate sales and disposal of vehicles.

7 Employee Benefits and Oncosts have been affected by the following:
a. 2.5% budgted increase in award rates and 0.5% super guarantee increase ($260K). Actual increase is not yet known. As the award has not been fiunalised this may need updating.
b. LELC Expansion increase for 6 months ($240K)
c. Transfer of street cleaning and street bin collection costs to the DWM Fund decrease ~($76K)
d. Savings through organisational structure ($424K)
e. The 2023/24 budget includes a reduction for forecast works capitalised. Depending on actual works capitalised the result will vary.
f. For the purposes of budgeting, it is assumed that all positions are filled and that the leave liability remains constant.

8 Materials and Contracts affected mainly by Roxy under the Activated Service Model ($760K) and minor offsets.

9 Borrowing costs will increase due to increased planned loans for Vance, Roxy and LELC with a minor offset for the removal of the Gogeldrie Weir Caravan Park loan.

10 Depreciation has been increased for new capital such as the Roxy ($125K), fleet, roads and pool ($290K). Anticipate Vance assets will be sold and Chelmsford Place will be capitalised later in 2023/24. Roads are long life with low depreciation.

11 Roxy and Pool in 2022/23.

Note Roxy Activated Service Model results in $654K deficit for a full 12 months. This will be adjusted when the Roxy timeline is clearer.

LEETON SHIRE COUNCIL
Budgeted Income Statement - Domestic Waste Management
Annual Budget 2023/24

Notes		Domestic Waste Management					
		2021/22 Actual (,000's)	Original 2022/23 Budget (,000's)	Current 2022/23 Forecast (,000's)	2023/24 Budget (,000's)	23/24 Budget Less 22/23 Original Budget *	
		$	$	$	$	$	%
	Income from Continuing Operations						
1	Rates and annual charges	2,006	2,112	2,112	2,376	264	112.5%
2	User charges and fees	712	1,063	913	846	(217)	79.6%
	Interest and investment revenue	21	86	86	93	6	107.5%
	Grants & Contributions - Capital	-	-	-	-	-	
	Grants & Contributions - Operating	-	-	-	-	-	
	Rental Income	-	-	-	-	-	
	Other revenues	-	41	41	43	1	103.4%
	Net Gains from Disposal of Assets	-	-	-	-	-	
	Total Income	**2,738**	**3,302**	**3,152**	**3,357**	**54**	**101.6%**
	Expenses from Continuing Operations						
3	Employee benefits and on-costs	907	783	783	887	104	113.3%
4	Materials and contracts	1,462	1,508	1,508	1,604	97	106.4%
	Borrowing costs	-	-	-	-	-	
5	Depreciation and amortisation	273	265	265	530	265	200.0%
6	Other expenses	266	250	250	280	30	112.0%
	Net losses from the disposal of assets	-	-	-	-	-	
	Total Expenses	**2,907**	**2,806**	**2,806**	**3,302**	**496**	**117.7%**
	Operating Result from Continuing Operations	**(169)**	**497**	**347**	**55**	**(441)**	**11.1%**
	Net Operating Result for the Year before Grants and Contributions Provided for Capital Purposes	**(169)**	**497**	**347**	**55**	**(441)**	**11.1%**

FINAL DRAFT

***Notes - Compares 2022/23 Original Budget to 2023/24.**

1 Based on calculations of serviced properties and rates for 2023/24. Generally a 10% increase.
2 Reduction in Tipping Fees based on a revised current year actual, which is below the 2022/23 budget.
3 Pay rates have been affected by the following:
a. 2.5% budgted increase in award rates and 0.5% super guarantee increase ($24K)
c. Transfer of street cleaning and street bin collection costs to the DWM Fund increase ~($76K).
4 Mainly transfer of street cleaning and street bin collection costs to the DWM Fund.
5 Depreciation has increased due to an additional Landfill cell.
6 This reflects the estimated cost of the Landfill Rehabilitation Provision.

LEETON SHIRE COUNCIL
Budgeted Income Statement - Water Fund
Annual Budget 2023/24

Notes		Water Fund					
		2021/22 Actual (,000's)	Original 2022/23 Budget (,000's)	Current 2022/23 Forecast (,000's)	2023/24 Budget (,000's)	23/24 Budget Less 22/23 Original Budget *	
		$	$	$	$	$	%
	Income from Continuing Operations						
1	Rates and annual charges	1,507	1,540	1,540	1,645	105	106.8%
	User charges and fees	2,491	3,247	3,247	3,247	(0)	100.0%
2	Interest and investment revenue	121	166	266	166	(0)	99.7%
3	Grants & Contributions - Capital	132	54	54	553	499	1023.9%
	Grants & Contributions - Operating	36	-	-	-	-	
	Rental Income	-	-	-	-	-	
	Other revenues	47	65	56	56	(9)	85.5%
	Net Gains from Disposal of Assets	-	-	-	-	-	
	Total Income	**4,334**	**5,072**	**5,161**	**5,666**	**594**	**111.7%**
	Expenses from Continuing Operations						
4	Employee benefits and on-costs	1,869	1,673	1,673	1,761	87	105.2%
5	Materials and contracts	1,069	1,598	1,598	1,750	152	109.5%
	Borrowing costs	-	-	-	-	-	
6	Depreciation and amortisation	1,434	1,468	1,468	1,468	-	100.0%
	Other expenses	215	-	-	-	-	
	Net losses from the disposal of assets	-	-	-	-	-	
	Total Expenses	**4,587**	**4,739**	**4,739**	**4,979**	**240**	**105.1%**
	Operating Result from Continuing Operations	**(253)**	**333**	**422**	**687**	**354**	**206.4%**
	Net Operating Result for the Year before Grants and Contributions Provided for Capital Purposes	**(385)**	**279**	**369**	**134**	**(145)**	**48.1%**

FINAL DRAFT

***Notes - Compares 2022/23 original budget to 2023/24.**

1 Based on calculations of serviced properties and rates for 2023/24. Generally a 8% increase.
2 Interest has been budgted as the same as the original budget.
3 The Vance estate project will require the S64 capital contribution estimated here.
4 Pay rates have been affected by the following:
a. 2.5% budgted increase in award rates and 0.5% super guarantee increase
b. Expanded maintenance program.
5 Expanded maintenance program.
6 Depreciation reflects the current asset register and schedule but is subject to annual indexation yet to be determined.

LEETON SHIRE COUNCIL
Budgeted Income Statement - Sewer Fund
Annual Budget 2023/24

Notes		Sewer Fund					
		2021/22 Actual (,000's)	Original 2022/23 Budget (,000's)	Current 2022/23 Forecast (,000's)	2023/24 Budget (,000's)	23/24 Budget Less 22/23 Original Budget *	
		$	$	$	$	$	%
	Income from Continuing Operations						
1	Rates and annual charges	2,493	2,679	2,679	2,929	250	109.3%
2	User charges and fees	277	394	594	278	(116)	70.7%
3	Interest and investment revenue	86	111	161	111	0	100.2%
4	Grants & Contributions - Capital	116	29	29	523	494	1818.3%
	Grants & Contributions - Operating	30	-	-	-	-	
	Rental Income	-	-	-	-	-	
	Other revenues	2	6	6	6	0	100.0%
	Net Gains from Disposal of Assets	-	-	-	-	-	
	Total Income	**3,004**	**3,219**	**3,469**	**3,847**	**629**	**119.5%**
	Expenses from Continuing Operations						
5	Employee benefits and on-costs	1,197	1,158	1,158	1,210	52	104.5%
6	Materials and contracts	704	907	907	967	60	106.6%
	Borrowing costs	-	-	-	-	-	
7	Depreciation and amortisation	959	1,055	1,055	1,055	-	100.0%
	Other expenses	-	-	-	-	-	
	Net losses from the disposal of assets	-	-	-	-	-	
	Total Expenses	**2,860**	**3,120**	**3,120**	**3,232**	**112**	**103.6%**
	Operating Result from Continuing Operations	**144**	**98**	**348**	**616**	**517**	**625.4%**
	Net Operating Result for the Year before Grants and Contributions Provided for Capital Purposes	**28**	**70**	**320**	**93**	**23**	**133.0%**

FINAL DRAFT

***Notes - Compares 2022/23 original budget to 2023/24.**

1 Based on calculations of serviced properties and rates for 2023/24. Generally a 7.5% increase.
2 User Fees and Charges have been reduced for a budgeted reduction in Trade Waste fees.
3 Interest has been budgeted as the same as the original budget.
4 The Vance estate project will require the S64 capital contribution estimated here.
5 Pay rates have been affected by the following:
a. 2.5% budgted increase in award rates and 0.5% super guarantee increase
b. Expanded maintenance program.
6 Sewer have budgeted a expanded maintenance program reflected here.
7 Depreciation reflects the current asset register and schedule but is subject to annual indexation yet to be determined.

LEETON SHIRE COUNCIL
Budgeted Income Statement - Consolidated
Annual Budget 2023/24

	Consolidated					
	2021/22 Actual (,000's)	Original 2022/23 Budget (,000's)	Current 2022/23 Forecast (,000's)	2023/24 Budget (,000's)	23/24 Budget Less 22/23 Original Budget	
	$	$	$	$	$	%
Income from Continuing Operations						
Rates and annual charges	14,096	14,139	14,139	14,931	792	105.6%
User charges and fees	9,161	8,507	8,887	9,089	582	106.8%
Interest and investment revenue	446	695	1,095	749	53	107.7%
Grants & Contributions - Capital	4,982	593	12,893	1,579	986	266.4%
Grants & Contributions - Operating	8,354	6,140	8,592	7,350	1,210	119.7%
Rental Income	356	302	302	430	128	142.5%
Other revenues	731	647	638	398	(249)	61.5%
Net Gains from Disposal of Assets	-	-	-	534	534	
Total Income	**38,126**	**31,023**	**46,546**	**35,060**	**4,037**	**113.0%**
Expenses from Continuing Operations						
Employee benefits and on-costs	13,170	12,457	12,457	12,625	168	101.3%
Materials and contracts	11,008	11,724	13,511	12,712	988	108.4%
Borrowing costs	106	189	114	616	427	325.8%
Depreciation and amortisation	8,392	8,570	8,570	9,250	680	107.9%
Other expenses	464	481	481	513	32	106.7%
Net losses from the disposal of assets	1,120	650	662	-	(650)	0.0%
Total Expenses	**34,260**	**34,071**	**35,795**	**35,715**	**1,644**	**104.8%**
Operating Result from Continuing Operations	3,866	(3,048)	10,750	(655)	2,392	21.5%
Net Operating Result for the Year before Grants and Contributions Provided for Capital Purposes	(1,116)	(3,640)	(2,143)	(2,234)	1,406	61.4%

FINAL DRAFT

LEETON SHIRE COUNCIL
Budgeted Cash Flow
For Year Ending 30 June 2024

		2022-2023	2023/24 Budget	2023/24 Budget	2023/24 Budget	2023/24 Budget	2023/24 Budget
		Current 2022/23 Forecast (,000's)	General Fund - Other	DWM	Water	Sewer	Consolidated
	Cash Flow from Operating Activities						
	Receipts:						
	Rates and Annual Charges	12,028	7,982	2,376	1,645	2,929	14,931
	User charges and fees	7,974	4,718	846	3,247	278	9,089
	Interest and Investment Revenue	859	379	93	166	111	749
	Grants & Contributions - Capital	12,893	503	-	553	523	1,579
	Grants & Contributions - Operating	7,792	6,550	-	-	-	6,550
E	2022/23 adjustment (RLRRP Operating Grant)	1,600	-	-	-	-	-
	Other Revenues	302	534	43	56	6	638
	Rental Income	596	294	-	-	-	294
	Payments:						
	Employee benefits and on-costs	(11,674)	(8,767)	(887)	(1,761)	(1,210)	(12,625)
	Borrowing Costs	(114)	(616)	-	-	-	(616)
	Materials and Contracts	(12,004)	(8,390)	(1,604)	(1,750)	(967)	(12,712)
	Other	(231)	(233)	(280)	-	-	(513)
B	**Net Cash Provided (or used) in Operating Activities**	18,420	2,954	585	2,155	1,670	7,365
	Cash Flow from Investing Activities						
	Receipts:						
	Maturity of Investments	2,000	2,500	-	-	1,500	4,000
	Deposits on Sale Real Estate Assets	250	4,150	-	-	-	4,150
	Disposal of Infrastructure, Property, Plant & Equipment	-	655	-	-	-	655
	Payments:						
	Purchase of Investments	-	-	-	-	-	-
	Purchase of Infrastructure, Property, Plant & Equipment	(30,748)	(14,065)	(655)	(950)	(1,604)	(17,274)
	Deferred Debtor Advances Made	-	-	-	-	-	-
C	**Net Cash Provided (or used) in Investing Activities**	(28,498)	(6,760)	(655)	(950)	(104)	(8,469)
		-					
	Cash Flow from Financing Activities						
	Receipts:						
F	Borrowings and Advances (External)	11,088	5,588	-	-	-	5,588
	Payments:	-					
	Borrowings and Advances	(540)	(5,067)	-	-	-	(5,067)
	Other	-					
D	**Net Cash Provided (or used) in Financing Activities**	10,547	520	-	-	-	520
	Net Increase/(Decrease) in Cash & cash Equivilants	470	(3,285)	(70)	1,205	1,566	(584)
	Cash and Cash Equivalents at Beginning of Period	15,007	7,922	1,183	2,680	(696)	11,089
	Cash and Cash Equivalents at End of Period	15,477	4,637	1,113	3,885	870	10,504
	Plus Investments on Hand - End of Year	33,260	7,029	3,855	15,000	6,500	32,384
	Total Cash, Cash Equivalents and Investments	48,737	11,665	4,968	18,885	7,370	42,888
	Brought Forward Balance	50,267	17,451	5,038	17,680	7,304	47,473
A	**Movement in Cash and Investments**	(1,530)	(5,785)	(70)	1,205	66	(4,584)

FINAL DRAFT

Notes

A General Fund: decrease of $5.8M.
B For all Funds: Net cash provided by Operating Activities is the Operating Deficit/Surpus excluding capital grants/contributions and adjusted for Depreciation (and Landfill Rehabilition Provision for DWM).
C General Fund: The net cash used by Investment Activities is $6.8M being the payment for infrastructure ($14.1M) partially funded by maturing cash/investments ($2.5M), sale of Vance Estate ($4.2M) and cash from disposal of assets ($0.7M).
D General Fund: The net cash used by Financing Activities is $520K being the repayment of existing loans ($5.1M - including using sale of Vance Estate proceeds of $4.4M) and the taking out of new loans ($5.6M – being the Vance Estate Loan).
E Adjusted for RLRRP operating grant of $1.6m, which will be in 2022/23 March QBR. However will be spent over 2 years on capital and operating.
F Borrowings and Advances are now being budgeted to be split over the 2 years versus taken out in 2022/23 (as budgeted in December QBR).

LEETON SHIRE COUNCIL
Budgeted Statement of Financial Position - Consolidated
For Year Ending 30 June 2023

Notes		2022/23 Forecast Consolidated (,000's)	2023/24 General Fund - Other (,000's)	2023/24 DWM (,000's)	2023/24 Water (,000's)	2023/24 Sewer (,000's)	2023/24 Consolidated (,000's)
	Current Assets						
	Cash and Cash Equivalents	16,577	4,637	1,113	3,885	870	10,504
	Investments	21,884	7,029	3,855	5,000	6,000	21,884
	Receivables	4,552	3,790	142	268	352	4,552
	Inventories	1,166	1,166	-	-	-	1,166
	Other	49	49	-	-	-	49
	Total Current Assets	**44,228**	**16,670**	**5,110**	**9,153**	**7,222**	**38,156**
	Non-Current Assets						
	Investments	14,500	-	-	10,000	500	10,500
	Receivables	427	3	141	20	263	427
	Infrastructure, Property, Plant & Equipment	338,228	258,350	752	44,404	42,092	345,598
	Intangible Assets	9,565	9,565	-	-	-	9,565
	Total Non-Current Assets	**362,720**	**267,918**	**893**	**54,424**	**42,855**	**366,090**
	Total Assets	**406,949**	**284,589**	**6,003**	**63,577**	**50,077**	**404,246**
	Current Liabilities						
	Payables	2,852	2,833	-	19	-	2,852
	Contract Liabilities	1,700	-	-	-	-	-
	Borrowings	392	667	-	-	-	667
	Provisions	2,814	2,814	-	-	-	2,814
	Total Current Liabilities	**7,758**	**6,314**	**-**	**19**	**-**	**6,333**
	Non-Current Liabilities						
	Borrowings	3,034	7,500	-	-	-	7,500
	Employee Benefit Provisions	227	227	-	-	-	227
	Provisions	4,322	467	4,135	-	-	4,602
	Total Non-Current Liabilities	**7,583**	**8,194**	**4,135**	**-**	**-**	**12,329**
	Total Liabilities	**15,341**	**14,508**	**4,135**	**19**	**-**	**18,662**
	Net Assets	**391,608**	**270,081**	**1,868**	**63,558**	**50,077**	**385,584**
	Equity						
	Retained Earnings	163,172	106,176	1,868	26,967	22,137	157,148
	Revaluation Reserves	228,436	163,905		36,591	27,940	228,436
	Total Equity	**391,608**	**270,081**	**1,868**	**63,558**	**50,077**	**385,584**

FINAL DRAFT

LEETON SHIRE COUNCIL
Budgeted Loan Repayment Schedule 2023/2024

Description	Loan % Rate	Final Payment Date	Principal 1 July 2023	Annual Repayment	Principal Repayments	Interest Repayments	Principal Outstanding
Roads							
LIRS2-Petersham Road Works	4.85%	18/08/2023	67,633	69,241	67,633	1,609	0
Sporting Grounds and Facilities							
LIRS 3 - Leeton Ovals - Dressing Shed	4.34%	22/07/2024	235,783	124,345	115,375	8,970	120,408
Leeton Pool Refurbishment	4.34%	30/04/2040	1,985,986	147,625	92,661	54,963	1,893,324
Showground Grandstand	4.85%	30/04/2030	145,166	22,751	19,213	3,538	125,953
Roxy Theatre	6.60%	1/06/2043	5,000,000	453,851	125,895	327,956	4,874,105
Community Services							
LELC	6.60%	1/04/2033	530,954	79,182	44,867	34,315	486,087
Existing Loans			**7,965,521**	**896,995**	**465,644**	**431,351**	**7,499,878**
Vance Estate Development (Loan 1)	6.60%	1/09/2034	5,587,711	4,786,076	4,601,682	184,394	986,029
New Loans			**5,587,711**	**4,786,076**	**4,601,682**	**184,394**	**986,029**
Total Loans			**13,553,232**	**5,683,071**	**5,067,325**	**615,746**	**8,485,907**

Note - Vance Estate proceeds will be paid toward the loan above.
For budgeting purposes it is assumed the Vance loan will commence in September and be refinanced in 2024/25.
Therefore full year not shown.

The 2023/24 budget forecasts loans to increase by $5.3M to $13.6M (2022/23: original budget $7.5M). Differences from 2022/23 budget:-
A. Repaid: Petersham roadworks
B. Reduced: Leeton Ovals, Leeton Showground, Leeton Pool.
C. Planned : LELC, Roxy, Vance
D. Removed: Gogeldrie Weir (not being progressed without grant funding)

FINAL DRAFT

LEETON SHIRE COUNCIL
Capital Budget Review
2023/24 Budget (including Revotes. Excluding Carry forwards)

	2022/23 Original Budget	2022/23 Forecast	2023/24 Budget (inc. Revotes)
	Excludes Carry Forwards	includes Carry Forwards	Excludes Carry Forwards
Capital Funding Source			
Rates and other untied funding	3,326,000	3,334,443	2,325,684
*Grants & Contributions - Capital	901,445	18,054,863	1,865,000
Internal Restrictions	1,531,000		1,384,000
- Unexpended grants & contributions	-	-	-
- stormwater levy	30,000	120,000	90,000
- S7.12 Developer Contributions	200,000	-	-
- domestic waste management	77,000	247,701	655,000
- water supply	1,908,500	2,342,231	950,000
- sewerage services	1,176,500	3,867,630	1,277,000
	-		
Total Capital Funding	**12,613,395**	**39,054,579**	**8,546,684**
Capital Expenditure			
New assets			
- plant & equipment	-	-	-
- land & buildings	110,000	397,900	58,500
- parks, gardens & recreation	775,445	1,557,199	130,000
- roads, bridges, Stormwater & footpaths	201,000	286,000	90,000
- waste	77,000	77,000	655,000
Subtotal of General Fund	1,498,445	2,822,233	933,500
- water supply	733,500	772,431	1,167,000
- sewerage services	181,500	2,902,630	365,000
Renewals (replacements)			
- office equipment (includes software)		-	192,000
- plant & equipment	980,000	1,284,730	1,384,000
- land & buildings	3,379,950	19,014,583	90,000
- parks, gardens & recreation	230,000	511,170	50,000
- roads, bridges, Stormwater & footpaths	3,470,000	9,117,798	3,670,184
- waste	-	94,204	-
Subtotal of General Fund	8,059,950	30,022,485	5,386,184
- water supply	1,175,000	1,569,800	320,000
- sewerage services	965,000	965,000	375,000
Total Capital Expenditure	**12,613,395**	**39,054,579**	**8,546,684**

Note: It is anticipated that with Carry Forwards for Work in Progress from 22/23, the 23/24 capital budget will see around a 200% increase in the first quarterly budget review.

FINAL DRAFT

LEETON SHIRE COUNCIL

LIST OF CAPITAL BUDGET REQUESTS 2023 - 2024

Special/ Recurring/ Revote	Project	SAMP	Budget	SAMP Variance	None Samp	Funded From Grant	External Restriction	Internal Restriction	General Fund
Grand Total		**6,819,000**	**8,546,684**	**1,420,500**	**(3,148,184)**	**1,865,000**	**2,972,000**	**1,384,000**	**2,325,684**
V	**Revotes**	-	**514,184**	-	**(514,184)**	-	-	-	**514,184**
R	**New Recurring Projects**	**6,004,000**	**5,900,500**	**985,500**	**(882,000)**	**1,065,000**	**920,000**	**1,384,000**	**2,531,500**
S	**New Special Projects**	**815,000**	**2,132,000**	**435,000**	**(1,752,000)**	**800,000**	**2,052,000**	-	**(720,000)**
Corporate Services		**405,000**	**192,000**	**213,000**	-	-	-	-	**192,000**
	Information Technology								
R	Information Technology - PC Upgrades	45,000	40,000	5,000					40,000
R	Information Technology - Network Infrastructure	110,000	40,000	70,000					40,000
R	Corporate Information Systems	250,000	112,000	138,000					112,000
R	Other office equipment	-	-	-					
People and Culture		**80,000**	-	**80,000**	-	-	-	-	-
	Roxy Theatre								
R	Cultural (Roxy, Leeton & Whitton Museums, Library)	80,000		80,000					
Economic Development and Community Services				-	-				
Operations		**6,334,000**	**8,354,684**	**1,127,500**	**(3,148,184)**	**1,865,000**	**2,972,000**	**1,384,000**	**2,133,684**
	Building Services	**50,000**	**218,500**	**(48,500)**	**(120,000)**	-	-	-	**218,500**
R	*Disability Access to Council Admin & Chambers	-	8,500	(8,500)					8,500
R	*Replace Inverters	-	20,000	(20,000)					20,000
R	*Bitumen emulsion tank replacement		70,000	(70,000)					70,000
R	Public toilets	30,000		30,000					
R	Public halls + community bldgs + aged	20,000		20,000					
V	Public Convenience - Wamoon Park		70,000		(70,000)				70,000
V	Public Convenience - Gossamer Park		50,000		(50,000)				50,000
	Plant Replacement	**1,360,000**	**1,384,000**	**(24,000)**	-	-	-	**1,384,000**	-
R	Plant & Fleet Replacement Program	730,000	1,384,000	(654,000)				1,384,000	
R	(SAMP includes Sales proceeds estimate of $630,000)	**630,000**		630,000					
	Recreation and Sports	**125,000**	**60,000**	**65,000**	-	-	-	-	**60,000**
S	Shade Sails Whitton Park	125,000	60,000	65,000			maybe S94A		60,000
	Cemetery	**60,000**	**30,000**	**30,000**	-	-	-	-	**30,000**
R	Cemetery Capital Works	60,000	30,000	30,000	-				30,000
	Roads and Drainage	**3,309,000**	**3,760,184**	**825,000**	**(1,276,184)**	**1,865,000**	**90,000**	-	**1,805,184**
R	LSC Road Rehabilitation	750,000	750,000	-					750,000
R	Sealed Roads Rehabilitation - Heavy Patching and Line-mark	100,000	60,000	40,000					60,000
R	Annual Reseal Program- Sealed Rural and Urban Road	1,100,000	635,000	465,000					635,000
R	Shoulder Widening Program	150,000	-	150,000					
R	Gravel Road Resheeting	450,000	370,000	80,000					370,000
R	Regional Road - MR539	200,000	409,000	(209,000)		409,000			
R	SAMP RR - MR539 reduced by Block Grant contribution	209,000		209,000					
R	Footpath renewals	150,000	80,000	70,000					80,000
R	Kerb and Gutter	100,000	80,000	20,000					80,000
R	Roads to Recovery		656,000		(656,000)	656,000			
R	Traffic Facilities		21,000		(21,000)				21,000
R	Rehabilitation of carparking facilities		15,000		(15,000)				15,000
V	Roxy Lane – in conjunction with Roxy redevelopment		55,000		(55,000)				55,000
V	Wamoon Urban Road- Bourke Road		162,601		(162,601)				162,601
V	Wamoon Urban Road- Oxley Road		64,777		(64,777)				64,777
V	Wamoon Urban Road- Brisbane Road		111,806		(111,806)				111,806
S	**Local & Regional Roads Repair Program					800,000			(800,000)
R	General Urban Stormwater Drainage	100,000	100,000	-					100,000
R	General Rural Stormwater Drainage		100,000		(100,000)				100,000
R	SMSC Projects		90,000		(90,000)		90,000		
	Water	**690,000**	**950,000**	**370,000**	**(630,000)**	-	**950,000**	-	-
S	Telemetry		50,000		(50,000)		50,000		
S	WTP- Valve audit and repair		30,000		(30,000)		30,000		
S	WTP-Sedimentation Tank Launder Replacement		130,000		(130,000)		130,000		
S	WTP-Chemical storage shed		70,000		(70,000)		70,000		
S	Whitton Filtration Plant Upgrades		100,000		(100,000)		100,000		
S	Water Reservoir OHS Upgrades		50,000		(50,000)		50,000		
S	Murrami Filtration Plant Upgrade		100,000		(100,000)		100,000		
S	Open Cut Dam Inlet Upgrade/Dam Cleaning		100,000		(100,000)		100,000		
S	Water Main Replacements	690,000	320,000	370,000			320,000		
	Sewer	**190,000**	**1,277,000**	**15,000**	**(1,102,000)**	-	**1,277,000**	-	-
S	Electrical Upgrade		537,000		(537,000)		537,000		
S	Sewer Pump Station Upgrades		200,000		(200,000)		200,000		
S	Sewer Pump Station #27 Upgrade		50,000		(50,000)		50,000		
S	Telemetry		50,000		(50,000)		50,000		
S	Aerator No 1 Overhaul		65,000		(65,000)		65,000		
R	Sewerage mains, manholes and vents	190,000	175,000	15,000			175,000		
S	Leeton Sewerage Tertiary Ponds Cleaning & Bank Repairs		200,000		(200,000)		200,000		
	Domestic Waste Management	**550,000**	**675,000**	**(105,000)**	**(20,000)**	-	**655,000**	-	**20,000**
S	Impound Lot		20,000		(20,000)				20,000
R	*Landfill Trench	550,000	655,000	(105,000)			655,000		

* These projects are in the SAMP but budgeted in a different year

* In 2022/23 Council received $1.6M (currently unallocated) for the LRRRP of which $800k is forecast to be used for 23/24 Capital works.

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Leeton Shire Council
2023/24 Budget
Cash, Investments and Restrictions Forecast

Notes		*Revised Opening Balance	2023/24 Movement	Closing Balance
	Externally Restricted			
1	Unexpended Loans	9,677,331	(9,677,331)	-
2	Developer Contributions - General 7.12	618,539	200,000	818,539
2	Developer Contributions - Water S64	30,977	552,895	583,872
2	Developer Contributions - Sewer S64	-	523,000	523,000
	Specific Purpose Unexpended Grants	1,700,000		1,700,000
2	Stormwater Management	136,545	48,709	185,254
	Deposits, Bonds & Retentions	309,982		309,982
	Water Supply - carry over works	-		-
	Water Supply	20,543,382	(1,658,321)	18,885,061
	Sewerage Services - carry over works	1,254,481	(1,254,481)	-
	Sewerage Services	2,380,810	4,923,096	7,303,906
	Domestic Waste Management	849,424	(16,572)	832,852
	Landfill Remediation	3,855,004	280,000	4,135,004
	Total Externally Restricted	**41,356,475**	**(6,079,006)**	**35,277,469**
	Internally Restricted			
	Infrastructure Restrictions			
	Aerodrome	200,000		200,000
	Buildings	726,801		726,801
	Infrastructure Replacement	1,775,194		1,775,194
3	Plant & Vehicle Replacement	345,962	(345,962)	-
	Roads General	619,586		619,586
	Swimming Pool	-		-
	Childcare Centre	60,683	-	60,683
	Co-Contribution Restrictions			
4	Land Development	250,000	(250,000)	-
	Leeton Museum & Art Gallery (WCIC)	150,000		150,000
	Renewable Energy Efficiencies	120,000		120,000
	Sportsgrounds Improvements	269,226		269,226
	Provisions			
	Employee Leave Entitlements	1,371,080		1,371,080
	Workers Compensation	165,000		165,000
	Façade Painting Reserve	102,061		102,061
5	Election Reserve	35,000	45,000	80,000
	Total Internally Restricted	**6,190,593**	**(550,962)**	**5,639,631**
	Total Restricted	**47,547,068**	**(6,629,968)**	**40,917,100**
	Unrestricted	**1,525,684**		**3,571,202**
	Total Restricted & Unrestricted Cash & Investments	**49,072,752**		**44,488,302**
	Cash & Investments			
	Cash floats	3,400		3,400
	Cash floats LELC	400		400
	Cash at Bank	12,624,339		12,039,889
	Cash at Bank LELC	60,683		60,683
	Investments & Deposits at Call	36,383,930		32,383,930
	Total Cash & Investments	**49,072,752**		**44,488,302**

Notes
1 Estimated brought forward balance will be fully utilised
2 Estimated contributions less known expenses (includes Vance estimates).
3 It is expected that the 2022/23 replacement program may exhaust the restriction.
4 Vance sales are expected to be finalised with takings paid off the loan.
5 Increase in the Election reserve to help fund the 2024/25 election.

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LEETON
SHIRE COUNCIL

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Revenue Policy
Including Fees and Charges

2023/2024

Revenue Policy

This document constitutes the Leeton Shire Council Revenue Policy and is prepared in accordance with Section 405 of the Local Government Act 1993.

Each year Council is required to determine fees and charges for services it provides. In the setting of the fees for its goods and services, the Council is endeavouring to adopt a "user-pays" principle, while being ever mindful of the capacity of the client to pay the fees being set out. Accordingly, the fees set by Council in some cases will not recover the full cost of providing the goods and services. The fees and charges are made up of fees provided under relevant Acts and fees determined by Council.

Section 608 (1) of the Local Government Act 1993 (Act), provides that " *a Council may charge and recover an approved fee for any service it provides.*"

Section 608 (2) describes the services for which an approved fee may be charged. These include:

- Supplying a service, product or commodity.
- Giving information.
- Providing a service in connection with Council's regulatory functions.
- Allowing admission to any building or enclosure.

Effect of other Acts

Section 610 (1) If the amount of a fee for a service is determined under another Act:

- Council may not determine an amount that is inconsistent with the amount determined under the other Act, and
- Council may not charge a fee in addition to the amount determined under the other Act.

Section 610 (2) If the charging of a fee for a service is prohibited under another Act, a Council must not charge a fee for the service under this Act.

The Revenue Policy includes the following for the year 2023/2024:

- Fees and Charges
- Ordinary Rates - Rating Categories
- Rates and Charges Increases
- Sewerage Charges
- User Charges - Water
- Waste Management Charges
- Stormwater Management Charges
- Liquid Trade Waste Charges
- Private Works
- Statement of Borrowings
- National Competition Policy
- Subsidy Guidelines

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While every effort has been made to cover all fees and charges applicable to 2023/2024, a need may arise to introduce a new fee or charge that is unforeseen at this time. Changes to the application of GST may occur if the current legislation changes during the year. Any changes to the application of the GST will be altered as soon as notification is received.

The Statutory fees and charges that have been included in this document are the last advertised charges that were available to Council at the time of producing this document and may change post adoption.

Fees and Charges

Establishment of a Fee or Charge

The key steps to identifying a fee or charge are:

- Identifying which activities, functions or programs to which a fee or charge will apply.
- Identifying the full cost of providing the service.
- Identifying and quantifying Community Service Obligations.
- Confirming and agreed pricing policy for the Council.
- Confirming the agreed fee or charge to be levied.
- Confirming if any subsidies on the fee or charge will apply.

The fees and charges included in this document will be charged to all of Council's clients that avail themselves of the Council's goods and services.

Codes have been used to distinguish between each policy (as shown below), and these appear beside the various fees contained in this document to be charged in the ensuing year.

A These items are priced at the figure stipulated by legislation.
At the time of adoption, fees classified as Type A, that is fees charged under relevant legislation were current. Subsequent changes to legislation may alter the price and the new price will be added to the Fees and Charges schedule commencing from the date authorised by the amended legislation

C These items are priced so as to return a total cost recovery for the activities provided.

D These items are priced to cover the cost of the item plus normal commercial mark-ups.

E These items are priced below the cost of providing this activity as Council considers that full cost recovery would deprive members of the community of the ability to participate/ enjoy these activities.

F As approved by NSW Water, Department of Primary Industries, and adopted as Council policy.

There is no "B"code used in the pricing policy.

The Statutory fees and charges that have been included in this document are the last advertised charges that were available to Council at the time of producing this document and may change on 1 July 2022. Where a discrepancy exists between legislated and listed Charges then the Legislated Charge will prevail.

Goods and Services Tax

Those goods and/or services that are subject to GST have been identified in the attached Schedule of Fees and Charges by the description of Taxable and have GST included in the price.

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Commercial Sensitivity

Where a fee or charge can be subjected to commercial competition, the cost of such charges has been classified as "Price on Application" (POA) to ensure Council's competitive position. A quotation can be supplied that will list the various components of the fee or charge on request.

Interest Charges

Council is responsible for fixing, by formal resolution, the level of interest penalties to apply in respect of all overdue accounts.

In respect of rates and charges the maximum level of interest is determined each year and advised to Council by the Office of Local Government. Section 566 (3) states "*the rate of interest is set by Council* but must not exceed the rate specified for the time being by the Minister by notice published in the Gazette." Council will apply the maximum amount of interest on the basis that it provides a penalty to those ratepayers who fail to meet their obligations in regard to rates outstanding. This is done bearing in mind that in relation to rate payments:

- There are several payment options available to ratepayers;
- It is a foreseeable expenditure;
- Ratepayers with hardship are able to apply to Council for consideration.

Council proposes to apply the maximum permissible rate of interest payable on outstanding rates and charges at a simple rate calculated daily.

The maximum rate announced by the Minister for Local Government for the 2023/2024 period is **6.0 per cent**. Council will adopt the rate confirmed by the Minister and this rate will be applied to overdue rates, water and sewer charges accounts.

The discretion to write off extra charges can be exercised if special circumstances can be demonstrated by the ratepayers involved. A request in writing will be required.
Interest will be calculated 4 days after the account is past due and calculated daily.

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Proposed Rates and Rating Categories

The Independent Pricing and Regulatory Tribunal (IPART) has determined that Council's general income may be increased up to 1.8 per cent under section 506 of the Local Government Act 1993 for the rating year commencing 1 July 2022.

Rating Method

The Local Government Act 1993 provides Council with the following three alternative methods of levying rates:

- Solely ad valorem rating i.e. cents in the $ on land value.
- Minimum rate plus ad valorem rate.
- A base amount of up to 50% of the total yield required to be raised from a category or sub-category of a rate and applied to all rateable parcels within that category or sub-category plus an ad valorem rate to raise the additional required.

Council currently uses the base rate plus ad valorem rate, a method that has been in operation for many years and has proved satisfactory.

Rates Statement

Rates are levied on the land value of the property as determined by the Valuer General and in accordance with the Local Government Act 1993.

Categorisation of Land

Council in accordance with Section 514 Local Government Act 1993 must declare each parcel of rateable land In its area to be within one of the following categories:

- Residential
- Business
- Farmland
- Mining

Categorised as Residential

(Section 516 Local Government Act 1993)

Land is to be categorised as ***residential*** if it is a parcel of land valued as one assessment and:

- its dominant use is for residential accommodation (otherwise than as a hotel, motel, guest house etc.); or
- in the case of vacant land, it is zoned or designated for residential purposes; or
- it is rural residential land

Categorised as Business

(Section 518 Local Government Act 1993)

Land is to be categorised as ***business*** if it cannot be categorised as farmland, residential or mining.

Categorised as Farmland

(Section 515 Local Government Act 1993)

Land is to be categorised as ***farmland*** if it is a parcel of rateable land valued as one assessment and its dominant use is for farming which:

- has significant and substantial commercial purpose or character, and
- is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).

Land is not to be categorised as farmland if it is rural residential land.

The regulations may prescribe circumstances in which land is or is not to be categorised as farmland.

Categorised as Mining

(Section 517 Local Government Act 1993)

Land is to be categorised as ***mining*** if it is a parcel of rateable land valued as one assessment and its dominant use is for a coal mine or metalliferous mine.

The regulations may prescribe circumstances in which land is or is not to be categorised as mining.

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Rate Structure for 2023/2024

The table below shows the adopted rates for 2023/2024 using the base rate with ad valorem calculation. The rate increase that has been adopted is 3.7% in line with the Rate Peg.

Category	Ad Valorem Cents per $	Base Amount $	2022/2023 Notional Yield $
RESIDENTIAL	0.00462483	502	4,219,678
BUSINESS	0.00666703	349	689,755
FARMLAND	0.00429114	771	3,205,332

Sewerage Charges for 2023/2024

The proposed increase in the total yield for sewerage charges in 2023/2024 is a notional 7.5 percent.

Residential

An annual charge of $ 720.00 per assessment is to apply to all residential assessments within the Leeton, Yanco and Whitton Sewerage Local Rate Area. This is expected to yield $ 2,261,520.

Non-Residential

The usage charge is proposed to be $ 1.25 cents per kilolitre with a minimum charge equivalent to the Residential charge of $ 720.00 ($240/trimester).

The non-residential sewer access charge is calculated by reference to the estimated quantity of waste water returned to the sewerage network. This is calculated, on a per billing period basis, by using the meter size as shown below multiplied by the Sewerage Discharge Factor.

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Meter Size	2023/2024 ($)	2022/2023 ($)
20mm	153.00	142.00
25mm	240.00	223.00
32mm	392.00	365.00
40mm	613.00	571.00
50mm	957.00	891.00
80mm	2,450.00	2,283.00
100mm	3,827.00	3,566.00
150mm	8,611.00	8,023.00
200mm	15,308.00	14,263.00

The non-residential sewerage access and user charge is estimated to raise $ 697,568.

Accounts for the combined sewerage access and usage charge will be issued in September, January and May of each calendar year coinciding with the water accounts being issued.

User Charges for 2023/2024

Water Charges

Council has adopted the Best Practice Guidelines (BPG) for water pricing in accordance with NSW Department of Primary Industry - Water requirements and as such incorporates access charges based on the meter size formula as specified in three BPG. The consumption charges are based on volume used as measured by the water meters installed at each property. These meters are read quarterly in September, January and May of each year.

The meter sizes used to calculate the access charges are listed below.

Meter Size	2023/2024 ($)	2022/2023 ($)
20mm	319.00	295.00
25mm	319.00	295.00
32mm	811.00	750.00
40mm	1,265.00	1,170.00
50mm	2,034.00	1,881.00
65mm	3,439.00	3,180.00
80mm	5,210.00	4,817.00
100mm	7,787.00	7,200.00
150mm	13,673.00	12,643.00

In 2023/2024 the residential water access charge is expected to yield $1248953 while the non-residential water access charge is expected to yield $ 403880.

Consumption Charges

Residential and Farmland

Council is continuing to use a 3 tier user charge structure for residential and farmland properties excluding strata units. Strata units generally only have a master meter so the tier structure is not a suitable or equitable method of charging. On theses properties Council has elected to use a flat rate for any consumption charges. Those strata units that do have individual meters will be charged using the 3 tier method.

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Usage per kilolitre	2023/2024	2022/2023
For the first 300kl	1.25	1.25
From 301kl to 600kl	1.92	1.75
Thereafter	3.41	3.10
Strata Properties master meter	2.11	1.92

The BPG requires at least 75% of overall residential water revenue be raised from user charges. As this was not historically how Council charged its fees they are in the process of making changes that will be phased in over a period of time so as to not adversely affect users. It is important that the BPG is achieved as it will assist Council in satisfying the criteria for future grant funding of major water and sewer projects.

A consumer using the average annual residential consumption of around 400kl will pay an additional $41 total water charge in 2023/2024 over what would have been paid in 2022/2023. This is an increase of about 4.9% in the total charge (including a consumption charge increase of 3.1%).

The increases in the charges are required to ensure that Council's water fund achieves the following objectives:

- A surplus operating position is achieved so that the fund is financially sustainable on a long term basis.
- Council is required to comply with the Best Practice Pricing Guidelines which stipulates that the charges must be raised on a 75% usage and 25% access charge.
- The continued viability of the water supply fund is essential so that a safe and reliable network is maintained.
- Any additional revenue will also be used to renew ageing infrastructure and fund ongoing asset renewal in accordance with Council's adopted Asset Management Plans. Water charges are restricted under the Local Government Act and can only be used for water supply purposes.

Industrial and Commercial

The consumption charges for 2022/2023 are proposed to be set at two levels as shown below.

Usage per kilolitre	2023/2024	2022/2023
For the first 300kl	1.25	1.18
Thereafter	1.92	1.70

Waste Management Charges

Under the Local Government Act Council must make and levy an annual charge for the provision of waste management services for each parcel of rateable land. Council has reviewed the waste management operations in order to determine the appropriate current and future costs to be included as part of the reasonable costs determination. The Act does not allow for the subsidisation of domestic waste management from general rates revenue, nor does it allow for the revenue raised from the charge to be spent in any area other than waste management.

Council charges an annual Landfill Management Fee to all properties and for those properties that have a waste collection service available an annual Kerbside Collection Charge also applies.

Additional waste collection services can be provided. The costs of this service are listed in the table below.

Council will apply a Commercial Waste Management charge to all commercial properties. These fees are charged on the basis of each property serviced multiplied by the number of services provided.

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Waste Management Charges	2023/2024	Estimated Yield	Qty
Landfill Management Charge Each unoccupied but servicable parcel of rateable land and each parcel of land not serviced (GST inc*)	72.00	429,552	5,966
Kerbside Collection Charge Each parcel of rateable land for which the service is available, per service. ***240 litre receptacle supplied by Council.***	258.00	1,090,566	4,227
Non domestic service per service provided. ***240 litre receptacle supplied by Council.***	258.00	165,120	640
Each parcel of non-rateable land for which the service is available, per service. ***240 litre receptacle supplied by Council.***	258.00		
For each additional weekly waste collection service	10.00		

Recycling Service

Council provides a fortnightly recycling service to residential properties and gives the option where available to non-residential and non-rateable properties. This service allows residents to recycle more resulting in a reduction in waste having to be disposed to landfill. This service allows maximum recovery of resources, helps reduce greenhouse gas emissions and prolongs the life of the landfill.

Additional recycling collection services can be provided. The cost of this service are listed in the table below.

Recycling Service	2023/2024	Estimated Yield	Qty
Kerbside collection Charge Each parcel of rateable land for which the service is available and occupied, per service. ***240 litre receptacle supplied by Council.***	165.00		
Non-residential property for which the service is available and requested, per service. ***240 litre receptacle supplied by Council.***	165.00		
Non-rateable property for which the service is available and requested, per service. ***240 litre receptacle supplied by Council.***	165.00		
		719,400	4,360
For each additional fortnightly recycling collection service	15.00		

Stormwater Management Service Charge

(Section 496A Local Government Act 1993)

The Act provides Council with the ability to make and levy a charge for the provision of stormwater management services for each parcel of rateable land for which the service is available. This charge will be expended on identified projects to alleviate drainage and stormwater problems in urban areas.

Income raised from this charge will also be spent to fund new projects, which when approved by Council will be incorporated into an overall Stormwater Management Plan for urban areas within Leeton Shire.

Projects included in the Stormwater Management Plan will be additional to the existing recurrent level of expenditure allocated for drainage maintenance and infrastructure works.

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Property Type	2023/2024	Yield	2022/2023
Residential rated properties	25.00		25.00
Business rated properties	25.00		25.00
Strata Properties per unit	12.50		12.50
Quantity	3,800	95,000	

Onsite Sewerage Management System (OSSM)

(Section S68 Approvals Local Government Act 1993)

The Act provides Council with the ability to make and levy an administration service fee for the provision of OSSM Licence to Operate for all properties where an OSSM is installed. This fee has been set at $ 15.00 per OSSM and is expected to raise approx. $25,000.

Liquid Trade Waste Charges

Fees and charges for Liquid Trade Waste are broken up into two components as shown below:

- An annual fee for management of liquid waste.
- A usage charge based on the volume discharged into the sewer measured by water consumption multiplied by a Trade Waste Discharge Factor multiplied by a treatment cost.

Type	2023/2024	2022/2023
Annual Fee for management of liquid trade waste billed triannually within the three (3) water billing periods.	219.00	204.00
Category 1 - Dischargers where appropriate site pre-treatment is in place, per Kilolitre	0.00	0.00
Category 1 - Dischargers without appropriate site pre-treatment is in place, per Kilolitre	2.45	2.28
Category 2 - Dischargers where appropriate site pre-treatment is in place, per Kilolitre	2.45	2.28
Category 2 - Dischargers without appropriate site pre-treatment is in place, per Kilolitre	21.70	20.19

Private Works

Council may by agreement with the owner or occupier of any private land carry out on the land any kind of work that may lawfully be carried out on that land. These works are called Private Works and Council has not set a standard charge to carry out these works, so each one will be priced individually.

When calculating the cost of carrying out these works Council will cover all direct costs and overheads and where appropriate add a profit element. The profit element of pricing will vary depending on the relevant organisations, taking into account considerations of service to the community and general market competitiveness.

Private works may include but not limited to:

- Kerb and gutter construction,
- Road and associated works contribution,
- Drainage contribution,
- Water supply related works, and
- Sewerage and drainage connections.

Private works charges will therefore be calculated on the basis of the cost to Council, normal market values plus a margin of 20 percent to cover administration and overhead costs. The total calculated cost will be subject to GST.

It is strongly recommended that a quotation/estimate be obtained from Council prior to requesting or ordering private works undertakings.

All private works must be authorised by the client and the client must agree to pay the estimated cost prior to the work commencing.

The Plant Hire Rates for each item of Council plant are available by contacting Council. All plant must be operated by Council staff and this cost will be supplied on request.

It should be noted that Council's capacity to perform private works is very limited.

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Statement of Borrowings

Council anticipates borrowing the following amounts in 2023/2024:

Brought forward from prior year:-

• Vance Estate Expansion	5,587,711
2023/24 Total:	**5,587,711**

Council's existing borrowings as at 1 July 2023 are:

• Petersham Road Works	67,633		
• Ovals	235,783		
• Showground Grandstand	145,166		
• Leeton Pool Refurbishment	1,985,986		
• Roxy Theatre Redevelopment	5000000		
• LELC Expansion	530,954		
Total:	**7,965,521**	**Budgeted Total:**	**13,553,232**

National Competition Policy

The Local Government Act 1993 requires Council to include in its Operational Plan a statement of principal activities of a business or commercial nature to be undertaken by Council.

In assessing Council's activities it has been determined that Council's Water Supply and Sewerage Supply operations have over a $2.0m turnover as so are classified as a Category 1 business which means that the business is to adopt a corporate and commercial approach to how it operates. This includes the removal or disclosure of subsidies and appropriate pricing policies.

As at 30 June, 2022 the Statement of Financial Position of both Category 1 businesses reveal the following net assets resulting from operations.

Business	Retained Earnings	Revaluation Reserves
	$'000	$'000
Water Supply	25,623	34,228
Sewerage Supply	21,029	25,867

Council has established a complaints handling mechanism to deal with any competitive neutrality complaints against the Council for the manner in which it has conducted its operations. Council has not received any complaints in relation to competitive neutrality principles as at the date of preparing this policy.

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Subsidies Granted by Council

Subsidy %	Organisation Type	Budgeted Subsidy Amount
50%	Sporting Group Subsidies	$8,288
	Crown Land Subsidies - Leases	$71,400
	Property Owners in the below Groups	
80%	Group 1 - Religious Organisations	$16,513
90%	Group 2 - Charitable Organisations	$8,855
90%	Group 3 - Not-for-Profit	$1,650
	Total Subsidies Allowed for 2022-2023	**$106,706**

Subsidy Guidelines

Community facilities are Council owned buildings/facilities and reserves which are used by community based not-for-profit groups to provide recreational, cultural, sporting and community service activities.

Community facilities are often, but not always, situated on Council Land, public open space or Crown Land for which Council has long term management and legislative responsibility.

Those fees and charges that include reduced fees for Community Groups and Not-For-Profits will not fall under this Subsidy Guideline.

Council may assist community users by providing a subsidy for rent or against Council's adopted fees and charges. Council offers a maximum subsidy of up to 50% for sporting groups and 90% for front line services.

Council seeks to ensure that the cost to Council of the provision of community facilities is absolutely open and transparent. Council has a fiduciary responsibility to all ratepayers and must clearly identify the actual cost of all rental subsidies.

A community group or user may also request a waiver on Council's adopted fees and charges. Fee waivers must be approved by Council.

Rental subsidies will be as specified in the legal agreement. The use of Community property other than as specified in Council's adopted fees and charges must be documented by a lease or licence using a contestable process to satisfy legislative requirements. Users will not be allowed to occupy Community property without legal tenure.

The level of the rental subsidy will be determined against the market rental value shown in the legal agreement.

Community groups and organisations using Council's properties will be required to report annually on performance indicators in relation to the facility and the group's activities. Council will provide guidance and advice on the collection of this information. Council insists on the highest level of transparency in the management of its properties.

In all cases the level of subsidy will be reviewed on an annual basis. The review does not imply a change in the level of subsidy but is required so that Council is fully informed on the total level of subsidies being applied to fulfil the requirements of State Government legislative requirements in relation to the provision of facilities on Operational land, Community land, Crown public recreation reserves and open space.

The following information may be sought from Community groups and Organisations claiming Council subsidies:

- Financial Statements, Annual Reports and Articles of Incorporation;
- Proof of charitable status;
- Residential status of participants and
- Other information to clarify the nature of the group or activity.

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Subsidy Category Criteria

The category criteria are documented in the table below.

CATEGORY	SUBSIDY	CRITERIA	SUBSIDY % FOR CRITERIA
One: **Community Service Frontline** A service that meets Community needs for example, programs that meet the development needs of children and young people with disabilities. Usually not-for-profit.	Up to 90% subsidy (exclusive of GST)	Social and Community benefit of activity including clear alignment with community priority identified by Council. Organisation is voluntary with no regular source of income Extent of benefit to Leeton Shire residents (more than 60% of participants)	40% 25% 25%
Two: **Community Partnership** A service that provides services in partnership with the Community but does not address frontline Community issues. For example to improve the health of residents through participation in community sport.	Up to 80% subsidy (exclusive of GST)	Social and Community benefit of activity including clear alignment with community priority identified by Council. Organisation is voluntary with no regular source of income Extent of benefit to Leeton Shire residents (more than 60% of participants)	40% 30% 10%
Three: **Partially Assisted** A service that demonstrates partial funding and support but requires some rental subsidy from Council to provide the service.	50% to 80% subsidy (exclusive of GST)	Social and Community benefit of activity including clear alignment with community priority identified by Council. Organisation is voluntary with no regular source of income Extent of benefit to Leeton Shire residents (more than 60% of participants)	40% 20% 20%
Four: **Self Funded Service**	Assessed on a case by case basis. Generally not subsidised.		
Five: **Sporting Groups** A service that provides services in partnership with the Community to improve the health of residents through participation in community sport.	50%	Social and Community benefit of activity including clear alignment with community priority identified by Council. Organisation is voluntary Extent of benefit to Leeton Shire residents (more than 60% of participants)	50%

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LEETON SHIRE COUNCIL
Fees and Charges for 2022-2023
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The Statutory fees and charges that have been included in this document are the last advertised charges that were available to Council at the time of producing this document and may change on 1 July 2021.

Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	ADMINISTRATION						
	Administration Charges						
76	Council Chambers Hire - half day with kitchen	Use of Facilities - other	Taxable	D	half day with kitchen	83.00	91.00
77	Council Chambers Hire - full day with kitchen	Use of Facilities - other	Taxable	D	full day with kitchen	118.00	130.00
78	Photocopies - Black & White per page - A4	Use of General Equipment Fee - Civic and other. Staff Assisted	Taxable	D	page	2.00	2.00
79	Photocopies - Black & White per page - A3	Use of General Equipment Fee - Civic and other. Staff Assisted	Taxable	D	page	2.00	2.00
80	Photocopies - Multiple Black & White copies	Use of General Equipment Fee - Civic and other. Staff Assisted	Taxable	D		As negotiated	As negotiated
	Photocopies - Council Sub Committees	Use of General Equipment Fee - Civic and other. Staff Assisted	GST Exempt	E		No Charge	No Charge
81	Photocopies - Other Community Groups - Black & White	Use of General Equipment Fee - Civic and other. Staff Assisted	Taxable	E	page	2.00	2.00
82	Photocopies - Colour per page - A4	Use of General Equipment Fee - Civic and other. Staff Assisted	Taxable	D	page	2.00	2.00
83	Photocopies - Colour per page - A3	Use of General Equipment Fee - Civic and other. Staff Assisted	Taxable	D	page	4.00	4.00
84	Colour Printing - Multiple Copies	Use of General Equipment Fee - Civic and other. Staff Assisted	Taxable	D		As negotiated	As negotiated
	Copies of Council Business Papers	Fee for accessing or printing required information	GST Exempt	E		No Charge	No Charge
	Copies of Council Minutes	Fee for accessing or printing required information	GST Exempt	E		No Charge	No Charge
85	Replacement Keys - where keys are issued to users of Council's amenities and facilities, replacement keys will be charged for	Replacement Keys	Taxable	C	fee	Cost plus $16	Cost plus $18
86	Casual Hire Council Facilities - Public Liability Insurance Fee	Use of Facilities - other	Taxable	E	fee	36.00	40.00
	Rates & Charges						-
141	Certificate pursuant to Section 603 of LGA	Section 603 Certificate fee	GST Exempt	A	certificate	90.00	90.00
142	Urgency Fee - Certificate Section 603 to be available within 24 hrs (additional)	Section 603 Certificate fee	GST Exempt	C	certificate	59.00	65.00
21	Commercial Rate Inquiry	Fee for accessing, emailing or printing required information	GST Exempt	E	per enquiry	14.00	Not Available
22	Commercial Rate Book	Fee for providing full Shire of Leeton rates book	GST Exempt	E	each	174.00	Not Available
23	Record Searches - Searches involving over 14 minutes investigation. Pro-rata charge is $21.00 per 15 minutes	Fee for accessing, emailing or printing required information	GST Exempt	C	hour	76.00	84.00
20	Printing or emailing Multiple Rates and/or Water Notices	Fee for accessing, emailing or printing required information	GST Exempt	C	per copy	21.00	21.00
25	History Transaction Listing - Rates and Water	Fee for accessing, emailing or printing required information	GST Exempt	C	per copy	19.00	21.00
26	Rates and Water Refund Requests and Transfers required where incorrect reference has been used	Fee for accessing, emailing or printing required information	GST Exempt	C	per transaction	19.00	21.00
27	Rates and Water Refund Requests and Transfers required when an overpayment has been made.	Fee for accessing, emailing or printing required information	GST Exempt	C	per transaction	19.00	21.00
28	Dishonoured Payment (Cheque or Direct Debit) Charge	Fee for accessing, emailing or printing required information	Taxable	C	per transaction	42.00	46.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	ADMINISTRATION						
	Rates & Charges Continued						
29	Completion of Consent Orders -Agreeing and Signing for Judgement Debt to be removed from ratepayer's credit rating. Pro-rata charge is $21.00 per 15 mins.	Fee for accessing, emailing or printing required information	Taxable	C	per transaction	75.00	84.00
RT	Debt Recovery charges on Overdue Rates and Charges, including any Intervention and Service Fees.		Both	C	Fee	Cost Recovery	Cost Recovery
30	Application for Review of Fire and Emergency Services Levy Land Classification - Refundable if classification is reviewed and is subsequently changed by Council	Review Fire & Emergency Services Levy Classification	GST exempt	A	rateable property	50.00	50.00
31	Certificate of Valuation per Section 76 of the Valuation of Land Act	Fee for accessing, emailing or printing required information	GST Exempt	C	certificate	34.00	37.00
32	Notice of Sale and Transfer of Land - annual update	Fee for accessing, emailing or printing required information	GST exempt	D	year	184.00	Not Available
33	Notice of Sale and Transfer of Land - special request	Fee for accessing, emailing or printing required information	GST exempt	D	sheet	6.00	Not Available
RT	Administration Service Fee (Included on Rates Notices)	Licence to Operate an Onsite Sewerage Management Facility	GST Exempt	C	Year	11.00	15.00
	Government Information Public Access						
34	GIPA Information Act Application Fee - Access to Records (personal affairs)	Fee for accessing or printing required information	GST Exempt	A	issue	30.00	30.00
35	GIPA Information Act Application Fee - All other requests	Fee for accessing or printing required information	GST Exempt	A	issue	30.00	30.00
36	GIPA Information Act Application Fee - Internal Review (all circumstances)	Fee for accessing or printing required information	GST Exempt	A	issue	40.00	40.00
37	GIPA Information Act Processing Charge - Personal affairs (first 20 hours no charge, then $30 per hour)	Fee for accessing or printing required information	GST Exempt	A	hour	30.00	30.00
	Crowd Control Barriers						-
38	Crowd Control Barrier Hire - minimum charge $13 - Not for Profit	Use of Facilities - other	Taxable	E	per Barrier / per day	14.00	15.00
39	Crowd Control Barrier Hire - minimum charge $33 - Commercial	Use of Facilities - other	Taxable	E	per Barrier / per day	35.00	39.00
40	Crowd Control Barrier - Erect and Disassemble (per Council employee per hour). Commercial	Use of Facilities - other	Taxable	E	per hour	230.00	253.00
41	Crowd Control Barrier - Erect and Disassemble (per Council employee per hour). Not for Profit	Use of Facilities - other	Taxable	E	per hour	139.00	153.00
42	Witches Hats - holding deposit refundable on return in good order	Use of Facilities - other	GST exempt	E	deposit	200.00	200.00
	Witches Hats - Delivery and collection	Use of Facilities - other	GST exempt	E			Cost recovery
	DESIGN AND CONSTRUCTION						
	Printing, scanning and Photocopying - Private Service						
57	Black and White - A0	Fee for accessing or printing required information	Taxable	C	page	17.00	by quote
58	Black and White - A1	Fee for accessing or printing required information	Taxable	C	page	15.00	by quote
59	Black and White - A2	Fee for accessing or printing required information	Taxable	C	page	12.00	by quote
60	Colour - A0	Fee for accessing or printing required information	Taxable	C	page	68.00	by quote
61	Colour - A1	Fee for accessing or printing required information	Taxable	C	page	45.00	by quote
62	Colour - A2	Fee for accessing or printing required information	Taxable	C	page	33.00	by quote

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	DESIGN AND CONSTRUCTION						
	Scanning (onto customer supplied device)					-	
69	A0	Fee for accessing or printing required information	Taxable	C	page	4.00	4.00
70	A1	Fee for accessing or printing required information	Taxable	C	page	3.00	3.00
71	A2	Fee for accessing or printing required information	Taxable	C	page	3.00	3.00
72	Copies of Maps (Council Property)	Fee for accessing or printing required information	GST exempt	C	page	21.00	21.00
	Flood Information or Certificate						
73	Search of flood effected property	Fee for accessing or printing required information	Taxable	E	per lot	No Charge	21.00
	PUBLIC ORDER & SAFETY						
	Ranger Services						
200	Microchipping - First animal	Impounded and Companion animals - Microchipping fee	Taxable	C	per animal	32.00	35.00
201	Microchipping - subsequent animals	Impounded and Companion animals - Microchipping fee	Taxable	C	per animal	24.00	28.00
195	Companion Animal Surrender Fee	Impounding fees - private impounding	GST Exempt	E	per animal	42.00	45.00
199	Lifetime Animal Registration Animal Not Desexed	Companion animals registration fee	GST Exempt	A	per animal	234.00	234.00
	Additional late fee if the registration has not been paid within 28 days after the date on which the companion animal is required to be registered(dog 6 months of age , cat 4 months of age)		GST Exempt	A	per animal	19.00	19.00
	Dog - Working	Companion animals registration fee		A	per animal	-	-
	Dog - Service of the State	Companion animals registration fee		A	per animal	-	-
	Assistance Animal	Companion animals registration fee		A	per animal	-	-
198	Lifetime Animal Registration Animal Desexed	Companion animals registration fee	GST Exempt	A	per animal	69.00	69.00
	Dog - desexed(sold by pound/animal shelter)	Companion animals registration fee	GST Exempt	A	per animal	-	-
197	Lifetime Animal Registration Pensioner Concession Animal Desexed	Companion animals registration fee	GST Exempt	A	per animal	29.00	29.00
196	Lifetime Animal Registration Registered Breeder/not reccomended Not Desexed	Companion animals registration fee	GST Exempt	A	per animal	69.00	69.00
202	Dog Impounding - Release fee (one off fee)	Impounding fees - release for animals	GST Exempt	C	per animal	41.00	41.00
	Cat - desexed or not desexed	Companion animals registration fee		A	per animal	59.00	59.00
	Cat - eligible pensioner	Companion animals registration fee	GST Exempt	A	per animal	29.00	29.00
	Cat - desexed (sold by pound/shelter)	Companion animals registration fee		A	per animal	-	-
	Cat - not desexed and kept by recoanised breeder for breedina	Companion animals registration fee	GST Exempt	A	per animal	59.00	59.00
	Annual permit - undesexed cat	Companion animals registration fee	GST Exempt	A	per animal	85.00	85.00
	Annual permit - Dangerous dog	Companion animals registration fee	GST Exempt	A	per animal	206.00	206.00
	Annual permit - Restricted dog	Companion animals registration fee	GST Exempt	A	per animal	206.00	206.00
	Annual permit - late fee	Companion animals registration fee	GST Exempt	A	per animal	19.00	19.00
	Stock on roads	Call out fee	GST Exempt	C	per call out	Cost recovery	Cost recovery
193	Stock Impounding Fees (3) - Driving (horses, bulls cows, goats or pigs)	Impounding fees for animals	GST Exempt	C	per head per km	Cost Recovery	Cost Recovery
192	Stock Impounding Fees (3) - Driving (sheep)	Impounding fees for animals	GST Exempt	C	per head per km	Cost Recovery	Cost Recovery
191	Stock Impounding Fees (3) - Sustenance (horses, bulls cows)	Impounding fee - sustenance and care of animals	GST Exempt	C	per head per day	42.00	42.00
190	Stock Impounding Fees (3) - Sustenance	Impounding fee - sustenance and care of animals	GST Exempt	C	per head per day	32.00	32.00
189	Stock Impounding Fees (3) - Impounding	Impounding fees for animals	GST Exempt	C	(1 to 20 Sheep)	Cost Recovery	Cost Recovery

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	PUBLIC ORDER & SAFETY						
	Ranger Services Continued						
188	Stock Impounding Fees (3) - Impounding	Impounding fees for animals	GST Exempt	C	(21 to 50 sheep)	Cost Recovery	Cost Recovery
187	Stock Impounding Fees (3) - Impounding	Impounding fees for animals	GST Exempt	C	(51 to 100 sheep)	Cost Recovery	Cost Recovery
186	Stock Impounding Fees (3) - Impounding	Impounding fees for animals	GST Exempt	C	per add. Sheep	Cost Recovery	Cost Recovery
185	Advertising Fee (all stock)	Impounding fees for animals	GST Exempt	C	all stock	At Cost	At Cost
184	Stock Entry and Release Fees	Impounding fees - release for animals	GST Exempt	C	all stock	41.00	45.00
	Other Public Safety and Order						
183	Abandoned Motor Vehicles	Impounding fee- vehicles	GST Exempt	C	per vehicle	282.00	Cost Recovery
DD 291	License for Usage of Footpaths	Licence - Public Order and Safety	GST Exempt	E	per year	30.00	33.00
	HEALTH						
DD 282	Health Surveyor - Inspection Fees (food premises & cooling towers). A minimum inspection fee applies of $115.00 plus Administration Fee	General food premises inspection fee	GST Exempt	C	hour	185.00	190.00
DD 283	Administration Charge - Cooling Towers Inspections	General premises inspection fee	GST Exempt	C	per inspection	33.00	40.00
	Food safety inspection - issue of improvement notice	General premises inspection fee	GST Exempt	A	per notice	330.00	330.00
DD 284	Commercial Temporary or Special Event involving food stalls Minimum Fee applies of $155 plus Administration Fee	General food premises inspection fee	GST Exempt	C	hour	220.00	230.00
DD 286	Administration Charge - Food Premises Inspections	General food premises inspection fee	GST Exempt	C	per inspection	33.00	35.00
DD 287	Beauty Salons / Skin Penetration - Annual inspection Fee. A minimum inspection fee applies of $115	General premises inspection fee	GST Exempt	C	hour	185.00	190.00
DD 288	Administration Charge - Beauty Salon/Skin Penetration Inspections	General premises inspection fee	GST Exempt	C	per inspection	33.00	35.00
DD 287	Hairdressing Salons (where no beauty treatments undertaken) including home and mobile hairdressing - Annual	General premises inspection fee	GST Exempt	C	hour	185.00	190.00
DD 284	Undertakers/Mortuary Inspection. Minimum Fee applies of $155.00	General premises inspection fee	GST Exempt	C	hour	220.00	230.00
203	Permits for Distribution of Handbills	Fee to distribute promotional material on community land	GST Exempt	C	event	30.00	35.00
204	Special licence for holding of Jamborees, festivals and other such events	Permit to hold a special event	GST Exempt	C	event	67.00	70.00
	Pool CPR Signs - Supply Only		Taxable	D	per sign	19.00	22.00
310	Rural Identification Signs - Supplied and installed		Taxable	D	per sign	77.00	100.00
311	Rural Identification Signs - Supply only		Taxable	D	per sign	44.00	50.00
	Amusement Devices						
DD 292	Amusement Device - Approval to Operate per Premises	Application fee or renewal of application to install or operate an amusement device including inspection	GST Exempt	C	application	134.00	140.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	HEALTH						
	Onsite Sewerage Management Facility(OSSM) S68 Approvals Local Government Act 1993 - Part C						
DD 293	Application for the Approval to Install or Construct an Onsite Sewerage Management Facility - Residential (Includes an Inspection and Approval to Operate Fee)	Licence to Operate an Onsite Sewerage Management Facility	GST Exempt	C	application	437.00	452.00
DD 293	Application for the Approval to Install or Construct an Onsite Sewerage Management Facility - Non Residential (Includes an Inspection and Approval to Operate Fee)	Licence to Operate an Onsite Sewerage Management Facility	GST Exempt	C	application	437.00	452.00
DD 294	Application for the Approval to Alter or Add to an Existing Onsite Sewerage Management Facility - Residential (Includes an Inspection)	Licence to Operate an Onsite Sewerage Management Facility	GST Exempt	C	application	207.00	214.00
DD 294	Application for the Approval to Alter or Add to an Existing Onsite Sewerage Management Facility - Non Residential (Includes an Inspection)	Licence to Operate an Onsite Sewerage Management Facility	GST Exempt	C	application	207.00	214.00
DD 280	Additional Inspection - Minimum Charge $110	Licence to Operate an Onsite Sewerage Management Facility	GST Exempt	C	per hour	185.00	192.00
DD 281	Approval to Operate an On-site Sewerage Management Facility (Includes an Inspection)	Licence to Operate an Onsite Sewerage Management Facility	GST Exempt	C	application	129.00	134.00
	Protection of the Environment						
205	Application to Burn	Other statutory approvals	GST Exempt	D	application	70.00	72.00
	Noxious Weeds						
206	Noxious Weeds Certificate - Private - Minimum charge $105	Noxious weeds property fee	GST Exempt	C	per certificate / per hour	185.00	191.00
	Noxious Weeds Property Inspections	Noxious weeds property inspection fee	GST Exempt	E	per Inspection	No charge	No charge
	CHILDRENS SERVICES						
	Leeton Early Learning Centre						
LELC	Early Learning Centre - 0 to 2 years	Children's Services	GST Exempt	C	day	111.00	115.00
LELC	Early Leaning Centre - 2 to 3 years	Children's Services	GST Exempt	C	day	109.00	115.00
LELC	Early Leaning Centre - 3 to 4 years	Children's Services	GST Exempt	C	day	106.00	110.00
LELC	Early Leaning Centre - 4 to 5 years	Children's Services	GST Exempt	C	day	105.00	110.00
	Leeton Out of School Hours						
450	Out of School Hours Care - Booked Day	Children's Services	GST Exempt	C	day	30.00	35.00
451	Out of School Hours Care - Casual Day	Children's Services	GST Exempt	C	day	35.00	40.00
	Leeton Vacation Care - Booked Days						
448	Local days	Children's Services	GST Exempt	C	day	66.00	70.00
449	Excursions days	Children's Services	GST Exempt	C	day	76.00	80.00
	Leeton Vacation Care - Casual Days						
455	Local days	Children's Services	GST Exempt	C	day	74.00	75.00
456	Excursions days	Children's Services	GST Exempt	C	day	83.00	85.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	HOUSING & COMMUNITY						
	Housing Rentals						
457	Housing Rentals - (up to 30% discount for Healthcare Students) plus Cleaning fee		Input Taxed	C	House per week	As per contract	As per contract plus cleaning fee
	Lease Preparation/Standard Licence Preparation (where prepared in-house). Any legal fees to be paid by the lessee where required						
475	Administration Fee per Application	Application fee for new lease of council property	Taxable	C	Property	250.00	Cost Recovery
476	Fee for preparing a Lease or Licence for Council Property in House- Community Organisations	Application fee for new lease of council property	Taxable	C	Property	250.00	Cost Recovery
477	Fee for preparing a Lease or Licence for Council Property in House- Commercial	Application fee for new lease of council property	Taxable	C	Property	325.00	Cost Recovery
478	Fee for preparing a lease or Licence for Agistment/Grazing rights on Council Land in House	Application fee for new lease of council property	Taxable	C	Property	250.00	Cost Recovery
479	Fee for preparing a Lease or Licence for Council Property by a Legal Practitioner	Application fee for new lease of council property	Taxable	C	Property	Cost Recovery	Cost Recovery
480	Advertising Costs	Costs associated with Leases and Licences	Taxable	C	Property	Cost Recovery	Cost Recovery
	Leeton Multipurpose Community Centre - Hire Fees						
1000	Hire of any of Councils Facilities - Refundable Bond	Use of Facilities - other	GST Exempt	C	Facility	200.00	200.00
1001	CWA Exhibition Hall or Gordon Hall or Training Room or Workshop, including the kitchen and all toilets - COMMUNITY GROUPS Weekday (Mon to Fri)	Use of Facilities - Civic centre	Taxable	C	1/2 day (4 hrs or less)	49.00	50.00
1002	CWA Exhibition Hall or Gordon Hall or Training Room or Workshop, including the kitchen and all toilets - COMMUNITY GROUPS Weekday (Mon to Fri)	Use of Facilities - Civic centre	Taxable	C	Full day	70.00	70.00
1003	CWA Exhibition Hall or Gordon Hall or Training Room or Workshop, including the Kitchen - CORPORATE/PRIVATE Weekday (Mon to Fri)	Use of Facilities - Civic centre	Taxable	C	1/2 day (4 hrs or less)	129.00	130.00
1004	CWA Exhibition Hall or Gordon Hall or Training Room or Workshop, including the Kitchen - CORPORATE/PRIVATE Weekday (Mon to Fri)	Use of Facilities - Civic centre	Taxable	C	Full day	174.00	175.00
1005	CWA Exhibition Hall or Gordon Hall or Training Room or Workshop, including the Kitchen and all toilets - COMMUNITY GROUPS Weekend (Sat/Sun)	Use of Facilities - Civic centre	Taxable	C	1/2 day (4 hrs or less)	49.00	50.00
1006	CWA Exhibition Hall or Gordon Hall or Training Room or Workshop, including the Kitchen and all toilets - COMMUNITY GROUPS Weekend (Sat/Sun)	Use of Facilities - Civic centre	Taxable	C	Full day	70.00	75.00
1007	CWA Exhibition Hall or Gordon Hall or Training Room or Workshop - including the Kitchen - CORPORATE/PRIVATE Weekend (Sat/Sun)	Use of Facilities - Civic centre	Taxable	C	1/2 day (4 hrs or less)	152.00	155.00
1008	CWA Exhibition Hall or Gordon Hall or Training Room or Workshop - including the Kitchen - CORPORATE/PRIVATE Weekend (Sat/Sun)	Use of Facilities - Civic centre	Taxable	C	Full day	212.00	215.00
1009	Small Meeting Room - COMMUNITY GROUPS	Use of Facilities - Civic centre	Taxable	C	Up to 2 hours	32.00	35.00
1010	Small Meeting Room - COMMUNITY GROUPS	Use of Facilities - Civic centre	Taxable	C	1/2 day (4 hrs or less)	48.00	50.00
1011	Small Meeting Room - COMMUNITY GROUPS	Use of Facilities - Civic centre	Taxable	C	Full day	63.00	65.00
1012	Small Meeting Room - CORPORATE/PRIVATE	Use of Facilities - Civic centre	Taxable	C	Up to 2 hours	54.00	55.00
1013	Small Meeting Room - CORPORATE/PRIVATE	Use of Facilities - Civic centre	Taxable	C	1/2 day (4 hrs or less)	94.00	95.00
1014	Small Meeting Room - CORPORATE/PRIVATE	Use of Facilities - Civic centre	Taxable	C	Full day	128.00	130.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	HOUSING & COMMUNITY						
	Leeton Multipurpose Community Centre - Hire Fees (continued)						
135	Large Kitchen - COMMUNITY GROUPS	Use of Facilities - Civic centre	Taxable	C	If used in conjunction with other space	-	-
1015	Large Kitchen - COMMUNITY GROUPS (rate depends on stated use)	Use of Facilities - Civic centre	Taxable	C	if used on its own	$45 -$61	$45 -$61
135	Large Kitchen - CORPORATE/PRIVATE	Use of Facilities - Civic centre	Taxable	C	If used in conjunction with other space	-	-
1016	Large Kitchen - CORPORATE/PRIVATE (rate depends on stated use)	Use of Facilities - Civic centre	Taxable	C	if used on its own	$68 -$98	$68 -$98
1017	Combined - Halls (CWA Exhibition & Gordon), small meeting room & kitchen - COMMUNITY GROUPS Weekday (Mon to Fri)	Use of Facilities - Civic centre	Taxable	C	1/2 day (4 hrs or less)	94.00	95.00
1018	Combined - Halls (CWA Exhibition & Gordon), small meeting room & kitchen - COMMUNITY GROUPS Weekday (Mon to Fri)	Use of Facilities - Civic centre	Taxable	C	Full day	139.00	140.00
1019	Combined - Halls (CWA Exhibition & Gordon), small meeting room & kitchen - CORPORATE/PRIVATE Weekday (Mon to Fri)	Use of Facilities - Civic centre	Taxable	C	1/2 day (4 hrs or less)	252.00	255.00
1020	Combined - Halls (CWA Exhibition & Gordon), small meeting room & kitchen - CORPORATE/PRIVATE Weekday (Mon to Fri)	Use of Facilities - Civic centre	Taxable	C	Full day	356.00	360.00
1021	Combined - Halls (CWA Exhibition & Gordon), small meeting room & kitchen - COMMUNITY GROUPS Weekend (Sat/Sun)	Use of Facilities - Civic centre	Taxable	C	1/2 day (4 hrs or less)	94.00	95.00
1022	Combined - Halls (CWA Exhibition & Gordon), small meeting room & kitchen - COMMUNITY GROUPS Weekend (Sat/Sun)	Use of Facilities - Civic centre	Taxable	C	Full day	139.00	140.00
1023	Combined - Halls (CWA Exhibition & Gordon), small meeting room & kitchen - CORPORATE/PRIVATE Weekend (Sat/Sun)	Use of Facilities - Civic centre	Taxable	C	1/2 day (4 hrs or less)	322.00	325.00
1024	Combined - Halls (CWA Exhibition & Gordon), small meeting room & kitchen - CORPORATE/PRIVATE Weekend (Sat/Sun)	Use of Facilities - Civic centre	Taxable	C	Full day	418.00	420.00
1025	Outdoor Area and Toilets - COMMUNITY GROUPS	Use of Facilities - Civic centre	Taxable	C	Per use	25.00	25.00
1026	Outdoor Area and Toilets - CORPORATE/PRIVATE	Use of Facilities - Civic centre	Taxable	C	Per use	59.00	60.00
1027	Combined - Halls (CWA Exhibition & Gordon), small meeting room & kitchen	Use of Facilities - Civic centre	Taxable	C	Multiple/consecutive days	By Negotiation	By Negotiation
1028	Office Spaces - Permanent or Casual Basis	Use of Facilities - Civic centre	Taxable	C	as negotiated	By Negotiation	By Negotiation
	Community Group Memberships						
	Community Group Memberships entitle members to a 50% discount on the standard community group hire rates up to the membership cost. Any hire in excess of the membership fee will be charged at the usual community group rates						
1029	Level 1 (monthly meetings)	Use of Facilities - Civic centre	Taxable	C	Yearly	152.00	155.00
1030	Level 2 (fortnightly meetings)	Use of Facilities - Civic centre	Taxable	C	Yearly	446.00	450.00
1031	Level 3 (weekly meetings)	Use of Facilities - Civic centre	Taxable	C	Yearly	878.00	880.00
1032	Storage Spaces - small	Use of Facilities - Civic centre	Taxable	C	Yearly	68.00	70.00
1033	Storage Spaces - large	Use of Facilities - Civic centre	Taxable	C	Yearly	91.00	95.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	TOWN PLANNING						
	Development Application						
DD 250	Lodgement Fee for New Dwelling (Cost up to $100,000)	Development Application fee for dwelling houses, additions to dwelling houses where estimated cost is $100,000 or less	GST Exempt	A	application	532.00	532.00
	PlanFIRST Levy	Applicable to development applications over $50,000	GST Exempt	A	application	0.064% of development cost	0.064% of development cost
DD 250	Lodgement Fee for Development Application (Cost not exceeding $5,000)	Development Application fee for building, works or demolition	GST Exempt	A	application	129.00	129.00
DD 250	Lodgement Fee for Development Application (Cost not exceeding $50,000)	Development Application fee for building, works or demolition	GST Exempt	A	application	$198 plus an additional $3 per $1,000 of estimated cost	$198 plus an additional $3 per $1,000 of estimated cost
DD 250	Lodgement Fee for Development Application $50,001-$250,000	Development Application fee for building, works or demolition	GST Exempt	A	application	$412 plus an additional $3.64 for each $1,000 by which the cost exceeds $50,000	$412 plus an additional $3.64 for each $1,000 by which the cost exceeds $50,000
DD 250	Lodgement Fee for Development Application (Cost exceeding $250,000 but not exceeding $500,000)	Development Application fee for building, works or demolition	GST Exempt	A	application	$1,356 plus an additional $2.34 for each $1,000 by which the cost exceeds $250,000	$1,356 plus an additional $2.34 for each $1,000 by which the cost exceeds $250,000
DD 250	Lodgement Fee for Development Application (Cost exceeding $500,000 but not exceeding $1M)	Development Application fee for building, works or demolition	GST Exempt	A	application	$2,041 plus an additional $1.64 for each $1,000 by which the cost exceeds $500,000	$2,041 plus an additional $1.64 for each $1,000 by which the cost exceeds $500,000
DD 250	Lodgement Fee for Development Application (Cost exceeding $1M but not exceeding $10M)	Development Application fee for building, works or demolition	GST Exempt	A	application	$3,058 plus an additional $1.44 for each $1,000 by which the cost exceeds $1M	$3,058 plus an additional $1.44 for each $1,000 by which the cost exceeds $1M
DD 250	Lodgement Fee for Development Application (Cost exceeding $10M but not exceeding $100M)	Development Application fee for building, works or demolition	GST Exempt	A	application	$18,565 plus an additional $1.19 for each $1,000 by which the cost exceeds $10M	$18,565 plus an additional $1.19 for each $1,000 by which the cost exceeds $10M
DD 250	Lodgement Fee for Development Application not involving the erection of a building, the carrying out of work or the subdivision of land. i.e. change of use.	Development Application fee for development not involving the erection of a building, works, subdivision of land or demolition of a building or work.	GST Exempt	A	application	285.00	285.00
DD 250	Lodgement Fee for Development Application for the Erection Advertisement Signage	Development Application for Advertisement	GST Exempt	A	application	$285 plus $93 for each advertisement in excess of one	$285 plus $93 for each advertisement in excess of one
DD 271	Subdivision of Land - Strata Subdivision	Development Application fee for subdivision of land or strata subdivisions	GST Exempt	A	development	$386 plus $65 per additional lot	$386 plus $65 per additional lot

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	TOWN PLANNING						
	Development Application (continued)						
DD 269	Subdivision of Land - No New Road	Development Application fee for subdivision of land or strata subdivisions	GST Exempt	A	development	$386 plus $53 per additional lot	$386 plus $53 per additional lot
DD 270	Subdivision of Land - New Road	Development Application fee for subdivision of land or strata subdivisions	GST Exempt	A	development	$777 plus $65 per additional lot	$777 plus $65 per additional lot
DD 261	Maximum Additional Fee for Referral to Design Review Panel (SEPP No 65) for Residential Apartment Development	Additional fee - residential flat development	GST Exempt	A	application	3,000.00	3,000.00
DD 261	Designated Development - maximum additional fee	Additional fee - designated development	GST Exempt	A	development	1,076.00	1,076.00
DD 256	Maximum Advertising Fees - Designated Development (2 Ads)	Additional fees - development required advertising	GST Exempt	A	development	2,596.00	2,596.00
DD 256	Maximum Advertising Fees - Advertised Development	Additional fees - development required advertising	GST Exempt	A	development	1,105.00	1,105.00
DD 256	Maximum Advertising Fees - Prohibited Development	Additional fees - development required advertising	GST Exempt	A	development	1,105.00	1,105.00
DD 257	Maximum Advertising Fees - Development for which an environmental planning instrument or development control plan requires notice other than above	Additional fees - development required advertising	GST Exempt	E	development	1,105.00	1,105.00
DD 250	Concurrence - Additional charge for each concurrence body	Fee for development application collected by council on behalf of an	GST Exempt	A	development	374.00	374.00
DD 250	Concurrence Additional Fee payable to Council for Development Application	Additional processing fee for development requiring concurrence	GST Exempt	A	development	164.00	164.00
DD 250	Concurrence - Note: for development over $4,000,000 please contact council	Additional processing fee for development requiring concurrence	GST Exempt	A	development	POA	POA
DD 250	Integrated Development - additional charge for each approval body	Fee for development application collected by council on behalf of an approval authority(s)	GST Exempt	A	development	374.00	374.00
	TOWN PLANNING						
	Modification of Development Consent						
DD 250	Integrated Development - Additional fee payable to Council for Development Application	Additional processing fee in respect of an application for integrated development	GST Exempt	A	development	164.00	164.00
	Note: If two or more fees are applicable to a single development application (such as an application to subdivide land and erect a building on one or more lots created by the subdivision), the maximum fee payable for the development is the sum of those fees.	Application involving two or more developments					
DD 268	Modification involving minor error or miscalculation. S.4.55(1)	Section 4.55 Application - if council is the consent authority	GST Exempt	A	application	83.00	83.00
DD 268	S.4.55(1A) S 4.56 - Modification, minimal environmental impact	Section 4.55 Application - if council is was granted consent by the Court	GST Exempt	A	application	Maximum fee 50% of original DA fee or $754.00 whichever is the lesser	Maximum fee 50% of original DA fee or $754.00 whichever is the lesser
DD 268	Review of Modification Application (8.9)	Section 8.9 Application - if council is the consent authority	GST Exempt	A	application	50% of original DA fee	50% of original DA fee
DD 268	Application for Modification under Section 4.55(2) or 4.56(1) if original fee was less than $100	Section 4.55(2) Application - if council is the consent authority	GST Exempt	A	development	50% of the original fee	50% of the original fee
	Application for Modification under Section 4.55(2) or s.4.56(1) if original fee was more than $100, as follows:						

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	TOWN PLANNING						
	Modification of Development Consent (Continued)						
DD 272	(i) Application that does not involve the erection of a building, the carrying out of work or the demolition of work or building	Section 4.55 Application - if council is the consent authority	GST Exempt	A	development	222.00	222.00
DD 268	(ii) Application that involves the erection of a dwelling-house with an estimated cost of construction of less than $100,000	Section 4.55 Application - if council is the consent authority	GST Exempt	A	development	222.00	222.00
	(iii) any other development, as follows:						
DD 268	estimated cost of original development - up to $5,000	Section 4.55 Application - if council is the consent authority	GST Exempt	A	development	64.00	64.00
DD 268	estimated cost of original development - $5,001 - $250,000	Section 4.55 Application - if council is the consent authority	GST Exempt	A	development	$99 plus $1.50 for each $1,000 of the estimated cost	$99 plus $1.50 for each $1,000 of the estimated cost
DD 268	estimated cost of original development - $250,001 - $500,000	Section 4.55 Application - if council is the consent authority	GST Exempt	A	development	$585 plus an additional $0.85 for each $1,000 (or part) estimated cost exceeds $250,000	$585 plus an additional $0.85 for each $1,000 (or part) estimated cost exceeds $250,000
DD 261	estimated cost of original development - $500,001 - $1,000,000	Section 4.55 Application - if council is the consent authority	GST Exempt	A	development	$833 plus an additional $0.50 per each $1,000 (or part) estimated cost exceeds $500,000	$833 plus an additional $0.50 per each $1,000 (or part) estimated cost exceeds $500,000
DD 261	estimated cost of original development - $1,000,001 - $10,000,000	Section 4.55 Application - if council is the consent authority	GST Exempt	A	development	$1,154 plus an additional $0.40 per each $1,000 (or part) estimated cost exceeds $1,000,000	$1,154 plus an additional $0.40 per each $1,000 (or part) estimated cost exceeds $1,000,000
DD 261	estimated cost of original development - More than $10,000,000	Section 4.55 Application - if council is the consent authority	GST Exempt	A	development	$5,540 plus an additional $0.27 per $1,000 (or part) by which estimate cost exceeds $10,000,000	$5,540 plus an additional $0.27 per $1,000 (or part) by which estimate cost exceeds $10,000,000
DD 261	Additional Fee if Notice under 4.55(2) or 4.56(1) is required	Section 4.55 Application - if council is the consent authority	GST Exempt	A	development	778.00	778.00
DD 250	Additional Fee for modification application that is accompanied by Statement of qualified designer	Section 4.55 application - additional fees	GST Exempt	A	application	889.00	889.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	TOWN PLANNING						
	Review of Determination						
DD 264	Request for review of determination not involving erection of building, carrying out of work or demolition	Review of determination of development application	GST Exempt	A	application	50% of original fee	50% of original fee
DD 264	Request involving erection of a dwelling house (Cost $100,000 or less)	Review of determination of development application	GST Exempt	A	application	222.00	222.00
DD 264	Request for review (Cost up to $5,000)	Review of determination of development application	GST Exempt	A	application	64.00	64.00
DD 264	Request for review (Cost $5,001 - $250,000)	Review of determination of development application	GST Exempt	A	application	$100 plus $1.50 for each $1,000 of the estimated cost	$100 plus $1.50 for each $1,000 of the estimated
DD 264	Request for review (Cost $250,001 - $500,000)	Review of determination of development application	GST Exempt	A	application	$585 plus an additional $0.85 per $1,000 over $250,000	$585 plus an additional $0.85 per $1,000 over $250,000
DD 264	Request for review (Cost $500,001 - $1,000,000)	Review of determination of development application	GST Exempt	A	application	$833 plus an additional $0.50 per each $1,000 over $500,000	$833 plus an additional $0.50 per each $1,000 over $500,000
DD 264	Request for review (Cost $1,000,001 - $10,000,000)	Review of determination of development application	GST Exempt	A	application	$1,154 plus an additional $0.40 per each $1,000 over $1,000,000	$1,154 plus an additional $0.40 per each $1,000 over $1,000,000
DD 264	Notice of application for review of a determination under the Act section 8.3 on NSW Planning Portal	Review of determination of development application	GST Exempt	A	application	5.00	5.00
DD 264	Notice of Application for review of a determination under the ACt section 8.3	Review of determination of development application	GST Exempt	A	application	725.00	725.00
	Planning Proposals						
DD 250	Planning Proposal (Plan preparation) - Preparation of Plans	Rezoning fee	GST Exempt	C	development	POA	By Quote
DD 250	Planning Proposal (Plan preparation) - Preparation of Legal Documents	Rezoning fee	GST Exempt	C	development	POA	By Quote
DD 250	Planning Proposal (Plan preparation) - Advertising (2 notices plus exhibition)	Rezoning fee	GST Exempt	C	development	POA	By Quote
DD 250	Planning Proposal (Plan preparation) - Referral to Government Departments	Rezoning fee	GST Exempt	C	development	POA	By Quote
DD 250	Planning Proposal (Plan preparation) - Submission to Department of Planning	Rezoning fee	GST Exempt	C	development	POA	By Quote
DD 250	Studies to Support Planning Proposal	Rezoning fee	GST Exempt	C	development	POA	By Quote

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	TOWN PLANNING						
	Other Planning and Development Fees						
408	Public Access Information	Fee for accessing or printing required information	GST Exempt	C	Per Request	30.00	32.00
409	Determination of Dwelling Right Entitlement	Fee for accessing or printing required information	GST Exempt	C	Per Search	138.00	145.00
406	Drainage or Sewer Main Diagram	Fee for accessing or printing required information	GST Exempt	E	diagram	30.00	32.00
405	Section 10.7(2) Certificates	Application fee for s10.7 Planning Certificate	GST Exempt	A	certificate	62.00	62.00
404	Section 10.7(5) Certificates	Application fee for s10.7 Planning Certificate	GST Exempt	A	certificate	94.00	94.00
	Urgency fee for 10.7(2) and/or 10.7(5)	Urgency fee for s 10.7 certificate to be issued within 24 hours	Taxable	C	certificate	140.00	147.00
403	Outstanding Notices/Orders Property Enquiries	Fee for s735A certificate as to outstanding notices and orders, Fee for Certificate as to outstanding notices and orders s121ZP EPAA	GST Exempt	A	per property	56.00	77.00
407	Certified copy of document, map or plan	Fee for Certified Copy of document, map or plan	GST Exempt	A	map	62.00	62.00
	Subdivision Certificate						
DD 267	Subdivision Certificate Application	Subdivision certificate fee	GST Exempt	C	certificate	$176 + $28 per new lot	$182 + $30 per new lot
DD 267	Request for Survey Plan	Fee for accessing or printing required information	GST Exempt	C	portion/lot	73.00	75.00
	Bonds						
780	Bond - Lodgement Fee	Administration Fee	Taxable	C	Per Bond	224.00	233.00
781	Bond - Outstanding Civil Works or Civil Works Bond - Where required to enable sign off of the works for Certificate Purposes.	Bond	GST Exempt	D	certificate	Estimated cost plus 30%	Estimated cost plus 30%
782	Bond - Maintenance Period Bond - Required for works handed over to Council by Developers (roads, water,	Bond	GST Exempt	C	contract price	5%	5% of Civil Works Costs
	Subdivision Works Certificate (SWC) or Civil Works Certificate (CWC)						
DD 273	Base Fee for Subdivision Works Certificate (SWC) or Civil Works Certificate (CWC)	Construction certificate fee	Taxable	C	Certificate	224.00	233.00
DD 273	Plus Additional Fee per final number of lots for Subdivision Works Certificate (SWC) or Civil Works Certificate (CWC)	Construction certificate fee	Taxable	C	Per allotment	24.00	25.00
DD 273	Modification of Subdivision Works Certificate (SWC) or Civil Works Certificate (CWC)	Construction certificate fee	Taxable	C	Certificate	50% of original Subdivision Works Certificate	50% of original Subdivision Works Certificate
	Inspections - Subdivision or Civil Works						
DD 273	Inspections for Subdivision Works and/or Civil Works based on a percentage of cost of works. Minimum $210	Inspection	Taxable	C	% Cost	1.2% value of works	1.2% value of works
DD 273	Inspection Fee - For repeated inspections due to failure of scheduled inspections	Inspection	Taxable	C	per inspection	185.00	192.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	TOWN PLANNING						
	Development Contributions - Section 64 Headworks Contributions						
DD 723	Water Charges	Developer Contribution under S64	GST Exempt	C	Equivalent Tenement (ET)		3,534.00
DD 732	Sewer Charges	Developer Contribution under S64	GST Exempt	C	Equivalent Tenement (ET)		3,360.00
DD 716	Storm Water - Trunk Drainage	Developer Contribution under S64	GST Exempt	C	lot	899.00	899.00
DD 716	Stormwater - OR Acquisition of Network	Developer Contribution under S64	GST Exempt	C	lot	899.00	899.00
	Development Contributions - Section 7.12 (previously Section 94A) Contributions (Fixed Levy)						
	Section 7.12 Development Contribution (Fixed Levy) **Note: The cost of development is determined in accordance with cl 25J of the Environmental Planning and Assessment Regulation 2000**						
DD 745	Where the cost of development is less than or = $100,000	Developer Contribution under S7.12 (Fixed Levy)	GST Exempt	A	development	NIL	NIL
DD 745	Where the cost of development is greater than $100,000 but less than or equal to $200,000	Developer Contribution under S7.12 (Fixed Levy)	GST Exempt	A	development	0.5% value of development	0.5% value of development
DD 745	Where the cost of development is greater than $200,001	Developer Contribution under S7.12 (Fixed Levy)	GST Exempt	A	development	1.0% value of development	1.0% value of development
	OTHER HOUSING & COMMUNITY						
718	Heritage Colour Schemes		Taxable	C	each	142.00	145.00
	MINING, MANUFACTURING & CONSTRUCTION						
308	Application for approval of temporary building	Development approval fee for the installation of a manufactured home, moveable dwelling or associated structure on land; construction of a temporary enclosure for the purposes of entertainment, temporary structures on public land	GST Exempt	C	application	262.00	271.00
309	Supply of Development Applications - Schedule of Approvals	Fee for accessing or printing required information	GST Exempt	C	application	262.00	271.00
312	Search of Building Records two years old or more	Fee for accessing or printing required information	GST Exempt	C	Per search	138.00	143.00
314	Building Certificates - Class 1 or 10 building	Application fee for s149A Building Certificate	GST Exempt	A	Each Dwelling	250.00	250.00
315	Building Certificates - any other class of building not exceeding 200 sq M	Application fee for s149A Building Certificate	GST Exempt	A	Certificate	250.00	250.00
316	Building Certificates - any other class of building exceeding 200 sq M but not exceeding 2000 sq M	Application fee for s149A Building Certificate	GST Exempt	A	Certificate	250.00 plus 50c/m2 >200	250.00 plus 50c/m2 >200
317	Building Certificates - any other class of building exceeding 2000 sq M	Application fee for s149A Building Certificate	GST Exempt	A	Certificate	1,165 plus 7.5c/m2>2000	1,165 plus 7.5c/m2>2000
318	Building Certificates - part of building external wall but no floor area	Application fee for s149A Building Certificate	GST Exempt	A	Certificate	250.00	250.00
319	Building Certificates - if more than one inspection needed	Application fee for s149A Building Certificate	GST Exempt	A	Certificate	90.00	90.00
320	Building Certificates - copy of	Copy of s149A Building Certificate	GST Exempt	A	Certificate	30.00	30.00
321	Building Certificate - Additional fees under subclause 3A and 3B apply in the following instances - 1. Development consent or certificate was required and was not obtained. 2. Penalty notice has been issued under s 76A(1). 3. An order has been given in Table to s 121B(1) of the Act in relation to the building. 4. Person is found guilty of an offence under the Act in relation to the erection of the building. 5. The court has made a finding that the building was erected in contravention of a provision of the Act.	Application fee for s149A Building Certificate	GST Exempt	A	Certificate	The amount of the maximum fee that would be payable if the application were an application for development consent, or a complying development certificate, that has been erected or altered in contravention of the Act.	

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	MINING, MANUFACTURING & CONSTRUCTION						
	S68 Approvals Local Government Act 1993						
DD 295	**Part A** Install a Manufactured Home, Moveable Dwelling or Associated Structure on Land						
DD 295	Value 0 - $5,000	s68 Approvals	GST Exempt	C	site	78.00	81.00
DD 295	Value $5,001 - $100,000	s68 Approvals	GST Exempt	C	site	$74 + 0.4%>$5,001	$76 + 0.4%>$5,001
DD 295	Value $100,001 - $250,000	s68 Approvals	GST Exempt	C	site	$427.00 plus 0.25%>$100,001	$442.00 plus 0.25%>$100,001
DD 295	Value over $250,001	s68 Approvals	GST Exempt	C	site	$757.00 plus 0.15%>$250,001	$783.00 plus 0.15%>$250,001
DD 296	**Part B** Water supply, sewerage and stormwater drainage works	s68 Approvals	GST Exempt	C	connection	118.00	122.00
	Caravan Park , Camping Ground and Manufactured Home Estates						
DD 297	Initial Approval to Operate (includes 1 inspection)	s68 Approvals	GST Exempt	C	site	311.00	322.00
DD 298	Plus any associated reinspection	s68 Approvals	GST Exempt	C	per inspection	179.00	185.00
DD 299	Amendment of Approval to Operate	s68 Approvals	GST Exempt	C	site	179.00	185.00
DD 300	Rigid annex or associated structure application (includes 1 inspection)	s68 Approvals	GST Exempt	C	application	281.00	291.00
DD 301	Relocatable homes application (includes 1 inspection)	s68 Approvals	GST Exempt	C	application	281.00	291.00
	Renewal or Continuation of Approval to Operate Fee (includes 1 inspection)						
DD 100	1 year approval to operate	s68 Approvals	GST Exempt	C	site	82.00	85.00
DD 101	5 year approval to operate	s68 Approvals	GST Exempt	C	site	174.00	180.00
DD 102	Inspection associated with valid complaint	s68 Approvals	GST Exempt	C	per inspection	242.00	250.00
DD 103	Annual inspection	s68 Approvals	GST Exempt	C	per inspection	179.00	185.00
	Compliance Certificates			C			
DD 297	Compliance certificate for residential premises	Fee for a Compliance Certificate	Taxable	C	Certificate	207.00	214.00
DD 297	Compliance certificate for commercial/ industrial premises	Fee for a Compliance Certificate	Taxable	C	Certificate	220.00	228.00
DD 297	Council as Principal Certifier for Residential premises	Fee to appoint council as PCA	Taxable	C	application	139.00	144.00
DD 297	Council as Principal Certifier for commercial/ industrial premises	Fee to appoint council as PCA	Taxable	C	application	174.00	180.00
	Inspections - Council as the Principal Certifying Authority						
DD 251	Class 1 - New dwellings & multi dwellings	Council PCA Inspections	Taxable	C	per inspection	$578 plus $221 per additional dwelling	$598 plus $221 per additional dwelling
DD 251	Class 1 - Additions/alterations & Class 10 buildings	Council PCA Inspections	Taxable	C	per inspection	242.00	250.00
	Class 1 - re-inspections for failed inspections	Council PCA Inspections	Taxable	C	per inspection	116.00	120.00
DD 253	Class 2 to 9 buildings	Council PCA Inspections (Building surveyor - restricted)	Taxable	C	per inspection	$599 for the first 3 inspections	$620 for the first 3 inspections
	Class 2 to 9 buildings - re-inspections	Council PCA Inspections (Building surveyor - restricted)	Taxable	C	per inspection	158.00	164.00
	Class 2-9 buildings	Council PCA inspections (Building surveyor - **unrestricted**)	Taxable	C	per inspection	$2,575 for the first 3 inspections	$2,665 for the first 3 inspections
	Class 2-9 buildings - re-inspection fee	Council PCA inspections (Building surveyor - **unrestricted**)	Taxable	C	per inspection	1,050.00	1,087.00
DD 254	Class 2 to 9 buildings (additional inspections)	Council PCA Inspections	Taxable	C	per inspection	134.00	139.00
517	Class 1&10 buildings (Minimum fee of $110)	Private Certifier inspections	Taxable	C	per inspection / pr hour	182.00	250.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	MINING, MANUFACTURING & CONSTRUCTION						
	Inspections - Council is not the Principal Certifying Authority (continued)						
518	Class 2 to 9 Buildings	Private Certifier inspections	Taxable	C	per inspection / pr hour	285.00	350.00
519	Lodgement Fee: Construction Certificate, Occupation Certificate or Subdivision Certificate by Private Certifier	Registration fee for privately issued Construction, Complying Development, Compliance and Occupation Certificates	GST Exempt	A	application	40.00	40.00
	Lodgement fee for CDC	Submitting complying development certificate on the NSW Planning Portal	GST Exempt	A	application		36.00
520	Lodgement of Complying Development $0-$5000	Fee for a Complying Development	Taxable	C	application	78.00	81.00
521	Lodgement of Complying Development $5001-$100,000	Fee for a Complying Development	Taxable	C	application	$76 plus 0.4% > $5001	$79 plus 0.4% > $5001
522	Lodgement of Complying Development $100,000-$250,000	Fee for a Complying Development	Taxable	C	application	$440 plus 0.25% >	$455 plus 0.25% >
523	Lodgement of Complying Development $250,000 and over	Fee for a Complying Development	Taxable	C	application	$780 plus 0.15% >	$807 plus 0.15% >
DD 273	Construction Certificates $0-$5000	Fee for a Construction Certificate	Taxable	C	application	51.00	53.00
DD 273	Construction Certificates $5001-$100,000	Fee for a Construction Certificate	Taxable	C	application	$48 plus 0.35% > $5000	$50 plus 0.35% > $5000
DD 273	Construction Certificates $100,000-$250,000	Fee for a Construction Certificate	Taxable	C	application	$409 plus 0.2% > $100,000 plus GST	$423 plus 0.2% > $100,000 plus GST
DD 273	Construction Certificates $250,000 and over	Fee for a Construction Certificate	Taxable	C	application	$743 plus 0.1% > $250,001	$769 plus 0.1% > $250,001
DD 274	Long Service Leave Levy	Fee for a Construction Certificate	GST Exempt	A	application	0.35% for all applications >$25,000	0.25% for all applications >$250,000
DD 255	Swimming Pool Initial Inspection	Application fee for Section 18A Swimming Pools Regs Compliance Certificate	GST Exempt	A	pool	155.00	150.00
DD 289	Swimming Pool - 2nd and all subsequent inspections - Inspection Fee	Application fee for Section 18A Swimming Pools Regs Compliance Certificate	GST Exempt	A	pool	103.00	100.00
DD 255	Swimming Pool - Issue of Compliance Certificate	Application fee for Section 13 Swimming Pools Regs Compliance Certificate	GST Exempt	A	Certificate	73.00	76.00
DD 255	Swimming Pool - Application for Exemption from Barrier Requirements	Under Section 22 Swimming Pools Act	GST Exempt	A	application	258.00	267.00
240	Occupancy Certificate - Residential	Occupation Certificate fee	Taxable	C	Certificate	42.00	100.00
241	Occupancy Certificate - Commercial/ Industrial	Occupation Certificate fee	Taxable	C	Certificate	131.00	200.00
242	Certificates of Classification	Fee for Classification Certificate for Building or Adopted Building	Taxable	C	Certificate	142.00	147.00
	WASTE MANAGEMENT						
	Domestic Waste' is waste generated as a result of the ordinary day to day use of a domestic premises and is either - **a) Taken from the premises by or on the behalf of the person who generated the waste, or** **b) Collected by or on the behalf of Council as part of waste collection and disposal system.**						
	Residential Fees - Whitton Transfer Station and Leeton Landfill and Recycling Centre						
	By Van, Ute or Box Trailer - max 1.8m x 1.2m x 0.5m:						
	- Mixed Waste	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	Load	15.00	17.00
	- Concrete / Bricks	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	Load	5.00	6.00
	- Steel	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	Load	5.00	6.00
	- Green waste	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	Load	5.00	6.00
	- Separated loads with less than 10% mixed waste	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	Load	5.00	6.00
	By Car or Station Wagon loads (mixed waste)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	Load	10.00	11.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	WASTE MANAGEMENT						
	Asbestos						
900	Asbestos (Receipt and Disposal of) - Leeton Landfill and Recycling Depot - Leeton Residents only	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	base fee	136.00	150.00
901	Asbestos (Receipt and Disposal of) - Leeton Landfill and Recycling Depot - Leeton Residents only	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	94.00	104.00
902	Asbestos from outside of Leeton LGA **Note: Subject to Extenuating Circumstances and Prior Management Approval**	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	C	tonne	$600 Access Fee + $220 per tonne	$600 Access Fee +$200 per Tonne
	Waste Disposal and Recycling						
903	Domestic Waste from outside of Leeton LGA - Leeton Landfill and Recycling Depot. Minimum Fee of $80.00	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	C	tonne	Commercial Fee x 2	Commercial Fee x 2
	Leeton Landfill & Recycling depot - Recyclables accepted:- - Co-mingled recycling - Ewaste - Cardboard - Drum Muster eligible Containers	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	load	No charge	No Charge
	Commercial Fees						
904	Separated loads - Commercial	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	75.00	83.00
905	Unseparated loads - Commercial mixed waste	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	120.00	132.00
905	Unseparated loads - Commercial mixed waste (if weighbridge down)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	Load	97.00	107.00
906	Leeton Landfill & Recycling Depot - (Mixed Commercial, Industrial wastes)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	120.00	132.00
907	Leeton Landfill & Recycling depot - Mixed Rural Farm Waste	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	120.00	132.00
908	Leeton Landfill & Recycling depot - (Mixed Wastes)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	120.00	132.00
	Leeton Landfill & Recycling Depot - Clean Fill (virgin, natural, excavated material)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	72.00	80.00
909	Leeton Landfill & Recycling Depot - Concrete/Bricks	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	65.00	72.00
910	Leeton Landfill & Recycling Depot - Scrap Metal	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	44.00	49.00
911	Leeton Landfill & Recycling Depot - Timber	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	75.00	83.00
	Leeton Landfill & Recycling Depot - Tree Stumps > 1.6m	Green waste disposal fee	Taxable	E	tonne	98.00	108.00
912	Leeton Landfill & Recycling Depot - Green waste	Green waste disposal fee	Taxable	E	tonne	75.00	83.00
913	Leeton Landfill & Recycling Depot - Other separated wastes	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	72.00	80.00
914	Leeton Landfill & Recycling Depot - Grease trap waste (local)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	160.00	176.00
915	Leeton Landfill & Recycling Depot - Grease trap waste from outside of Leeton LGA - Leeton Landfill and Recycling Depot.	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tonne	391.00	431.00
916	Leeton Landfill & Recycling Depot - Waste Oil Sludge (subject to analytical test results and contractor, such as Transpacific, approval to collect)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	C	drum	As per quote from contractor. Minimum $412 per 200L drum	As per quote from contactor Minimum $469.06 per 200L drum
917	Leeton Landfill & Recycling Depot - Bulky Waste (Cardboard, packaging and paper - not separated)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	cubic metre	99.00	109.00
918	Leeton Landfill & Recycling Depot - Bulky Waste (Polystyrene etc)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	cubic metre	99.00	109.00
919	Commercial Waste from outside of Leeton LGA - Leeton Landfill and Recycling Depot. **Note: Only Under Extenuating Circumstances and Prior Management Approval Required.**	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	C	tonne	Commercial Fee x 2	CommercialFee x 2

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	WASTE MANAGEMENT						
	Residential and Commercial Fees						
920	Leeton Landfill & Recycling Depot - Car Tyres	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tyre	13.00	15.00
921	Leeton Landfill & Recycling Depot - Truck Tyres Small	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tyre	70.00	77.00
922	Leeton Landfill & Recycling Depot - Truck Tyres Large	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tyre	76.00	84.00
923	Leeton Landfill & Recycling Depot - Truck Tyres Super Single	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tyre	99.00	109.00
924	Leeton Landfill & Recycling Depot - Tractor Tyres (small)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tyre	104.00	115.00
925	Leeton Landfill & Recycling Depot - Tractor Tyres (Large) <1.2m	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	tyre	144.00	159.00
926	Leeton Landfill & Recycling Depot - Dead animals - small (dogs, cats)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	11.00	13.00
927	Leeton Landfill & Recycling Depot - Dead animals - Small Stock (sheep, goats)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	13.00	15.00
928	Leeton Landfill & Recycling Depot - Dead animals - Large (cattle, horses)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	98.00	108.00
929	Leeton Landfill & Recycling Depot - Large Tree Stumps (Girth over .8m)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	100.00	110.00
930	Leeton Landfill & Recycling Depot - Gas Bottle up to 9kg - Commercial	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	7.00	8.00
931	Leeton Landfill & Recycling Depot - Gas Bottle up to 10kg to 45kg - Commercial	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	18.00	20.00
932	Leeton Landfill & Recycling Depot - Fire Extinguishers - Commercial	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	10.00	11.00
933	Leeton Landfill & Recycling Depot - Mattresses (King, Queen & Double)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	26.00	29.00
934	Leeton Landfill & Recycling Depot - Mattresses (Single & other small	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	12.00	14.00
	Leeton Landfill & Recycling Depot - Batteries	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	No charge	No Charge
935	Leeton Landfill & Recycling Depot - Refrigerators - CFC Gas Removed	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	No charge	No Charge
936	Leeton Landfill & Recycling Depot - Refrigerators - CFC Gas NOT Removed	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	150.00	165.00
	Leeton Landfill & Recycling Depot - Solar Panel	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	4.50	5.00
	Leeton Landfill & Recycling Depot - Items suitable for Recovery Shop)	Waste disposal fee - garbage tip, recycling or transfer station	Taxable	E	each	No charge	No Charge
	CEMETERY						
990/ 285	**Monumental Section (Leeton)**						
CEM	New Grave Single (includes Interment, land, temporary grave marker, excavation & refill)	Interment	Taxable	C	Interment	3,500.00	3,850.00
CEM	New Grave Double (includes 1st Interment) (land, temporary grave marker, excavation & refill)	Interment	Taxable	C	Interment	3,500.00	3,850.00
CEM	Reopen including 2nd Interment (includes temporary grave marker, excavation & refill)	Interment	Taxable	C	Interment	1,500.00	1,650.00
CEM	Reopen - (not including slab removal)	Interment	Taxable	C	Interment	1,250.00	Cost recovery
	Monumental Section (Whitton)						
CEM	Single/Double Depth Grave (includes 1st Interment) (land, temporary grave marker, excavation & refill)	Interment	Taxable	C	Interment	3,927.00	4,320.00
CEM	Reopen including 2nd Interment (includes temporary grave marker, excavation & refill)	Interment	Taxable	C	Interment	1,507.00	1,658.00
CEM	Reopen - (not including slab removal)	Interment	Taxable	C	Interment	1,402.00	Cost recovery
CEM	Land Component (Reservation/Purchase)	Burial site reservation fee	Taxable	C	Interment	2,337.00	2,571.00
	Vault/Capella Sections - 1.8m x 3.6m						
CEM	Land Component (Reservation/Purchase)	Burial site reservation fee	Taxable	C	Interment	5,000.00	5,500.00
CEM	Permit for Interment - no work undertaken by Council & does not include grave marker	Interment	Taxable	C	Interment	200.00	220.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	CEMETERY (continued)						
	Rose Garden						
CEM	Single/Double (includes 1st Interment) excavation & refill, temporary grave marker and installation of inscribed bronze plaque	Interment	Taxable	C	Interment	1,750.00	1,925.00
CEM	Re-open - excavation & refill and installation of inscribed detachable plate	Interment	Taxable	C	Interment	1,000.00	1,100.00
CEM	Reservation/Purchase (land component only)	Burial site reservation fee	Taxable	C	Interment	800.00	880.00
	Lawn Cemetery						
CEM	SINGLE - Land for each Grave, 1st Interment, temporary grave marker, excavation and refill. Provision of and fixing in concrete of inscribed bronze plaque and perpetual maintenance.	Interment	Taxable	C	Interment	4,190.00	4,609.00
CEM	DOUBLE - Land for each Grave, 1st Interment, temporary grave marker, excavation and refill. Provision of and fixing in concrete of inscribed bronze plaque and perpetual maintenance.	Interment	Taxable	C	Interment	4,521.00	4,973.00
CEM	Reopening of grave for second Interment and additional inscription on bronze plaque (detachable plate)	Interment	Taxable	C	Interment	1,486.00	1,635.00
	Lawn Cemetery (continued)						
CEM	Reopening of grave for second Interment and additional inscription on book style plaque (2nd page)	Interment	Taxable	C	Interment	1,896.00	2,086.00
CEM	Stillborn (includes land, grave marker & single plaque	Interment	Taxable	C	Interment	2,552.00	2,807.00
CEM	Child up to 13 years (includes land, grave marker & single plaque	Interment	Taxable	C	Interment	3,334.00	3,667.00
CEM	Reservation/Purchase (land component only)	Burial site reservation fee	Taxable	C	Interment	2,337.00	2,571.00
	Miscellaneous						
CEM	After hours booking fee	Interment	Taxable	C	Interment	336.00	370.00
CEM	Saturday Grave - surcharge of 15% will apply				On Actual Cost	15%	15%
CEM	Exhumation of a corpse - Supervision Fee. Funeral director to arrange at their cost for the excavation and refilling of grave.	Interment	Taxable	C	Interment	400.00	440.00
CEM	Exhumation of a corpse	Interment	Taxable	C	Interment	3,500.00	3,850.00
CEM	Cremated remains (no new grave) (does not include plaque)	Interment of Ashes fee	Taxable	C	Interment	525.00	578.00
CEM	Photo - Phoenix Foundry	Interment	Taxable	C	Interment	326.00	359.00
CEM	Photo - Everlon Bronze	Interment	Taxable	C	Interment	$90.00 plus freight if not included on plaque	99.00
	Street Stalls						
351	Street Stall Hire	Use of General Equipment Fee - Civic and other	Taxable	E	Stall	33.00	33.00
	Erection and removal of street banner - Jarrah Mall (Work performed by Council Staff)	Erection and lowering of street Banners and Flags (per Banner or Flag)	GST Exempt	C	Banner	Actual Costs	Cost Recovery

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	WATER SERVICES						
1040	Water Supply Tapping and Installation	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Installation	Cost Recovery	Cost Recovery
1041	Water Meter Testing Fee (7)- 20mm meter	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Test	147.00	154.00
1041	Water Meter Testing Fee (7)- 25mm meter	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Test	153.00	161.00
1042	Water Meter Testing Fee (7)- 32mm meter	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Test	160.00	168.00
1043	Water Meter Testing Fee (7)- 40mm meter	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Test	175.00	184.00
1044	Water Meter Testing Fee (7)- 50mm, 75mm & 100mm meter	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Test	283.00	297.00
1045	Water Service Testing Fee (flow rate) (8)	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Test	161.00	169.00
1046	Sale/ Transfer Water Meter Reading Fee	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	E	Connection	90.00	95.00
1047	Urgency Fee for Water Meter Reading Fee - available within 24 hours (additional fee)	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	E	Connection	60.00	63.00
1048	Unmetered Water Connection - Access lock	Fee for installation	GST Exempt	C	Connection	15.00	16.00
1049	Water Service Connection Fees, Residential, Single Dwelling Unit, 20mm short	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connections	POA	Cost Recovery
1050	Water Service Connection Fees, Residential, Single Dwelling Unit, 20mm long	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connections	POA	Cost Recovery
1051	Water Service Connection Fees, Residential, Dual Occupancy, 25mm short	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connections	POA	Cost Recovery
1052	Water Service Connection Fees, Residential, Dual Occupancy, 25mm long	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connections	POA	Cost Recovery
1053	Water Service Connection Fees, Commercial, Industrial, Unit Development, 32mm, short (3 to 5 units)	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connections	POA	Cost Recovery
1054	Water Service Connection Fees, Commercial, Industrial, Unit Development, 32mm, long	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connections	POA	Cost Recovery
1055	Water Service Connection Fees, Commercial, Industrial, Unit Development, 38mm, short (6 to 10 units)	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connections	POA	Cost Recovery
1056	Water Service Connection Fees, Commercial, Industrial, Unit Development, 38mm, long	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connections	POA	Cost Recovery
1057	Water Service Connection Fees, Commercial, Industrial, Unit Development, 50mm, short (11 to 16 units)	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connections	POA	Cost Recovery
1058	Water Service Connection Fees, Commercial, Industrial, Unit Development, 50mm, long	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connections	POA	Cost Recovery
1059	Supply and install meter only - 20mm	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connection	590.00	620.00
1060	Supply and install meter only - 25mm	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connection	747.00	784.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	WATER SERVICES Continued						
1061	Supply and install additional meter and manifold (unit development)	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connection	POA	Cost Recovery
1062	Sales of Water from Water Filling Station	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	kilolitre	3.70	4.00
1069	Sale of Raw Water - metered supplies	Water usage or consumption charges	GST Exempt	C	kilolitre	3.00	3.00
245	Deposit for tokens to access Water Filling Station (refundable upon token return)	Fee to carry out water supply, sewerage and stormwater drainage work	Taxable	C	each	100.00	105.00
WB	Water Service Restriction fee	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Connections	106.00	111.00
1064	Replacement of Damaged Water Meters (Ss 560, 561 and 608 of LGA)	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C		Cost Recovery	Cost Recovery
1065	Backflow Meter Testing	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Test	135.00	142.00
1066	Additional Backflow Meter Testing (multiple units on same property)	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	Test	36.00	38.00
WB	Install flow restrictor	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C	per installation	140.00	147.00
1068	Filling of Swimming Pools (from hydrant)	Fee to install and remove hydrant standpipe, and supply water for pool	GST Exempt	C	per fill	212.00	223.00
	SEWERAGE SERVICES						
1070	Sewerage Tapping and Installation	Fee to carry out water supply, sewerage and stormwater drainage work	GST Exempt	C		Cost Recovery	Cost Recovery
1071	Sewerage Drainage Inspection & Plan Fees - Dwellings	Sewer and drainage inspection	GST Exempt	C	per inspection	136.00	143.00
1072	Sewerage Drainage Inspection & Plan Fees - Other Buildings, for first closet	Sewer and drainage inspection	GST Exempt	C	per inspection	149.00	156.00
1073	Sewerage Drainage Inspection & Plan Fees - Other Buildings, for each additional closet, urinal	Sewer and drainage inspection	GST Exempt	C	per inspection	19.00	20.00
1074	Sewerage Drainage Inspection & Plan Fees - Alteration to existing sewerage drainage line	Sewer and drainage inspection	GST Exempt	C	per inspection	149.00	156.00
1075	Sewerage Drainage Inspection & Plan Fees - Alteration to existing sewerage drainage line: additional closet, urinal or sanitary fitting	Sewer and drainage inspection	GST Exempt	C	per inspection	19.00	20.00
1076	Non Rateable Properties Sewerage Connections - Water closets, each	Sewer connection charge	GST Exempt	C	Connections	81.00	85.00
1077	Non Rateable Properties Sewerage Connections - Cisterns serving as urinals, each	Sewer connection charge	GST Exempt	C	Connections	63.00	66.00
1078	For all other non rateable crown lands and for all other non rateable land belonging to a religious body: Water closets, each	Sewer connection charge	GST Exempt	C	Water Closet	164.00	172.00
1079	For all other non rateable crown lands and for all other non rateable land belonging to a religious body: Cisterns serving as urinals, each	Sewer connection charge	GST Exempt	C	Cistern	67.00	70.00
	Other Sewerage Charges						
1080	Water showers connected to Council's sewerage	Sewer connection charge	GST Exempt	C	Connections	54.00	57.00
1081	Baths connected to Council's sewerage	Sewer connection charge	GST Exempt	C	Connections	66.00	69.00
1082	Water basins connected to Council's sewerage	Sewer connection charge	GST Exempt	C	Connections	27.00	28.00
1083	Sinks connected to Council's sewerage	Sewer connection charge	GST Exempt	C	Connections	27.00	28.00
1084	Wash Tubs connected to Council's sewerage (set of 2)	Sewer connection charge	GST Exempt	C	Connections	54.00	57.00
1085	Water Closets in a double storied building solely adopted for residential flat purposes	Sewer connection charge	GST Exempt	C	Connections	60.00	63.00

FINAL DRAFT

Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	TRADE WASTE						
	Category 1 - Hairdresser / Beauty etc						
1086	Approval Fee - New Businesses or Change of Business Owner	Liquid Trade Waste Approval fee	GST Exempt	F		111.00	117.00
WB	Annual Trade Waste Fee including Approval	Liquid Trade Waste Application fee	GST Exempt	F		208.00	218.00
1088	Re-Inspection Fee	Trade Waste Inspection fee	GST Exempt	F		105.00	110.00
	Category 2 - Café's / Restaurants etc						
1089	Approval Fee - New Businesses or Change of Business Owner	Liquid Trade Waste Approval fee	GST Exempt	F		111.00	117.00
WB	Annual Trade Waste Fee including Approval	Liquid Trade Waste Application fee	GST Exempt	F		208.00	218.00
1091	Re-Inspection Fee	Trade Waste Inspection fee	GST Exempt	F		105.00	110.00
	Category 3 - Commercial/Industrial						
1092	Approval Fee - New Businesses or Change of Business Owner	Liquid Trade Waste Approval fee	GST Exempt	F		242.00	254.00
WB	Annual Trade Waste Fee including Approval	Liquid Trade Waste Application fee	GST Exempt	F		772.00	811.00
1094	Re-Inspection Fee	Trade Waste Inspection fee	GST Exempt	F		116.00	122.00
	Volume Charge						
INV	Category 1 -Trade Waste Usage Charge (with appropriate treatment)	Liquid Trade Waste Application fee	GST Exempt	F	$ / KL	-	-
INV	Category 1 -Trade Waste Usage Charge (without appropriate treatment)	Liquid Trade Waste Application fee	GST Exempt	F	$ / KL	2.30	2.00
INV	Category 2 - Trade Waste Usage Charge (with appropriate treatment)	Liquid Trade Waste Application fee	GST Exempt	F	$ / KL	2.30	2.00
INV	Category 2 - Trade Waste Usage Charge (without appropriate treatment)	Liquid Trade Waste Application fee	GST Exempt	F	$ / KL	20.00	21.00
	Excess Mass Charge						
INV	pH charge where it is outside the approved rate for the discharger	Liquid Trade Waste Application fee	GST Exempt	F	Coefficient of pH	0.48	1.00
INV	Aluminium	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	1.40	1.00
INV	Ammonia (as N) - NH4	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	3.10	3.00
INV	Arsenic	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	93.50	98.00
INV	Biochemical Oxygen Demand (BOD)	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	1.24	1.00
INV	Cadmium	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	450.00	473.00
INV	Chlorinated phenolics	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	1,940.00	2,037.00
INV	Chlorine	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	2.20	2.00
INV	Chromium	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	31.50	33.00
INV	Cobalt	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	19.26	20.00
INV	Copper	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	19.26	20.00
INV	Cyanide	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	98.00	103.00
INV	Fluoride	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	5.05	5.00
INV	Formaldehyde	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	2.16	2.00
INV	Grease & Oil (Total G&O)	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	2.06	2.00
INV	Herbicides/defoliants	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	970.00	1,019.00
INV	Iron	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	2.06	2.00
INV	Lead	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	49.00	51.00
INV	Manganese	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	9.58	10.00
INV	Mercury	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	3,233.00	3,395.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	TRADE WASTE						
	Excess Mass Charge (continued)						
INV	Methylene blue active substances (MBAS)	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	1.34	1.00
INV	Molybdenum	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	1.34	1.00
INV	Nickel	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	31.42	33.00
INV	Nitrogen (as TKN)	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	0.72	1.00
INV	Pesticides general (excludes organochlorines and organophosphates)	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	970.00	1,019.00
INV	Petroleum hydrocarbons (non-flammable)	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	3.19	3.00
INV	Phenolic compounds (non-chlorinated)	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	9.58	10.00
INV	Phosphorus (Total P) - PO4	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	2.27	2.00
INV	Polynuclear aromatic hydrocarbons (PAHs)	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	19.26	20.00
INV	Selenium	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	69.00	72.00
INV	Silver	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	2.00	2.00
INV	Sulphate (SO4)	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	0.72	1.00
INV	Sulphide (SO3)	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	2.27	2.00
INV	Sulphite	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	2.27	2.00
INV	Tin	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	9.58	10.00
INV	Total Dissolved Solids (TDS)	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	0.52	1.00
INV	Total Suspended Solids (TSS)	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	1.65	2.00
INV	Zinc	Liquid Trade Waste Application fee	GST Exempt	F	$/kg	19.26	20.00
INV	Portable/Chemical Toilet	Liquid Trade Waste Application fee	GST Exempt	F	$/Kl	22.00	23.00
INV	Septic Tank Waste (Effluent only)	Liquid Trade Waste Application fee	GST Exempt	F	$/Kl	2.88	3.00
INV	Septic Tank Waste (Sludge or mixed)	Liquid Trade Waste Application fee	GST Exempt	F	$/Kl	30.00	32.00
	RECREATION & CULTURE						
	Brobenah Rd Reserve	Use of Facilities - other	Taxable	E	1/2 day	60.00	63.00
170	Brobenah Rd Reserve	Use of Facilities - other	Taxable	E	Full day	100.00	105.00
	Mountford Park Stage						
	Community and Charity Organisations	Bond	Taxable		event	20.00	21.00
430	Private, non charitable and non-community use	Use of Facilities - other	Taxable	E	event	100.00	105.00
1000	Bond for cleaning, Private, non charitable and non-community use	Use of Facilities - other	GST Exempt		Bond	200.00	210.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	RECREATION & CULTURE						
	All Swimming Pools						
INV	Leeton Shire School Groups (Swimming instruction, PE classes, lifesaving, during school hours)	Use of Facilities - Aquatic Centre	Taxable	E	person	5.00	5.00
INV	Leeton Shire School Groups (teachers and supervisors, during school hours)	Use of Facilities - Aquatic Centre	Taxable	E	person	No charge	No charge
INV	Leeton Shire Primary School Groups (Learn to swim, students during school hours)	Use of Facilities - Aquatic Centre	Taxable	E	person	4.00	4.00
INV	Leeton Shire Primary School Groups (teachers and supervisors, during school hours)	Use of Facilities - Aquatic Centre	Taxable	E	person	No charge	No charge
INV	Leeton Shire Swimming Carnivals, School and Swimming Clubs (students and competing swimmers)	Use of Facilities - Aquatic Centre	Taxable	E	person	4.00	4.00
INV	Leeton Shire Swimming Carnivals, School and Swimming Clubs (teachers and supervisors)	Use of Facilities - Aquatic Centre	Taxable		person	No charge	No charge
INV	Leeton Pool Swimming Carnivals, School and Swimming Clubs (Non-Swimmers And Spectators)	Use of Facilities - Aquatic Centre	Taxable	E	person	2.00	2.00
INV	Private Swimming Lesson Instructors - Annual fee	Use of Facilities - Aquatic Centre	Taxable	E	Year	200.00	200.00
	Leeton Pool						
355	Casual - Family (2 Adults and 3 Children or 1 Adult and 4 Children) each additional child per below.	Use of Facilities - Aquatic Centre	Taxable	E	Family	20.00	20.00
356	Casual - Family Additional Children	Use of Facilities - Aquatic Centre	Taxable	E	person	3.00	3.00
363	Casual - Adults	Use of Facilities - Aquatic Centre	Taxable	E	person	5.00	5.00
366	Casual - Children (5 and over)	Use of Facilities - Aquatic Centre	Taxable	E	person	4.00	4.00
	Casual - Children (4 and under)	Use of Facilities - Aquatic Centre	Taxable	E	person	No charge	No charge
	Casual - **Aged** and **Disability** Pensioner (Pensioner Card)	Use of Facilities - Aquatic Centre	Taxable	E	person	No charge	No charge
	10 Admissions - Adults	Use of Facilities - Aquatic Centre	Taxable	E	person	45.00	45.00
367	Casual - Non-swimming, spectators, supervisors	Use of Facilities - Aquatic Centre	Taxable	E	person	2.00	2.00
	Seasons Tickets - Leeton and Whitton Pool						
357	Family (2 Adults and 3 Children or 1 Adult and 4 Children) each additional child per below.	Use of Facilities - Aquatic Centre	Taxable	E	Family	320.00	320.00
360	Family Additional Children	Use of Facilities - Aquatic Centre	Taxable	E	person	25.00	25.00
358	Adult	Use of Facilities - Aquatic Centre	Taxable	E	person	180.00	180.00
359	Child (5 and Over)	Use of Facilities - Aquatic Centre	Taxable	E	person	120.00	120.00
	Pool Hire						
385	Leeton Shire Pools, Mon-Fri	Use of Facilities - Aquatic Centre	Taxable	E	Hour	130.00	130.00
386	Leeton Shire Pools, Mon-Fri, with Waterslide	Use of Facilities - Aquatic Centre	Taxable	E	Hour	180.00	180.00
387	Leeton Shire Pools, Sat-Sun	Use of Facilities - Aquatic Centre	Taxable	E	Hour	150.00	150.00
388	Leeton Shire Pools, Sat-Sun, with Waterslide	Use of Facilities - Aquatic Centre	Taxable	E	Hour	200.00	200.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	RECREATION & CULTURE continued						
	Whitton Pool						
364	Casual - Family (2 Adults and 3 Children or 1 Adult and 4 Children) plus $2.00 for each additional child.	Use of Facilities - Aquatic Centre	Taxable	E	Family	12.00	12.00
380	Casual - Family Additional Children	Use of Facilities - Aquatic Centre	Taxable	E	Person	2.00	2.00
381	Casual - Adults	Use of Facilities - Aquatic Centre	Taxable	E	Person	3.00	3.00
382	Casual - Children (5 and over)	Use of Facilities - Aquatic Centre	Taxable	E	Person	3.00	3.00
	Casual - Children (4 and under)	Use of Facilities - Aquatic Centre	Taxable	E	Person	No charge	No charge
	Casual - **Aged** Pensioner (Pensioner	Use of Facilities - Aquatic Centre	Taxable	E	Person	No charge	No charge
383	Casual - Non-swimming, spectators, supervisors	Use of Facilities - Aquatic Centre	Taxable	E	Person	2.00	2.00
384	Whitton Pool Swimming Carnivals, School and Swimming Clubs (Non-Swimmers And Spectators)	Use of Facilities - Aquatic Centre	Taxable	E	Person	2.00	2.00
	Seasons Tickets - Whitton Pool Only						
357	Family (2 Adults and 3 Children or 1 Adult 4 Children) and $15 for Each Additional Child	Use of Facilities - Aquatic Centre	Taxable	E	Family	230.00	240.00
360	Family Additional Children	Use of Facilities - Aquatic Centre	Taxable	E	person	15.00	17.00
358	Adult	Use of Facilities - Aquatic Centre	Taxable	E	person	115.00	120.00
359	Child (5 and Over)	Use of Facilities - Aquatic Centre	Taxable	E	person	90.00	95.00
	INDOOR STADIUM						
	Admission Charges						
1150	Entrance Fee per student - High School	Use of Facilities - Sport/PE Classes	Taxable	E	person	4.50	4.50
1151	Entrance Fee per student - Prim. School	Use of Facilities - Sport/PE Classes	Taxable	E	person	4.50	4.50
1152	Special Events	Use of Facilities - Sport	Taxable	E	person	POA	POA
	Courts Hire - Competitions						
1153	Basketball	Use of Facilities - Sport	Taxable	E	court/hour	47.00	47.00
1154	Badminton	Use of Facilities - Sport	Taxable	E	court/hour	20.00	20.00
	Tennis	Use of Facilities - Sport	Taxable	E	court/hour	No Charge	No Charge
1155	Volleyball	Use of Facilities - Sport	Taxable	E	court/hour	47.00	47.00
1156	Futsal	Use of Facilities - Sport	Taxable	E	court/hour	47.00	47.00
1157	Netball	Use of Facilities - Sport	Taxable	E	court/hour	47.00	47.00
	Tournament Hire						
1158	Stadium per day (9am - 5pm) weekdays	Use of Facilities - Sport	Taxable	E		493.00	495.00
1159	Stadium per day (9am - 5pm) weekends	Use of Facilities - Sport	Taxable	E		625.00	630.00
1160	Stadium per evening (6pm - 11pm)	Use of Facilities - Sport	Taxable	E		422.00	427.00
1161	Stadium per evening (6pm - 11pm)	Use of Facilities - Sport	Taxable	E		493.00	498.00
1162	Stadium per day/ evening - weekdays	Use of Facilities - Sport	Taxable	E		831.00	836.00
1163	Stadium per day/ evening - weekends	Use of Facilities - Sport	Taxable	E		968.00	973.00
	Weekday Casual Hire						
1164	Basketball	Use of Facilities - Sport	Taxable	E	court/hour	52.00	53.00
1165	Representative Training (all sports)	Use of Facilities - Sport	Taxable	E	court/hour	40.00	41.00
1166	Badminton	Use of Facilities - Sport	Taxable	E	court/hour	25.00	26.00
1167	Volleyball	Use of Facilities - Sport	Taxable	E	court/hour	52.00	53.00
1168	Futsal	Use of Facilities - Sport	Taxable	E	court/hour	52.00	53.00
1169	Netball	Use of Facilities - Sport	Taxable	E	court/hour	52.00	53.00
1170	Private Function Hire (Birthdays, Rego Days, Presentations etc)	Use of Facilities - Sport	Taxable	E	per hour	118.00	120.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	INDOOR STADIUM Continued						
	Weekend Casual Hire						
1171	Basketball	Use of Facilities - Sport	Taxable	E	court/hour	70.00	71.00
1172	Representative Training (all sports)	Use of Facilities - Sport	Taxable	E	court/hour	63.50	64.50
1173	Badminton	Use of Facilities - Sport	Taxable	E	court/hour	35.00	36.00
1174	Volleyball	Use of Facilities - Sport	Taxable	E	court/hour	70.00	71.00
1175	Futsal	Use of Facilities - Sport	Taxable	E	court/hour	70.00	71.00
1176	Netball	Use of Facilities - Sport	Taxable	E	court/hour	70.00	71.00
1177	Private Function Hire (Birthdays, Rego Days, Presentations etc)	Use of Facilities - Sport	Taxable	E	court/hour	142.00	144.00
	Equipment Hire						
1178	Rent of Basketball Office.	Use of Facilities - Sport	taxable	E	hour	53.00	54.00
	Hire of Tennis Courts Clubhouse	Use of Facilities - Sport	taxable	E	hour	53.00	54.00
	Advertising Signs on Stadium Walls						
1179	1200mm x1200mm (Annual)	Use of Facilities - other	taxable	E	Annual	300.00	305.00
1180	1200mm x1200mm (2 years)	Use of Facilities - other	taxable	E	2 Years	473.00	478.00
1181	2400mm x1200mm (Annual)	Use of Facilities - other	taxable	E	Annual	373.00	378.00
1182	2400mm x1200mm (2 years)	Use of Facilities - other	taxable	E	2 Years	615.00	620.00
1183	3600mm x1200mm (Annual)	Use of Facilities - other	taxable	E	Annual	473.00	478.00
1184	3600mm x1200mm (2 years)	Use of Facilities - other	taxable	E	2 Years	793.00	798.00
1185	4800mm x1200mm (Annual)	Use of Facilities - other	taxable	E	Annual	541.00	546.00
1186	4800mm x1200mm (2 years)	Use of Facilities - other	taxable	E	2 Years	641.00	646.00
1187	6000mm x1200mm (Annual)	Use of Facilities - other	taxable	E	Annual	615.00	620.00
1188	6000mm x1200mm (2 years)	Use of Facilities - other	taxable	E	2 Years	1,140.00	1,145.00
	Parkview Tennis Courts						
353	Court Hire	Use of Facilities - other	taxable	E	per person	9.00	9.20
	Leeton Ovals Complex						
	Fees shown are the maximum charges as all Sporting Groups are Eligible for a 50% Subsidy on Application. Other Groups may be eligible for a subsidy under this Revenue Policy. See Page No: 11 for details						
1189	Oval No 1, 2 or 3 - Casual Groups	Use of Facilities - other	taxable	C	Per Hour, Per Oval	30.00	32.00
1190	Oval No 1, 2 or 3 - Casual Groups	Use of Facilities - other	taxable	C	1/2 day (4hrs or less) Per Oval	100.00	105.00
1191	Oval No 1, 2 or 3 - Casual Groups	Use of Facilities - other	taxable	C	Full day Per Oval	205.00	210.00
1192	Kiosk - Casual Groups	Use of Facilities - other	taxable	C	Per Hour	19.00	20.00
1193	Kiosk - Casual Groups	Use of Facilities - other	taxable	C	1/2 day (4hrs or less)	60.00	62.00
1194	Amenities - Oval 1 or 2 - Casual Groups	Use of Facilities - other	taxable	C	Per Hour	19.00	20.00
1195	Amenities - Oval 1 or 2 - Casual Groups	Use of Facilities - other	taxable	C	1/2 day (4hrs or less)	59.00	60.00
1196	Kiosk - Casual Groups	Use of Facilities - other	taxable	C	Full day	100.00	100.00
1197	Amenities - Oval 1 or 2 - Casual Groups	Use of Facilities - other	taxable	C	Full day	100.00	100.00
1198	Bootcamps and Personal Trainers	Use of Facilities - other	taxable	C	Per Year	230.00	240.00
INV	Leeton Netball Association - Outside Courts	Use of Facilities - other	taxable	C	Per year	573.00	583.00
INV	Leeton Basketball Association - Outside Courts	Use of Facilities - other	taxable	C	Per year	573.00	583.00
INV	Netball / Basketball courts (outside) - Casual Groups	Use of Facilities - other	taxable	C	Per court/hr	13.00	14.00
INV	Leeton Phantoms Rugby Union Club - includes 3 Ovals, kiosk and both amenities per season	Use of Facilities - other	taxable	C	Per season	1,720.00	1,750.00
INV	Leeton Greenies Rugby League Football Club - 3 Ovals, kiosk and both amenities per season	Use of Facilities - other	taxable	C	Per season	1,720.00	1,750.00
INV	Leeton United Football Club (soccer)- 3 Ovals, kiosk and both amenities per season	Use of Facilities - other	taxable	C	Per season	1,720.00	1,750.00
INV	Leeton Touch Association- 3 Ovals and kiosk per season	Use of Facilities - other	taxable	C	Per season	916.00	930.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	Leeton Ovals Complex - Continued						
INV	Leeton and Districts Cricket Association- 2 Ovals, amenities No 2, Mark Taylor playing surface, nets and amenities per season	Use of Facilities - other	taxable	C	Per season	1,720.00	1,750.00
INV	Schools- 3 Ovals, kiosk and both amenities per year	Use of Facilities - other	taxable	C	Per year	1,720.00	1,750.00
INV	Oval No 1, 2 or 3 - Schools	Use of Facilities - other	taxable	C	Per Hour, Per Oval	13.00	14.00
INV	Oval No 1, 2 or 3 - Schools	Use of Facilities - other	taxable	C	1/2 day (4hrs or less) Per Oval	35.00	37.00
INV	Oval No 1, 2 or 3 - Schools	Use of Facilities - other	taxable	C	Full day Per Oval	70.00	72.00
1199	Clean up of facilities after use - Per employee / per hour	Use of Facilities - other	taxable	C	hour	74.00	76.00
INV	Floodlights - No 1 Ovals (Leeton Touch, Leeton Rugby League, Rugby Union, Leeton Soccer)	Use of Facilities - other	taxable	E	hour	11.00	12.00
INV	Floodlights - No 2 Ovals (Leeton Touch, Leeton Rugby League, Rugby Union, Leeton Soccer)	Use of Facilities - other	taxable	E	hour	9.00	10.00
INV	Floodlights - No 3 Ovals (Leeton Touch, Leeton Rugby League, Rugby Union, Leeton Soccer)	Use of Facilities - other	Taxable	E	hour	9.00	10.00
1200	Floodlights - No 1 Ovals (Casual users)	Use of Facilities - other	taxable	E	hour	15.00	16.00
1201	Floodlights - No 2 Ovals (Casual users)	Use of Facilities - other	taxable	E	hour	13.00	14.00
1202	Floodlights - No 3 Ovals (Casual users)	Use of Facilities - other	Taxable	E	hour	13.00	14.00
	Mark Taylor Oval **Fees shown are the maximum charges as all Sporting Groups are Eligible for a 50% Subsidy on Application. Other Groups may be eligible for a subsidy under this Revenue Policy. See Page No: 11 for details**						
INV	Schools- All facilities per year	Use of Facilities - other	taxable	C	Per year	1,720.00	1,750.00
1203	Oval - Casual User	Use of Facilities - other	taxable	C	Per Hour	25.00	27.00
1204	Oval - School	Use of Facilities - other	taxable	C	Per Hour	13.00	14.00
1205	Oval - Casual User	Use of Facilities - other	taxable	C	1/2 day (4hrs or less)	76.00	78.00
1206	Oval - Casual User	Use of Facilities - other	taxable	C	Full day	151.00	154.00
1207	Cricket Nets - Casual User	Use of Facilities - other	taxable	C	Per Hour	14.00	15.00
1208	Cricket Nets - Casual User	Use of Facilities - other	taxable	C	1/2 day (4hrs or less)	35.00	37.00
1209	Cricket Nets - Casual User	Use of Facilities - other	taxable	C	Full day	70.00	72.00
1210	Clean up of facilities after use - Per employee / per hour	Use of Facilities - other	taxable	C	hour	74.00	76.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	Yanco Sports Ground **Fees shown are the maximum charges as all Sporting Groups are Eligible for a 50% Subsidy on Application. Other Groups may be eligible for a subsidy under this Revenue Policy. See Page No: 11 for details**						
INV	Leeton and Districts Cricket Association- Oval and amenities per season	Use of Facilities - other	taxable	C	Per season	580.00	600.00
INV	Yanco Wamoon Rugby League Football Club- Oval, kiosk and amenities per season	Use of Facilities - other	taxable	C	Per season	1,150.00	1,180.00
INV	Schools- Oval, kiosk and amenities per year	Use of Facilities - other	taxable	C	Per year	1,740.00	1,760.00
1211	Oval - Casual Groups	Use of Facilities - other	taxable	C	Per hour	13.00	14.00
1212	Oval - Casual Groups	Use of Facilities - other	taxable	C	1/2 day (4hrs or less)	76.00	78.00
1213	Oval - Casual Groups	Use of Facilities - other	taxable	C	Full day	150.00	154.00
1214	Kiosk - Casual Groups	Use of Facilities - other	taxable	C	Per hour	19.00	20.00
1215	Kiosk - Casual Groups	Use of Facilities - other	taxable	C	1/2 day (4hrs or less)	35.00	37.00
1216	Kiosk - Casual Groups	Use of Facilities - other	taxable	C	Full day	70.00	72.00
1217	Amenities - Casual Groups	Use of Facilities - other	taxable	C	Per hour	19.00	20.00
1218	Amenities - Casual Groups	Use of Facilities - other	taxable	C	1/2 day (4hrs or less)	35.00	37.00
1219	Amenities - Casual Groups	Use of Facilities - other	taxable	C	Full day	70.00	72.00
1220	Clean up of facilities after use - Per employee / per hour	Use of Facilities - other	taxable	C	hour	76.00	78.00
INV	Floodlights - Yanco Wamoon Football	Use of Facilities - other	taxable	E	hour	9.00	10.00
1221	Floodlights - Casual Users	Use of Facilities - other	taxable	E	hour	13.00	14.00
	LEETON GOLF COURSE						
	Membership Fees - Pro-rata						
830	Category - Ordinary	Use of Facilities - other	taxable	E	per year	520.00	520.00
831	Category - Pensioner	Use of Facilities - other	taxable	E	per year	425.00	425.00
832	Category - Junior	Use of Facilities - other	taxable	E	per year	75.00	75.00
833	Category - Sports	Use of Facilities - other	taxable	E	per year	275.00	275.00
834	New members (never been a member before) - once only introductory offer	Use of Facilities - other	taxable	E	per year	320.00	320.00
835	Fee for any full member playing in age bracket 18 - 29:	Use of Facilities - other	taxable	E	per year	260.00	260.00
836	Current long standing members - Payment of membership in full by 31 July and receive five (5) FREE social games of golf (value $70)	Use of Facilities - other	taxable	E	per year	*See relevant membership fee above.	*See relevant membership fee above.
	Green Fees						
837	Junior - Non Member	Use of Facilities - other	Taxable	E	round	13.00	14.00
838	Member Competition Round	Use of Facilities - other	Taxable	E	round	15.00	16.00
839	Junior Member Competition Round	Use of Facilities - other	Taxable	E	round	8.00	9.00
840	Member Social Round 9 or 18 holes	Use of Facilities - other	Taxable	E	round	15.00	16.00
841	Junior Social Round 9 or 18 holes	Use of Facilities - other	Taxable	E	round	8.00	9.00
842	Visitor 9 hole round	Use of Facilities - other	Taxable	E	round	25.50	26.00
843	Visitor 18 hole round	Use of Facilities - other	Taxable	E	round	33.50	34.00
844	Twilight Social - Non member	Use of Facilities - other	Taxable	E	round	17.00	18.00
845	Twilight Member	Use of Facilities - other	Taxable	E	round	13.00	14.00
846	Twilight Junior	Use of Facilities - other	Taxable	E	round	8.00	9.00
847	Twilight played in conjunction fee	Use of Facilities - other	Taxable	E	round	2.50	3.00
848	Wednesday Whackers	Use of Facilities - other	Taxable	E	round	15.00	16.00
849	Veteran Golfers	Use of Facilities - other	Taxable	E	round	15.00	16.00
850	Yanco Social - Member	Use of Facilities - other	Taxable	E	round	15.00	16.00
851	Yanco Social - Non Member	Use of Facilities - other	Taxable	E	round	21.50	22.00
852	Sports Social 9 or 18 holes	Use of Facilities - other	Taxable	E	round	15.00	16.00
853	Reciprocal 9 or 18 holes	Use of Facilities - other	Taxable	E	round	15.00	16.00
854	Special Events - Junior	Use of Facilities - other	Taxable	E	round	8.00	9.00
855	Special Events - Senior	Use of Facilities - other	Taxable	E	round	15.00	9.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	ROXY THEATRE						
	Theatre Ticket Prices						
550	Adult - All sessions	Use of Facilities - other	Taxable	E	Person	TBA	TBA
551	Pensioner Concession/Student	Use of Facilities - other	Taxable	E	Person	TBA	TBA
552	Family (2 Adults, 2 Children or 1 Adult, 3 Children)	Use of Facilities - other	Taxable	E	Person	TBA	TBA
553	3rd and subsequent children	Use of Facilities - other	Taxable	E	Person	TBA	TBA
	Special Movie Screenings - Dress Circle and Stalls						
554	School Screening per Student	Use of Facilities - other	Taxable	E	Person	TBA	TBA
555	School Screening per Teacher	Use of Facilities - other	Taxable	E	Person	TBA	TBA
556	Group Admission > 20 tickets (Includes Theatre Parties)	Use of Facilities - other	Taxable	E	Person	TBA	TBA
557	Special Events	Use of Facilities - other	Taxable	E	Person	TBA	TBA
	Live Shows						
558	Tours, Shows aimed at School Students in Term Time	Use of Facilities - other	Taxable	E	Per Student & Teacher	TBA	TBA
559	Show Ticket Price	Use of Facilities - other	Taxable	E	Person	TBA	TBA
560	Ticketing Fee	Use of Facilities - other	Taxable	E	Person	TBA	TBA
	Roxy Tours						
561	Tour Groups (guided tour)	Use of Facilities - other	Taxable	E	Person	TBA	TBA
	Roxy Theatre Hire						
562	Non profit organisations - subject to council approval	Use of Facilities - other	Taxable	E	Hour	TBA	TBA
563	Leeton Eisteddfod Society	Use of Facilities - other	Taxable	E	Event	TBA	TBA
564	Schools	Use of Facilities - other	Taxable	E	Hour	TBA	TBA
565	Private Hire (Birthdays, Weddings etc.)	Use of Facilities - other	Taxable	E	Hour	TBA	TBA
566	Commercial Productions	Use of Facilities - other	Taxable	E	Hour	TBA	TBA
	Supper Room Hire						
567	0-3 hours	Use of Facilities - other	Taxable	E	Event	TBA	TBA
568	>3 hours	Use of Facilities - other	Taxable	E	Event	TBA	TBA
569	Weekend rate - half day	Use of Facilities - other	Taxable	E	Event	TBA	TBA
570	Weekend rate - full day	Use of Facilities - other	Taxable	E	Event	TBA	TBA
571	Full Weekend	Use of Facilities - other	Taxable	E	Event	TBA	TBA
	Other Fees						
572	Extra staff	Use of Facilities - other	Taxable	E	Hour	TBA	TBA
573	Rehearsals	Use of Facilities - other	Taxable	E	Hour	TBA	TBA
574	Bump In/Out	Use of Facilities - other	Taxable	E	Hour	TBA	TBA
575	Cleaning Fee	Use of Facilities - other	Taxable	C	Hour	TBA	TBA
576	Piano tuning - at hirers' expense	Use of Facilities - other	Taxable	E	Session	TBA	TBA
	Inflatable Movie Screen						
1000	Hire of Inflatable Movie Screen - Community Groups (Refundable Bond)	Use of Facilities - other	GST Exempt	C	Event	$200 plus actual set up costs	$200 plus cost recovery for set up costs
578	Hire of Inflatable Movie Screen - Community Groups	Use of Facilities - other	Taxable	C	Night	$55 plus actual set up costs	$55 plus cost recovery for set
1000	Hire of Inflatable Movie Screen - Corporate Groups (Refundable Bond)	Use of Facilities - other	GST Exempt	C	Event	$200 plus actual set up	$200 plus cost recovery for set
580	Hire of Inflatable Movie Screen - Corporate Groups	Use of Facilities - other	Taxable	C	Night	$163 plus actual set up	$170 plus cost recovery for set
	Replacement Fee due to damage incurred	Use of Facilities - other	Taxable	C		Cost Recovery	Cost Recovery

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	LEETON MUSEUM AND ART GALLERY						
	Entry Fee	Use of Facilities - other	Taxable	E	Person	No Charge	No Charge
	Entry Fee - Community Groups	Use of Facilities - other	Taxable	E	Person	No Charge	No Charge
	Entry Fee - School Groups	Use of Facilities - other	Taxable	E	Person	No Charge	No Charge
	Museum Board Room Meeting Room Hire Fee - Corporate or Private	Use of Facilities - other	Taxable	C	Full Day	160.00	$160 plus cost recovery
	Museum Board Room Meeting Room Hire Fee - Not for Profit Community Groups	Use of Facilities - other	Taxable	C	Full day	35.00	35.00
	Museum Board Room Meeting Room Hire Fee - Corporate or Private	Use of Facilities - other	Taxable	C	1/2 day (4 hours or less)	85.00	$85 plus cost recovery for
	Museum Board Room Meeting Room Hire Fee - Not for Profit Community Groups	Use of Facilities - other	Taxable	C	1/2 day (4 hours or less)	20.00	20.00
581	Touring Exhibition Entry Fee	Use of Facilities - other	Taxable	c	Person	Subject to exhibition cost. Cost recovery	By Quote
582	Art & Cultural Education Workshops	Use of Facilities - other	Taxable	E	Person	Subject to program fees. Cost recovery	By Quote
583	Cultural Events	Use of Facilities - other	Taxable	E	Person	Subject to program fees. Cost recovery	By Quote
584	Art Workshops (1 - 5 days)per day	Use of Facilities - other	Taxable	E	Person	Subject to program fees. Cost recovery	By Quote
585	Hire of LMAG space - CORPERATE/PRIVATE Normal Hours	Use of Facilities - other	Taxable	E	Hour	55.00	55.00
586	Hire of LMAG space - Outside Normal Hours Subject to LMAG space chosen. Plus cost recovery for additional service (eg, bar, catering) + at least one staff member	Use of Facilities - other	Taxable	E	Hour	85.00	85.00
587	Hire of LMAG space - CORPORATE Weekday (After Hours)	Use of Facilities - other	Taxable	E	1/2 day (4 hrs or less)		155.00
588	Hire of LMAG space - CORPORATE Weekday (After Hours)	Use of Facilities - other	Taxable	E	Full Day		215.00
588	Hire of LMAG space - COMMUNITY GROUPS Weekday (After Hours)	Use of Facilities - other	Taxable	E	1/2 day (4 hrs or less)		50.00
588	Hire of LMAG space - COMMUNITY GROUPS Weekday (After Hours)	Use of Facilities - other	Taxable	E	Full Day		75.00
587	Hire of LMAG space - CORPORATE Weekday (Mon to Fri)	Use of Facilities - other	Taxable	E	1/2 day (4 hrs or less)	165.00	130.00
588	Hire of LMAG space - CORPORATE Weekday (Mon to Fri)	Use of Facilities - other	Taxable	E	Full Day	325.00	175.00
588	Hire of LMAG space - COMMUNITY GROUPS Weekday (Mon to Fri)	Use of Facilities - other	Taxable	E	1/2 day (4 hrs or less)	325.00	50.00
588	Hire of LMAG space - COMMUNITY GROUPS Weekday (Mon to Fri)	Use of Facilities - other	Taxable	E	Full Day	325.00	70.00
589	Cleaning Fee For Hire of LMAG space	Use of Facilities - other	Taxable	C	Clean	Cost Recovery	Cost Recovery
1000	Hire of LMAG space / facilities - Refundable Bond	Use of Facilities - other	GST Exempt	C	Facility	210.00	200.00
	Public Halls						
	Murrami						
135	Hire of hall	Use of facilities - hall	Taxable	Part/full day	C	110.00	110.00
135	Hire of kitchen	Use of facilities - hall	Taxable	Part/full	C	45.00	45.00
	Cleaning Fee For Hire of space	Use of Facilities - other	Taxable	C	Clean	Cost	Cost
135	Hire of Council facilities – refundable bond	Use of facilities - other	GST exempt	Facility	C	215.00	215.00
	Whitton						
135	Hire of hall for balls/ weddings	Use of facilities - hall	Taxable	Full day	C	215.00	215.00
135	Hire of hall for discos, parties etc	Use of facilities - hall	Taxable	Full day	C	215.00	215.00
135	Hire of hall for daytime events – child's birthday party/baby shower etc	Use of facilities - hall	Taxable	Part/full day	C	25.00	25.00
135	Hire of meeting room (day or night)	Use of facilities – meeting room	Taxable	2–4	C	15.00	15.00
135	Hire of bain marie	Use of facilities - other	Taxable	Item	C	15.00	15.00
135	Hire of chairs	Use of facilities - other	Taxable	Item	C	2.00	2.00
135	Hire of trestles	Use of facilities - other	Taxable	Item	C	15.00	15.00
135	Hire of Council facilities – refundable bond	Use of facilities - other	GST exempt	Facility	C	200.00	200.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	Cleaning Fee For Hire of space	Use of Facilities - other	Taxable	C	Clean	Cost	Cost
	Public Halls - Continued						
	Yanco						
135	Hire of hall	Use of facilities - hall	Taxable	full day	C	316.00	316.00
135	Hire of hall	Use of facilities - hall	Taxable	Part	C	158.00	158.00
135	Hire of kitchen/supper room only	Use of facilities - hall	Taxable	Half	C	53.00	53.00
135	Hire of supper room only for meetings	Use of facilities – supper room	Taxable	per	C	6.00	6.00
135	Hire of Council facilities – refundable bond	Use of facilities - other	GST exempt	Facility	C	211.00	211.00
	Cleaning Fee For Hire of space	Use of Facilities - other	Taxable	C	Clean	Cost Recovery	Cost Recovery
	Yanco Markets Site						
	4m x 4m stallholder site (outside)	Use of facilities	Taxable	C	item	10.00	10.00
	8m x 4m stallholder site (outside)	Use of facilities	Taxable	C	item	18.00	18.00
	1 table for stallholder site (inside)	Use of facilities - hall	Taxable	C	item	10.00	10.00
	2 tables for stallholder site (inside)	Use of facilities - hall	Taxable	C	item	18.00	18.00
	3 tables for stallholder site (inside)	Use of facilities - hall	Taxable	C	item	26.00	26.00
	Kitchen Use by Caterers - $30	Use of facilities - hall	Taxable	C	Per Event	30.00	30.00
	LIBRARY						
505	Library Photocopy Charges - A4 self service black and white copies	Use of General Equipment Fee - Library	Taxable	E	page	0.50	0.50
501	Library Photocopy Charges - A3 self service black and white copies	Use of General Equipment Fee - Library	Taxable	E	page	1.00	1.00
506	Library Photocopy Charges - A4 self service colour copies	Use of General Equipment Fee - Library	Taxable	D	page	1.50	1.50
507	Library Photocopy Charges - A3 self service colour copies	Use of General Equipment Fee - Library	Taxable	D	page	3.00	3.00
502	Library Replacement Cards	Replacement Membership Card fee	GST Exempt	D	card	7.00	7.00
509	Library Laminating - per sheet	Laminating fee	Taxable	D	sheet	5.50	5.50
500	Library Lost or Damaged Books Purchase Cost Plus Replacement Fee	Lost or damaged library item replacement/repair cost	GST Exempt	D	book	Cost Recovery	Cost Recovery
510	Library Lost or Damaged Books Replacement Fee	Lost or damaged library item replacement/repair cost	GST Exempt	D	book	Cost Recovery	Cost Recovery
	RRL - Childrens Program participation fee	Attendance fee		E	program	N/A	2.00
	Non Resident annual membership fee	Membership fee		E	annual	N/A	35.00
	Book Club annual membership fee	Membership fee		E	annual	N/A	2.00
	Library Lost or Damaged Collection Items	Lost or damaged library item replacement/repair cost	GST Exempt	D	book	N/A	$10 plus Costs
	Library Lost or Damaged CD/DVD case	Lost or damaged library item replacement/repair cost	GST Exempt	D	book	N/A	3.30
	Library Lost or Damaged Book Club Collection Items	Lost or damaged library item replacement/repair cost	GST Exempt	D	book	N/A	40.00
511	Inter Library Loan - Search fee	Library inter library loan processing fee	Taxable	D	book	N/A	4.40
	Inter Library Loan - Loan request from non reciprocal libraries	Library inter library loan processing fee	Taxable	D	book	N/A	28.50
	Inter Library Loan - From Overseas	Library inter library loan processing fee	Taxable	D	book	N/A	Cost Recovery
	Inter Library Loan - Rush fee	Library inter library loan processing fee	Taxable	D	book	N/A	52.00
	Inter Library Loan - Express Fee	Library inter library loan processing fee	Taxable	D	book	N/A	70.50
	Reservation Fee	Library intra RRL Book Reservation fee		E	book	N/A	1.00
504	Meeting Room Hire - Henry Lawson Room - Corporate or Private	Use of Facilities - Civic centre	Taxable	C	1/2 day (4 hrs or less)	85.00	85.00
512	Meeting Room Hire - Henry Lawson Room - Corporate or Private	Use of Facilities - Civic centre	Taxable	C	Full day	160.00	160.00
515	Meeting Room Hire - Not for Profit Community Groups	Use of Facilities - Civic centre	Taxable	C	1/2 day (4 hrs or less)	20.00	20.00
516	Meeting Room Hire - Not for Profit Community Groups	Use of Facilities - Civic centre	Taxable	C	Full day	40.00	40.00
	Cleaning Fee For Hire of space	Use of Facilities - other	Taxable	C	Clean	Cost Recovery	Cost Recovery

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	TRANSPORT & COMMUNICATIONS						
	Kerbing, Cross-overs						
650	Kerb & Guttering - Frontage	Works charge - Council initiated	Taxable	C	metre	1/2 Actual Cost + GST	1/2 Actual Cost + GST
651	Application Fee - Pipeline installation within road reserve area	Application and data acquisition costs	GST Exempt	C	each	$650 per km	$650 per km
	Road Openings & Temporary Closures						
652	Opening Fees - Applicant to do works - Carriageways	Road Opening Permit fee (Section 138)	GST Exempt	C	opening	132.00	132.00
653	Opening Fees - Applicant to do works - Other Road Reserve Openings	Road Opening Permit fee (Section 138)	GST Exempt	C	opening	69.00	69.00
50 T 51 F	Permanent Road Closure Application (actual costs include - advertising, survey plans, DA fees, LPI registration) - Formed Roads	Fee for road closure processes	Both	C	application	$2,705 + actual cost	$2,705 + actual cost
	Road Permanent Closures						
52 T 53 F	Permanent Road Closure Application (actual costs include - advertising, survey plans, DA fees, LPI registration) - Unformed Roads (Crown Land)	Fee for road closure processes	Both	C	application	$4,870 + actual cost	$5,115 + actual cost
54 T 55 F	Easement Negotiations (actual costs include - advertising, survey plans, DA fees, LPI registration) - Council Land	Fee for road closure processes	Both	C	application	$2,705 + actual cost	$2,840 + actual cost
56	Plan search and Survey mark search (DP, PM's, SSM's) Pro-rata charge is $17.00 per 15 mins	Fee for accessing or printing required information	GST Exempt	C	each	75.00	75.00
	Private Works						
INV	Private Works - Roadways: Sealed surfaces (per sq M)	Works charge - owner/developer initiated	Taxable	D	opening	As negotiated	As negotiated
INV	Private Works - Roadways: Gravel surfaces (per sq M)	Works charge - owner/developer initiated	Taxable	D	opening	As negotiated	As negotiated
INV	Private Works - Roadways: Earth surfaces (per sq M)	Works charge - owner/developer initiated	Taxable	D	opening	As negotiated	As negotiated
INV	Private Works - Roadways: Other	Works charge - owner/developer initiated	Taxable	D	opening	As negotiated	As negotiated
INV	Private Works - Footpaths: Concrete footpaths (per sq M)	Works charge - owner/developer initiated	Taxable	D	opening	As negotiated	As negotiated
INV	Private Works - Footpaths: Gravelled surfaces (per sq M)	Works charge - owner/developer initiated	Taxable	D	opening	As negotiated	As negotiated
INV	Private Works - Footpaths: Earth surfaces (per sq M)	Works charge - owner/developer initiated	Taxable	D	opening	As negotiated	As negotiated
INV	Private Works - Kerb & Gutter (per lineal M)	Works charge - owner/developer initiated	Taxable	D	opening	As negotiated	As negotiated
INV	Private Works - Jet patcher Bitumen Emulsion	Sale or supply of Building Materials	Taxable	C	litre	2.40	By Quote
INV	Private Works - Jet patcher Sealing Aggregate	Sale or supply of Building Materials	Taxable	C	m3	160.00	By Quote
INV	Private Works - CCTV Inspection Establishment	Site establishment - CCTV Inspection of pipe network	Taxable	C	each	POA	By Quote
INV	Private Works - CCTV Inspection	CCTV Inspection of pipe network	Taxable	C	lineal metre	Cost Recovery	Cost Recovery
INV	Private Works - Report (Minimum Charge $120)	Engineering report or Asset condition report	Taxable	C	each	POA	By Quote
	Footpaths						
667	Footpaving - Frontage	Works charge - Council initiated	GST Exempt	A	metre	1/2 Actual Cost	1/2 Actual Cost
	Traffic Count Information						
670	Collection, processing and supply of new traffic count information	Fee for accessing or printing required information	Taxable	C	per unit per week	445.00	445.00
671	Supply of existing traffic count information	Fee for accessing or printing required information	Taxable	C	per report	93.00	93.00
	Heavy Vehicle Access Permit						
	Car Park Hire						
674	Hire of regulated timed car park spaces	Use of Facility - Other	Taxable	E	Per space per day	46.00	46.00
675	Hire of unregulated car park spaces	Use of Facility - Other	Taxable	E	Per m2	0.30	0.30

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	TRANSPORT & COMMUNICATIONS - Continued						
	Signage						
676	Assessment/Application Fee	Signage fee	Taxable	C	sign	99.00	99.00
677	For the supply and installation of a new standard sign on an existing sign pole	Signage fee	Taxable	C	sign	197.00	197.00
678	Replace and existing standard sign (price dependant on damages or replacement needs)	Signage fee	Taxable	C	sign	Actual cost - not more than new supply cost	Actual cost - not more than new supply cost
679	Relocate an existing sign	Signage fee	Taxable	C	sign	139.00	139.00
680	Non Standard Sign	Signage fee	Taxable	C	sign	Cost + 10% for the supply and installation of a non-standard sign	Cost + 10% for the supply and installation of a non-standard sign
681	Annual Licence Fee	Signage fee	Taxable	C	sign	59.00	59.00
682	Five Year Licence Fee	Signage fee	Taxable	C	sign	231.00	231.00
	ECONOMIC ACTIVITIES						
	Tourism and Information Centre						
950	Tourism Photocopying - A4 Black and White	Use of General Equipment Fee - Civic and other. Staff Assisted	Taxable	D	page	2.00	2.00
951	Tourism Photocopying - A4 Colour	Use of General Equipment Fee - Civic and other. Staff Assisted	Taxable	D	page	2.00	2.00
952	Tourism Photocopying - A3 Black and White	Use of General Equipment Fee - Civic and other. Staff Assisted	Taxable	D	page	2.00	2.00
953	Tourism Photocopying - A3 Colour	Use of General Equipment Fee - Civic and other. Staff Assisted	Taxable	D	page	5.00	5.00
954	Local Product Demonstration - Adult	Admission fee - tours	Taxable	C	person	6.00	8.00
955	Local Product Demonstration - Children under 14 yrs accompanied by an adult	Admission fee - tours	Taxable	C	person	6.00	6.00
956	Local Product Demonstration - Student (groups)	Admission fee - tours	Taxable	C	person	6.00	6.00
1000	Hire of Council facilities - Refundable Bond	Use of Facilities - Other	GST Exempt	C	Facility	200.00	200.00
958	Presentation Room or Inside Verandah (Incl Toilets) CORPORATE/PRIVATE Weekday (Mon to Fri)	Use of Facilities - Other	Taxable	C	1/2 day (4 hrs or less)	95.00	95.00
959	Presentation Room or Inside Verandah (Incl Toilets) CORPORATE/PRIVATE Weekday (Mon to Fri)	Use of Facilities - Other	Taxable	C	Full Day	180.00	180.00
960	Presentation Room or Inside Verandah (Incl Toilets) CORPORATE/PRIVATE Weekend (Sat/Sun)	Use of Facilities - Other	Taxable	C	1/2 day (4 hrs or less)	165.00	165.00
961	Presentation Room or Inside Verandah (Incl Toilets) CORPORATE/PRIVATE Weekend (Sat/Sun)	Use of Facilities - Other	Taxable	C	Full Day	325.00	325.00
962	Presentation Room or Inside Verandah (Incl Toilets) COMMUNITY GROUP Weekday (Mon to Fri)	Use of Facilities - Other	Taxable	C	1/2 day (4 hrs or less)	40.00	50.00
963	Presentation Room or Inside Verandah (Incl Toilets) COMMUNITY GROUP Weekday (Mon to Fri)	Use of Facilities - Other	Taxable	C	Full Day	75.00	80.00
964	Presentation Room or Inside Verandah (Incl Toilets) COMMUNITY GROUP Weekend (Sat/Sun)	Use of Facilities - Other	Taxable	C	1/2 day (4 hrs or less)	70.00	75.00
965	Presentation Room or Inside Verandah (Incl Toilets) COMMUNITY GROUP Weekend (Sat/Sun)	Use of Facilities - Other	Taxable	C	Full Day	140.00	150.00
966	Gazebo and West Verandah (Incl Toilets) CORPORATE/PRIVATE Weekday (Mon to Fri)	Use of Facilities - Other	Taxable	C	1/2 day (4 hrs or less)	60.00	60.00
967	Gazebo and West Verandah (Incl Toilets) CORPORATE/PRIVATE Weekday (Mon to Fri)	Use of Facilities - Other	Taxable	C	Full Day	115.00	115.00
968	Gazebo and West Verandah (Incl Toilets) CORPORATE/PRIVATE Weekend (Sat/Sun)	Use of Facilities - Other	Taxable	C	1/2 day (4 hrs or less)	115.00	120.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	ECONOMIC ACTIVITIES						
	Tourism and Information Centre Continued						
969	Gazebo and West Verandah (Incl Toilets) CORPORATE/PRIVATE Weekend (Sat/Sun)	Use of Facilities - Other	Taxable	C	Full Day	195.00	200.00
970	Gazebo and West Verandah (Incl Toilets) COMMUNITY GROUP Weekday (Mon to Fri)	Use of Facilities - Other	Taxable	C	1/2 day (4 hrs or less)	30.00	30.00
971	Gazebo and West Verandah (Incl Toilets) COMMUNITY GROUP Weekday (Mon to Fri)	Use of Facilities - Other	Taxable	C	Full Day	60.00	60.00
972	Gazebo and West Verandah (Incl Toilets) COMMUNITY GROUP Weekend (Sat/Sun)	Use of Facilities - Other	Taxable	C	1/2 day (4 hrs or less)	70.00	75.00
973	Gazebo and West Verandah (Incl Toilets) COMMUNITY GROUP Weekend (Sat/Sun)	Use of Facilities - Other	Taxable	C	Full Day	110.00	115.00
974	Whole Facility CORPORATE/PRIVATE Weekday (Mon to Fri)	Use of Facilities - Other	Taxable	C	Full Day	450.00	450.00
975	Whole Facility CORPORATE/PRIVATE Weekend (Sat/Sun)	Use of Facilities - Other	Taxable	C	Full Day	560.00	560.00
976	Whole Facility COMMUNITY GROUP Weekday (Mon to Fri)	Use of Facilities - Other	Taxable	C	Full Day	225.00	225.00
977	Whole Facility COMMUNITY GROUP Weekend (Sat/Sun)	Use of Facilities - Other	Taxable	C	Full Day	280.00	280.00
978	Plus Kitchen - CORPORATE/PRIVATE	Use of Facilities - Other	Taxable	C	Booking	60.00	60.00
979	Plus Kitchen - COMMUNITY GROUP	Use of Facilities - Other	Taxable	C	Booking	30.00	30.00
980	Plus Tables & Chairs (Hirer sets up) - CORPORATE/PRIVATE	Use of Facilities - Other	Taxable	C	per seating of 10	15.00	15.00
981	Plus Tables & Chairs (Hirer sets up) - COMMUNITY GROUP	Use of Facilities - Other	Taxable	C	per seating of 10	8.00	8.00
	Tourism and Information Centre (continued)						
982	Plus Tables & Chairs (Council sets up) - CORPORATE/PRIVATE	Use of Facilities - Other	Taxable	C	per seating of 10	25.00	25.00
983	Plus Tables & Chairs (Council sets up) - COMMUNITY GROUP	Use of Facilities - Other	Taxable	C	per seating of 10	13.00	13.00
984	Tourism Inbound Tours - less than 10 people	Admission fee - tours	Taxable	C	per bus	95.00	95.00
985	Tourism Inbound Tours - more than 10 people	Admission fee - tours	Taxable	C	per bus	170.00	170.00
	Caravan Park , Camping Ground						
	Day Entry Fee	Use of Facilities	Taxable	C	person	5.00	FOC
	Camping/Caravan Fees – unpowered sites						
	aged over 16 years	Use of Facilities	Taxable	C	person	$10/person per night	$12/person per night
	aged 6 to 16 years	Use of Facilities	Taxable	C	person	$6/Person per night	$8/person per night
	Camping/Caravan Fees – powered sites	Use of Facilities	Taxable	C	person	extra $2.00 per night on top of	extra $2.00 per night on top of
	Onsite Laundry Service						
	Washing Machine	Use of Facilities - Other	Taxable	C	per cycle	$3 per cycle	$5 per cycle
	Dryer	Use of Facilities - Other	Taxable	C	per cycle	$3 per cycle	$5 per cycle
	Hire of Function Shed (Bond)	Use of Facilities (Bond)	Taxable	C	per function	200.00	200.00
	Hire of Function Shed	Use of Facilities	Taxable	C	per function	200.00	200.00

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Fees and Charges for 2023-2024							
Cost Centre	Particulars	Generic Fee Description	GST Status	Pricing Policy Code	Unit	2022-2023	Proposed 2023-2024
	PLANT HIRE						
	Plant Hire and Sundry Charges						
753	Aerial On Water Tower	Plant and machinery hire fee	Taxable	D		As negotiated	As negotiated
	ALL PLANT AND MACHINERY						
	Plant Hire (Prices *EXCLUDE* operator costs. In all cases, Council plant is to be operated by Council employees.)						
	Item Description	**Fleet No**					
754	Light Vehicles	Various	Taxable	D	km	Adopted plant	Adopted plant hire rate + 50% +GST. The hirer must also be charged for the Operator where required, who must be an Authorised Council employee. Operator will be charged at his/her hourly rate plus a loading/mark-up, plus GST.
755	Truck Small	Various	Taxable	D	hour		
756	Truck 2M To 4M	Various	Taxable	D	hour		
757	Truck Large	Various	Taxable	D	hour		
758	Street sweeper	Various	Taxable	D	hour		
759	Jet patcher	Various	Taxable	D	hour		
760	Tractor/Loader/Backhoe	Various	Taxable	D	hour		
761	Water Tanker/Fire Tanker/Spray Truck	Various	Taxable	D	hour		
762	Graders	Various	Taxable	D	hour		
763	Rollers/Compactor/Stabiliser	Various	Taxable	D	hour		
764	Sundry Plant	Various	Taxable	D	hour		
765	Mowers	Various	Taxable	D	hour		

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LEETON
SHIRE COUNCIL
FINAL DRAFT
2023/2024
Long Term
Financial Plan

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Executive Summary

Background

Since its 'Fit For the Future' Improvement Plan in 2015, Leeton Shire Council (Council) has highlighed the financial sustainability challenges its General Fund faces. *(The General Fund does not include Domestic Waste, Water or Sewer – which are accounted for as separate businesses of Council).*

The General Fund's financial sustainability challenges are firmly entrenched, with operating deficits already reported in the 2020/21 and 2021/22 Annual Financial Statements. This situation will not change in the medium or long term without active intervention.

The following has been forecast:-

- An operating deficit of $4.0M for 2022/23 – as per the recent Quarterly Budget Reviews
- An operating deficit of $2.5M for 2023/24 – as per the upcoming Annual Budget. This is positively distorted from being a $3.3M deficit because of a one-off Regional Local Roads Repair Program operating grant of $800K received unexpectedly in April 2023.
- Ongoing operating deficits of $ 4.1 million in 2023/24 increasing to $5.1 million in 2032/33 - as part of independent modelling and analysis conducted by Morrison Low Consultants in 2022 in consultation with Council's senior management team.
- An average operating deficit of $4.3M over the ten years to 2032/33 - as part of senior management's most recent updated LTFP forecast (this document) which was prepared with input from Morrison Low.

In 2018 and 2022, Council sought expert advice from *Morrison Low on its financial position and on both occasions a SRV was recommended. In 2022 Council endorsed the recommendation that this deficit be addressed by way of a SRV in order to maintain the General Fund's financial sustainability over the longer term. In response to this recommendation, Council engaged with the community in October and November 2022, and recommended various Special Rate Variation (SRV) scenarios to achieve financial sustainability.

Following the community engagement, Councillors resolved in November 2022 to not apply for a SRV. As no alternative was proposed, by default Council has continued with the Base Case. This decision is also reflected in the Base Case in this draft LTFP (April 2023).

Council has continued to hold informal workshops about how to achieve financial sustainability which management now formally presents as alternate scenarios in this LTFP for Council's endorsement as part of the draft LTFP April 2023.

These alternative scenarios offer SRV options, reductions in levels of spending, and reductions in levels of asset renewal to achieve financial sustainability. They also show the scale of intervention required to achieve financial sustainability over the medium term.

**Morrison Low are well-established advisors to the local government sector in NSW and Australia/NZ, with access to a multidisciplinary team of experts covering finance, asset management and governance.*

FINAL DRAFT

Executive Summary

Council's financial sustainability obligations

The Local Government Act requires councils to apply sound financial management principles (section8(b)) and sets out that Council spending should be responsible and sustainable, aligning general revenue and expenses. As outlined to the community in October 2022, this includes:

- Achieving a fully funded operating position
- Maintaining sufficient cash reserves
- Having an appropriately funded capital program
- Maintaining its asset base "fit for purpose"
- Having adequate resources to meet ongoing compliance obligations.

The above is regarded as "not negotiable" and failure to meet these obligations can lead to NSW Office of Local Government (OLG) intervention.

How serious is Council's financial situation?

Management considers the situation serious and needing attention now. While every attempt will be made to find savings, the financial challenges faced is systemic to the sector where rates capping has consistently failed to match inflation and the true cost of delivering services. Added to this is cost shifting from other tiers of government, growing community service expectations and a range of statutory fees and charges that have not increased in years to cover the cost of service.

As outlined, this draft LTFP forecasts an average operating deficit of $4.3M per annum over the ten years to 2032/33. As a result of these ongoing deficits, and the requirement to fund of capital works that do not have grant or loan funding, the LTFP forecasts that Council will run out of cash by June 2028.

Furthermore Morrison Low advised in 2022 that Council was underspending on its asset renewals by $1.6M per year for roads and buildings and needed to address this to ensure assets would remain in satisfactory condition.

What options are available to Council?

To manage its financial sustainability Council has the following options:-

- Increase revenues via
  - SRV – requires specific community engagement and regulatory approval as well as Council approval.
  - User charges – requires community engagement and Council approval. Generally determined as part of the Annual Budget.
  - Commercial income – identify new business opportunities that generate profits for Council.
- Reduce expenses via
  - Service cuts – requires community engagement and Council approval. Generally determined as part of the Delivery Program and Annual Operating Plan.
  - Operational efficiencies – ongoing responsibility of management. In some cases will require Council approval, eg. outsourcing.

Council has flexibility around the timing and approval of the above, with the exception of the SRV which is outside of Council's Integrated Planning and Reporting Framework (IP & R) and is subject to timing and other constraints set by IPART.

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Executive Summary

What steps should Council take?

In order to meet its obligations under the Local Government Act Council should implement immediate actions to address its operating deficit and ensure that its assets are fit for purpose. Unlike many other Councils, Leeton Shire has never previously applied for a SRV.

Management intends to recommend the following actions for and in the lead up to the 2023/24 financial year:-

- That in April 2023 Council endorses for public consultation this draft LTFP as well as the Annual Operational Plan, both of which signal the need for another round of SRV discussions with the ratepayers of Leeton Shire.
- That in June 2023 Council considers submissions from the community and adopts a final LTFP that acknowledges, in principle, the need for a Special Rate Variation and that includes a range of scenarios (existing and/or new) that could be put forward for later community engagement in advance of November 2023.
- That around June and July 2023, Council updates its SAMP (Strategic Asset Management Plan) to confirm costs for maintenance, renewals, new works (where needed) and depreciation.
- That during July and August 2023, Council completes a rates review, seeking to ensure the current proportioning of rates is fair between farmland, residential and business ratepayers.
- That during September to mid-November Council undertakes consultation with the community / ratepayers of Leeton about the need for a SRV, offering a number of different scenarios and including options for reductions in services and service levels to help achieve savings.
- That in December 2023 Council writes to IPART to indicate its plans to apply for a SRV.
- That in February 2024 Council submits an application to IPART and that Council commences plans for reducing operating costs with effect from 1 July 2024, if relevant.

IMPORTANT NOTE:
Council can determine to note, endorse or change these printed intentions from Management when it considers endorsing this draft LTFP at the April 2023 Council meeting.

Whatever decision Council makes, in endorsing this draft LTFP or the final LTFP in June, all readers need to understand that Council is NOT immediately committing to applying for a SRV but rather signalling to the community the need to talk about one again.

Making a final decision to pursue a SRV is a separate process to endorsing or adopting a LTFP. Council will determine later in the year whether to proceed with consulting on an SRV or not. If Council does proceed, that will be subject to extensive, specific public engagement.

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Council's Objectives: Sound Financial Management

The **NSW Local Government Act** section 8B establishes principles of sound financial management as follows:

a) Council **spending** should be responsible and sustainable, aligning general revenue and expenses

b) Councils should invest in responsible and sustainable **infrastructure** for the benefit of the local community

c) Councils should have effective **financial and asset management**, including sound policies and processes for the following:
   (i) performance management and reporting,
   (ii) asset maintenance and enhancement,
   (iii) funding decisions,
   (iv) risk management practices.

d) Councils should have regard to achieving **intergenerational equity**, including ensuring the following:
   (i) policy decisions are made after considering their financial effects on future generations,
   (ii) the current generation funds the cost of its services (which also means the current generation shouldn't bear costs for benefit of future generations)

Council has recognised its improvement journey begins at point (c).

This LTFP and the Strategic Asset Management Plan (SAMP) that sits alongside it are evidence of Council's commitment to adhering to these principles and signals that progress has commenced.

Council also recognises *the financial challenges it faces haven't arisen overnight… and they won't be solved overnight*. A longer-term strategy is needed if Council is to realise longer-term benefits and be sustainable. That is why the LTFP and SAMP have a 10+ year horizon.

Council has identified four financial sustainability objectives (below) that will serve as 'guard rails' to help keep Council 'on track'. These are also reflected in Council's Delivery Program, so progress will be reported against these in Council's Annual Reports.

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Leeton Shire Council Financial Sustainability Objectives (April 2023)

	Objective	Details
1	Responsible and sustainable spending	Council will work toward aligning general revenues and expenses by: • continuing to explore options to be more sustainable (objective 4 below) • documenting these options within Council's Long Term Financial Plan (LTFP).
2	Responsible and sustainable infrastructure investment	Council will: • allocate funds to infrastructure and other assets in accordance with recommendations in the Strategic Asset Management Plan (SAMP) with a focus on managing risk and renewing existing assets. • identify priorities for new and upgraded assets, and opportunities to dispose of underutilised assets, in the SAMP. • not prioritise funds for further new or upgraded assets over essential renewals except where new assets address unacceptable risks • only build additional new or upgraded assets if the LTFP shows this is affordable • pursue grants wherever possible to minimise Council's investment, but not vary its priorities significantly simply to obtain a grant • pursue continuous improvement in the management of its assets and infrastructure, guided by actions in the SAMP.
3	Adequate cash reserves and use of borrowings	Council will aim to maintain an appropriate level of cash reserves by: • responsible and sustainable spending (objective 1), • responsible and sustainable infrastructure investment (objective 2) • using borrowings (debt) to overcome shortfalls in available funds to undertake necessary works when they are required.
4	Explore options to improve financial sustainability	Continue to explore options, internally and externally, to improve financial sustainability **in the General Fund** by achieving a balanced budget . • Internally, continue to identify opportunities to improve efficiency and productivity. • Externally, engage the community as required about their service priorities and willingness to pay

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Background - How Council's Finances Work

Under the NSW Local Government Act, councils must account for their water supply and sewerage functions as separate businesses, known as the Water Fund and Sewer Funds, respectively. Further Domestic Waste Management (DWM), while not accounted for as separate, must be treated as such. The remainder of Council's functions fall under the scope of Council's General Fund.

Description of Revenue sources

Rates and Annual Charges

General Fund : mainly ordinary or land rates.
Water Fund : mainly access charges based on the number and size of connections.
Sewer Fund : mainly access charges based on the number and size of connections.
DWM : mainly landfill management and kerbside collection charges

User fees and charges

General Fund: mainly childcare fees, the road maintenance contract with Transport for NSW, statutory fees and charges and income from sporting and other user groups. Otherwise it includes income sporting groups, cemeteries, pools and the stadium.
Water Fund : mainly consumption charges based on the amount of water consumed.
Sewer Fun: mainly trade waste charges.
DWM : mainly tipping fees.

Grants and contributions provided for capital purposes

All Funds and DWM: Council relies on capital grants to help fund asset-related capital expenditure. Outlays can vary from year to year. If capital grants anticipated within the LTFP are not secured, then the projects they relate to may not proceed, unless Council resolves to fund those projects by operating surpluses, cash reserves or borrowings.
Council also levies S64 as well as S7.12 developer contributions.

Grants and contributions provided for operating purposes

General Fund: The major ongoing grants and contributions for operational purposes include:-

- Financial Assistance Grants – forecast to continue
- Roads to Recovery – forecast to continue
- Regional Roads – forecast to continue
- Community services operating grants and contributions for service delivery. Including for childcare, library, weeds, developer contributions. If grants anticipated within the LTFP are not secured, then the services they relate to may not proceed, unless Council resolves to fund those services by operating surpluses, cash reserves or borrowings.

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Interest and Investment Revenue

All Funds and DWM: derived from interest on cash and investments. Dependent on the level of cash reserves and interest rates.

Net gains from disposal of assets

All Funds and DWM: generally for the sale of plant and equipment as well as development of industrial estates and other land owned by Council from time to time.

Rental Income

All Funds and DWM: generally for the rental or licensing of Council or Crown Land properties within the General Fund.

Other Income

General and Water Funds: mainly sale of Investment and Town Water, respectively.

Description of Expense types

Employee benefits and oncosts

All Funds and DWM : includes wages/salaries, leave entitlements, superannuation and related expenses such as worker's compensation insurance, personal protective equipment, and training.

Materials and services

All Funds and DWM : includes raw materials and consumables such as bitumen and gravel for road maintenance, materials for repairs and maintenance of facilities, fuel, electricity, telecommunications, contractors (e.g. waste collection, some road and facilities maintenance, cleaning), consultants, auditors and legal expenses, advertising, banking, office and Councillor expenses.

Other expenses

All Funds and DWM: main items are contributions to other levels of government (Rural Fire Service, State Emergency Services and NSW Fire Brigades Council does receive some grants for RFS offsetting these contributions. Also includes donations to community groups.

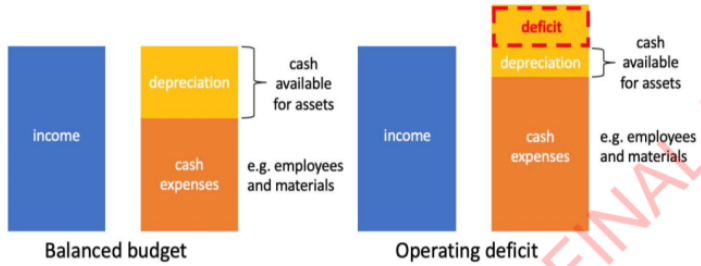
Borrowing costs

All Funds and DWM: derived from interest paid on loans. Dependent on the level of borrowings and interest rates.

Depreciation

All Funds and DWM: Depreciation is non-cash expense that is fundamental to sound financial management as it represents the cost of asset consumption.

Depreciation is best understood as the means by which Council generates cash to fund work on infrastructure and other assets in the context of a balanced budget:



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Why depreciation can be understood as the means of generating cash for work on assets

Ongoing operating deficits mean Council will have enough income to cover its cash expenses (employees, materials, etc.) but not its depreciation, so it may struggle to afford to invest what it needs to in its assets or capital works e.g. to renew a road in poor condition.

However, infrastructure investment needs will vary over time. Consequently cash generated "from" depreciation won't necessarily be spent in the same year it is generated.

Works on Council's assets are financed in 3 ways:
after the income is received, which means Council will keep it in a **cash reserve** until it is needed
at the same time as the **income** is received (current year income, including grants)
before the income is received, so Council will need to **borrow** to pay for the works, and then repay the loan as income comes in over time.

Council needs to ensure its depreciation expense is reasonable in order to achieve:
intergenerational equity (so the current generation pays for the cost of its services, including infrastructure, and future generations also pay their fair share of the costs of built services that benefit them).
financial sustainability (so Council is confident it will have sufficient money available when it needs it – either as cash reserves or as the capacity to repay borrowings).

Description of Expense types (continued)

In order to a ensure accurate asset balances and depreciation expense Council:-
Is currently developing and maturing its asset management system.
Engages external, qualified, valuers to assess asset values and service lives. Valuers consult Council staff and final assessments are signed off by the NSW Audit Office.

Other expenses

All Funds and DWM: main items are contributions to other levels of government (Rural Fire Service, State Emergency Services and NSW Fire Brigades Council does receive some grants for RFS offsetting these contributions. Also includes donations to community groups.

Net losses from disposal of assets

All Funds and DWM: generally losses on the sale of plant and equipment as well as industrial estates and other land owned by Council from time to time.

Discussion on other items

Capital Works

Capital works are required to meet the financial sustainability objective of responsible and sustainable infrastructure investment and are guided by the Strategic Asset Management Plan (SAMP). The OLG Building and Asset Renewals Ratio prescribes that councils should spend the equivalent of depreciation on asset renewals over the longer term. Council is forecasting not to meet this benchmark over the next 10 years. This means that Council may need to spend *more* than depreciation in future years, as assets currently in good condition deteriorate, and therefore must maintain adequate cash reserves and/or borrowing capacity. Otherwise future generations may be faced with larger rate increases and/or service cuts to pay for the higher level of renewals required at that time.

Cash Reserves and Borrowing

One of Council's financial sustainability objectives is maintaining adequate cash reserves and to use borrowings where appropriate. The two are closely related:
Council builds up **cash reserves** when it receives income *ahead of* time compared to expenditure outlays
Council utilises borrowings as a way of overcoming "timing mismatches" [1] where outlays need to occur before the time it receives income to pay for these.

The following sections outline key issues in relation to cash reserves and borrowing.

Cash reserves

The General Fund cash reserves are described below. There are 3 main types:
externally restricted (legislation restricts what Council can spend these funds on)
internally restricted (Council has resolved to restrict the funds for specific things)
unrestricted (cash available to spend on anything, in accord with Council's budget)

Council can, by resolution, vary its internal restrictions at any time and are available for Council to allocate to any operational or capital activity therefore all such funds are effectively unrestricted. Accordingly, the OLG Unrestricted Current Ratio prescribes that councils includes both unrestricted and internally restricted funds.

In the past councils have used internal restrictions as a substitute for strategic planning. This use dates back to the era of cash accounting and absence of long-term planning required by the IP&R Framework where the SAMP and LTFP set out what Council does need in the future.

Instead of putting funds aside in 'biscuit tins' for specific purposes, IP&R requires councils to focus on forecasting what is required to spend to achieve its objectives and to ensure it has sufficient funds to cover the outlays (whether these funds be current year operating surpluses including grants or cash reserves and/or borrowings).

In addition to Council's operating performance capital works and capital grants impact Council's cash reserves. Council can use borrowings to supplement its cashflow so that its cash reserves don't dip below the minimum OLG benchmark*.

Borrowings

As discussed in relation to depreciation and cash reserves borrowings are a means of supplementing a shortfall in cash reserves for financing capital projects.

**The OLG's Code of Accounting and Financial Reporting includes a number of performance indicators with benchmarks (page 101). Amongst these is the "Cash Expense Cover ratio" which outlines the minimum level of cash and investments council's hould retaiun to cover operating and investing cost. The benchmark for theis ratio is ">3 mnths" which equates to 25% of annual operating and financing costs. For the purpose of the LTFP we have taken a value of $6M in cash and Investments as a suitable value to strive for.*

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General Fund Excluding DWM

Assumptions

Income items	Assumptions
Rates and annual charges	2023/24: 3.7% 2024/25: 3.0% 2025/26 – 2032/33: 2.5%
User fees and charges	2023/24: $4.1M 2025/26 – 2032/33: 3.0%
Interest	2023/24: 4.0% 2025/26 – 2032/33: 2.7% increasing to 4.2% Actual $ calculated on cash and investment balance.
Operating grants and contributions	*Ongoing* Financial Assistance Grant (FAGs) with 75% prepayment and Regional Roads Block and Repair Grants. Other minor community service and operating grants for service delivery. Roads to Recovery (R2R) and Regional and Local Roads *One – off (2023/24 only)* Repair Program (RLRRP).
Other revenues	2023/24: $600K 2025/26 – 2032/33: 2.5%
Other income	2023/24: $300K 2025/26 – 2032/33: 2.5%
Expense items	**Assumptions**
Employee costs	2023/24: $8.8M 2025/26 – 2032/33: 2.5%
Materials and services + other expenses	2023/24 – 2027/28: 8% 2025/26 – 2032/33: 2.5%
Borrowing costs	2023/24: $600K 2025/26 – 2032/33: decrease as per payment schedules.
Depreciation	Determined using average depreciation rates for asset classes and estimates. For clarity it is not indexed.

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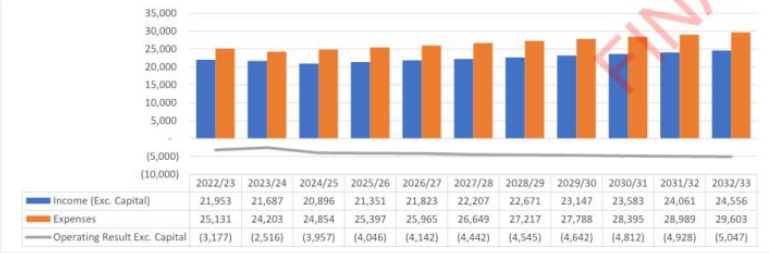
Leeton Shire Council

Long Term Financial Plan 2023-2032

Operating Statement

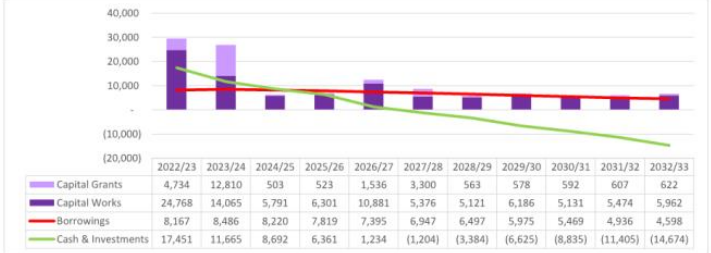
General Fund Excluding DWM	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Operating Statement	Forecast	Budget	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP
Revenue											
Rates and annual charges	7,809,447	7,982,302	8,221,771	8,427,315	8,637,998	8,853,948	9,075,297	9,302,179	9,534,734	9,773,102	10,017,430
User charges and fees	4,133,817	4,718,267	4,859,815	5,005,609	5,155,778	5,310,451	5,469,765	5,633,858	5,802,873	5,976,959	6,156,268
Grants and contributions provided for capital purposes	12,809,999	503,000	523,206	1,536,286	3,299,693	563,436	577,522	591,960	606,759	621,928	637,476
Grants and contributions provided for operating purposes	8,591,528	7,349,962	6,680,961	6,814,580	6,950,872	7,089,890	7,231,687	7,376,321	7,523,847	7,674,324	7,827,811
Interest and investment revenue	582,311	379,312	285,805	234,694	187,659	39,482	(41,545)	(125,199)	(261,681)	(371,090)	(479,014)
Net gains from the disposal of assets		430,000	-	-	-	-	-	-	-	-	-
Rental Income	301,700	293,700	301,043	308,569	316,283	324,190	332,295	340,602	349,117	357,845	366,791
Other revenues	534,554	533,538	546,876	560,548	574,562	588,926	603,649	618,741	634,209	650,064	666,316
Income	**34,763,356**	**22,190,081**	**21,419,477**	**22,887,602**	**25,122,846**	**22,770,323**	**23,248,669**	**23,738,461**	**24,189,859**	**24,683,132**	**25,193,078**
Expenses											
Employee benefits and on-costs	8,842,315	8,766,869	8,986,041	9,210,692	9,440,959	9,676,983	9,918,908	10,166,880	10,421,052	10,681,579	10,948,618
Materials and contracts	9,498,317	8,390,079	8,641,781	8,857,826	9,079,272	9,306,253	9,538,910	9,777,382	10,021,817	10,272,362	10,529,171
Borrowing costs	114,445	615,746	486,478	461,333	438,827	414,940	389,583	362,660	334,215	304,433	274,082
Depreciation and amortisation	5,782,839	6,197,554	6,506,341	6,633,936	6,773,268	7,018,061	7,136,093	7,248,260	7,384,950	7,497,347	7,617,628
Other expenses	231,000	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063
Net losses from the disposal of assets	661,750	-	-	-	-	-	-	-	-	-	-
Expenses	**25,130,666**	**24,203,311**	**24,853,704**	**25,396,850**	**25,965,388**	**26,649,300**	**27,216,556**	**27,788,246**	**28,395,097**	**28,988,783**	**29,602,562**
Net Operating Result	**9,632,690**	**(2,013,230)**	**(3,434,227)**	**(2,509,247)**	**(842,543)**	**(3,878,978)**	**(3,967,887)**	**(4,049,785)**	**(4,205,238)**	**(4,305,651)**	**(4,409,484)**
Net Operating Result excluding Capital grants & Contributions	**(3,177,309)**	**(2,516,230)**	**(3,957,433)**	**(4,045,534)**	**(4,142,236)**	**(4,442,413)**	**(4,545,409)**	**(4,641,745)**	**(4,811,997)**	**(4,927,578)**	**(5,046,960)**

FINAL DRAFT



	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Income (Exc. Capital)	21,953	21,687	20,896	21,351	21,823	22,207	22,671	23,147	23,583	24,061	24,556
Expenses	25,131	24,203	24,854	25,397	25,965	26,649	27,217	27,788	28,395	28,989	29,603
Operating Result Exc. Capital	(3,177)	(2,516)	(3,957)	(4,046)	(4,142)	(4,442)	(4,545)	(4,642)	(4,812)	(4,928)	(5,047)

The above table indicates that, based on the assumptions in the LTFP, for the General Fund:
- council's operating **income** is forecast to grow marginally.
- Council's expenses are also forecast to grow marginally and will continue to exceed operating income, resulting in ongoing operating deficits.
- In order to meet its obligations under the Local Government Act Council will need to implement actions to address its operating deficit.



	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Capital Grants	4,734	12,810	503	523	1,536	3,300	563	578	592	607	622
Capital Works	24,768	14,065	5,791	6,301	10,881	5,376	5,121	6,186	5,131	5,474	5,962
Borrowings	8,167	8,486	8,220	7,819	7,395	6,947	6,497	5,975	5,469	4,936	4,598
Cash & Investments	17,451	11,665	8,692	6,361	1,234	(1,204)	(3,384)	(6,625)	(8,835)	(11,405)	(14,674)

The above table indicates that, based on the assumptions in the LTFP, for the General Fund:
- Currently undertaking a high level of capital works that will revert to a normalised level in future years.
- Currently benefitting from significant capital grants but also using cash reserves and borrowings.
- As a result of the ongoing operating deficits, and the funding of capital works (that do not have matching grant or loan funding) cash reserves are being depleted and a cash deficit is forecast in 2028.
- In order to meet its obligations under the Local Government Act Council will need to implement actions to address it's the forecast cash deficit.

Leeton Shire Council

Long Term Financial Plan 2023-2032

Cash Flow from Operating Activities

Cash Flow from Operating Activities	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Receipts:											
Rates and Annual Charges	7,809,447	7,982,302	8,221,771	8,427,315	8,637,998	8,853,948	9,075,297	9,302,179	9,534,734	9,773,102	10,017,430
User charges and fees	4,133,817	4,718,267	4,859,815	5,005,609	5,155,778	5,310,451	5,469,765	5,633,858	5,802,873	5,976,959	6,156,268
Interest and Investment Revenue	582,311	379,312	285,805	234,694	187,659	39,482	(41,545)	(125,199)	(261,681)	(371,090)	(479,014)
Grants & Contributions - Capital	12,809,999	503,000	523,206	1,536,286	3,299,693	563,436	577,522	591,960	606,759	621,928	637,476
Grants & Contributions - Operating	9,391,528	6,549,962	6,680,961	6,814,580	6,950,872	7,089,890	7,231,687	7,376,321	7,523,847	7,674,324	7,827,811
Other Revenues	534,554	533,538	546,876	560,548	574,562	588,926	603,649	618,741	634,209	650,064	666,316
Rental Income	301,700	293,700	301,043	308,569	316,283	324,190	332,295	340,602	349,117	357,845	366,791
Payments:											
Employee benefits and on-costs	(8,766,869)	(8,766,869)	(8,986,041)	(9,210,692)	(9,440,959)	(9,676,983)	(9,918,908)	(10,166,880)	(10,421,052)	(10,681,579)	(10,948,618)
Borrowing Costs	(615,746)	(615,746)	(486,478)	(461,333)	(438,827)	(414,940)	(389,583)	(362,660)	(334,215)	(304,433)	(274,082)
Materials and Contracts	(8,390,079)	(8,390,079)	(8,641,781)	(8,857,826)	(9,079,272)	(9,306,253)	(9,538,910)	(9,777,382)	(10,021,817)	(10,272,362)	(10,529,171)
Other	(233,063)	(233,063)	(233,063)	(233,063)	(233,063)	(233,063)	(233,063)	(233,063)	(233,063)	(233,063)	(233,063)
Net Cash Provided (or used) in Operating Activities	**17,557,600**	**2,954,324**	**3,072,114**	**4,124,689**	**5,930,725**	**3,139,083**	**3,168,206**	**3,198,475**	**3,179,711**	**3,191,696**	**3,208,144**
Cash Flow from Investing Activities											
Receipts:											
Maturity of Investments		2,500,000	3,000,000	3,000,000	1,028,925						
Deposits on Sale Real Estate Assets	250,000	4,150,000	-	-	-	-	-	-	-	-	-
Disposal of Infrastructure, Property, Plant & Equipment	-	655,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Deferred Debtor Receipts		-	-	-	-	-	-	-	-	-	-
Payments:		-	-	-	-	-	-	-	-	-	-
Purchase of Investments		-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(24,768,087)	(14,065,044)	(5,791,223)	(6,300,910)	(10,880,910)	(5,375,910)	(5,121,187)	(6,186,187)	(5,131,187)	(5,473,592)	(5,962,431)
Deferred Debtor Advances Made											
Net Cash Provided (or used) in Investing Activities	**(24,518,087)**	**(6,760,044)**	**(2,541,223)**	**(3,050,910)**	**(9,601,985)**	**(5,125,910)**	**(4,871,187)**	**(5,936,187)**	**(4,881,187)**	**(5,223,592)**	**(5,712,431)**
Cash Flow from Financing Activities											
Receipts:											
Borrowings and Advances (External)	5,530,954	5,587,711									
Other											
Payments:											
Borrowings and Advances	(391,883)	(5,067,325)	(504,018)	(404,818)	(427,324)	(451,211)	(476,568)	(503,349)	(509,185)	(537,703)	(764,219)
Other		-	-	-	-	-	-	-	-	-	-
Net Cash Provided (or used) in Financing Activities	**5,139,071**	**520,386**	**(504,018)**	**(404,818)**	**(427,324)**	**(451,211)**	**(476,568)**	**(503,349)**	**(509,185)**	**(537,703)**	**(764,219)**
Net Increase/(Decrease) in Cash & cash Equivilants	**(1,821,416)**	**(3,285,334)**	**26,873**	**668,961**	**(4,098,584)**	**(2,438,037)**	**(2,179,549)**	**(3,241,061)**	**(2,210,661)**	**(2,569,599)**	**(3,268,506)**
Cash and Cash Equivalents at Beginning of Period	7,765,828	7,921,904	4,636,570	4,663,443	5,332,404	1,233,821	(1,204,216)	(3,383,766)	(6,624,827)	(8,835,487)	(11,405,086)
Cash and Cash Equivalents at End of Period	7,921,904	4,636,570	4,663,443	5,332,404	1,233,821	(1,204,216)	(3,383,766)	(6,624,827)	(8,835,487)	(11,405,086)	(14,673,592)
Plus Investments on Hand - End of Year	9,528,925	7,028,925	4,028,925	1,028,925	-	-	-	-	-	-	-
Total Cash, Cash Equivalents and Investments	17,450,829	11,665,495	8,692,368	6,361,329	1,233,821	(1,204,216)	(3,383,766)	(6,624,827)	(8,835,487)	(11,405,086)	(14,673,592)
Brought Forward Balance	18,418,209	17,450,829	11,665,495	8,692,368	6,361,329	1,233,821	(1,204,216)	(3,383,766)	(6,624,827)	(8,835,487)	(11,405,086)
Movement in Cash and Investments	(967,379)	(5,785,334)	(2,973,127)	(2,331,039)	(5,127,509)	(2,438,037)	(2,179,549)	(3,241,061)	(2,210,661)	(2,569,599)	(3,268,506)

FINAL DRAFT

Leeton Shire Council

Long Term Financial Plan 2023-2032

Balance Sheet

Balance Sheet	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Current Assets											
Cash and Cash Equivalents	5,131,475	4,636,570	4,663,443	5,332,404	1,233,821	(1,204,216)	(3,383,766)	(6,624,827)	(8,835,487)	(11,405,086)	(14,673,592)
Investments	7,028,925	7,028,925	4,028,925	1,028,925	-	-	-	-	-	-	-
Receivables	3,790,000	3,790,000	3,790,000	3,790,000	3,790,000	3,790,000	3,790,000	3,790,000	3,790,000	3,790,000	3,790,000
Inventories	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000
Other	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000
Total Current Assets	**17,165,400**	**16,670,495**	**13,697,368**	**11,366,329**	**6,238,821**	**3,800,784**	**1,621,234**	**(1,619,827)**	**(3,830,487)**	**(6,400,086)**	**(9,668,592)**
Non-Current Assets											
Investments	2,500,000										
Receivables	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Infrastructure, Property, Plant & Equipment	251,137,874	258,350,364	256,730,246	255,242,219	257,944,861	254,647,710	250,727,803	247,510,731	242,851,968	238,173,213	233,613,017
Intangible Assets	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000
Total Non-Current Assets	**263,205,874**	**267,918,364**	**266,298,246**	**264,810,219**	**267,512,861**	**264,215,710**	**260,295,803**	**257,078,731**	**252,419,968**	**247,741,213**	**243,181,017**
Total Assets	**280,371,273**	**284,588,859**	**279,995,614**	**276,176,549**	**273,751,682**	**268,016,493**	**261,917,038**	**255,458,904**	**248,589,481**	**241,341,127**	**233,512,424**
Current Liabilities											
Payables	2,833,000	2,833,000	2,833,000	2,833,000	2,833,000	2,833,000	2,833,000	2,833,000	2,833,000	2,833,000	2,833,000
Contract Liabilities	1,700,000	-	-	-	-	-	-	-	-	-	-
Borrowings	391,883	667,325	504,018	404,818	427,324	451,211	476,568	503,349	509,185	537,703	490,137
Provisions	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000
Total Current Liabilities	**7,738,883**	**6,314,325**	**6,151,018**	**6,051,818**	**6,074,324**	**6,098,211**	**6,123,568**	**6,150,349**	**6,156,185**	**6,184,703**	**6,137,137**
Non-Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	3,033,674	7,499,878	7,981,889	7,815,590	7,391,410	6,943,553	6,470,565	5,993,222	5,465,785	4,931,166	4,445,671
Employee Benefit Provisions	226,984	226,984	226,984	226,984	226,984	226,984	226,984	226,984	226,984	226,984	226,984
Provisions	466,996	466,996	466,996	466,996	466,996	466,996	466,996	466,996	466,996	466,996	466,996
Total Non-Current Liabilities	**3,727,654**	**8,193,857**	**8,675,869**	**8,509,570**	**8,085,389**	**7,637,533**	**7,164,544**	**6,687,201**	**6,159,764**	**5,625,146**	**5,139,651**
Total Liabilities	**11,466,536**	**14,508,183**	**14,826,886**	**14,561,388**	**14,159,713**	**13,735,744**	**13,288,112**	**12,837,550**	**12,315,949**	**11,809,849**	**11,276,787**
Net Assets	**268,904,737**	**270,080,676**	**265,168,728**	**261,615,161**	**259,591,969**	**254,280,750**	**248,628,926**	**242,621,354**	**236,273,531**	**229,531,278**	**222,235,637**
Equity											
Retained Earnings	104,999,737	106,175,676	101,263,728	97,710,161	95,686,969	90,375,750	84,723,926	78,716,354	72,368,531	65,626,278	58,330,637
Revaluation Reserves	163,905,000	163,905,000	163,905,000	163,905,000	163,905,000	163,905,000	163,905,000	163,905,000	163,905,000	163,905,000	163,905,000
Total Equity	**268,904,737**	**270,080,676**	**265,168,728**	**261,615,161**	**259,591,969**	**254,280,750**	**248,628,926**	**242,621,354**	**236,273,531**	**229,531,278**	**222,235,637**

For noting - While council recognises that items such as Provisions, Payables and Recievables will vary, many cannot be forecast and as such have been left constant.

FINAL DRAFT

Domestic Waste Management

Assumptions

Income items	Assumptions
Rates and annual charges	2023/24: $2.4M 2025/26: 3.0% then 2.5%
User fees and charges	2023/24: 7% (reduction) 2025/26 – 2032/33: 3.0%
Interest	2023/24: 4.0% 2025/26 – 2032/33: 2.7% increasing to 4.2% Actual $ calculated on cash and investment balance.
Operating grants	Not Applicable
Other revenues	Minimal/Not Applicable
Total Income	Forecast to increase by 6%
Expense items	**Assumptions**
Employee costs	2023/24: $890K 2025/26 – 2032/33: 2.5%
Materials and services + other expenses	2023/24: $1.5M 2025/26 – 2032/33: 2.5% Note: does not include additional costs associated with FOGO and other programs or initiatives. These are yet to be determined.
Borrowing costs	Not Applicable.
Depreciation	Determined using average depreciation rates for asset classes and estimates. For clarity it is not indexed.
Other Expenses	2023/24: $280K Increases by 280K with each new cell. $560K in 2024/25, $840K in 2026/27. Note: The annual value of the unwinding of the provision is potentially very volatile.

FINAL DRAFT

Leeton Shire Council

Long Term Financial Plan 2023-2032

Operating Statement

Domestic Waste Management	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Operating Statement	Forecast	Budget	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP
Revenue											
Rates and annual charges	2,111,830	2,375,625	2,446,894	2,508,066	2,570,768	2,635,037	2,700,913	2,768,436	2,837,647	2,908,588	2,981,302
User charges and fees	913,000	845,655	871,025	897,155	924,070	951,792	980,346	1,009,756	1,040,049	1,071,250	1,103,388
Grants and contributions provided for capital purposes	-	-	-	-	-	-	-	-	-	-	-
Grants and contributions provided for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Interest and investment revenue	86,480	92,958	99,357	111,738	119,253	114,420	117,407	120,987	106,587	105,465	104,903
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-
Other revenues	41,162	42,563	43,627	44,718	45,836	46,982	48,156	49,360	50,594	51,859	53,155
Income	**3,152,472**	**3,356,801**	**3,460,903**	**3,561,677**	**3,659,926**	**3,748,231**	**3,846,822**	**3,948,539**	**4,034,877**	**4,137,162**	**4,242,749**
Expenses											
Employee benefits and on-costs	783,204	887,330	909,513	932,251	955,557	979,446	1,003,932	1,029,031	1,054,757	1,081,125	1,108,154
Materials and contracts	1,507,619	1,604,236	1,652,363	1,693,672	1,736,014	1,779,414	1,823,900	1,869,497	1,916,235	1,964,140	2,013,244
Borrowing costs	-	-	-	-	-	-	-	-	-	-	-
Depreciation and amortisation	265,020	530,040	530,040	353,689	104,235	686,641	202,358	257,118	534,215	157,437	243,880
Other expenses	250,000	280,000	560,000	560,000	840,000	840,000	1,120,000	1,120,000	1,120,000	1,400,000	1,400,000
Net losses from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-
Expenses	**2,805,843**	**3,301,606**	**3,651,916**	**3,539,612**	**3,635,806**	**4,285,502**	**4,150,190**	**4,275,646**	**4,625,206**	**4,602,703**	**4,765,277**
Net Operating Result	**346,629**	**55,195**	**(191,014)**	**22,065**	**24,120**	**(537,271)**	**(303,368)**	**(327,107)**	**(590,329)**	**(465,541)**	**(522,529)**
Net Operating Result excluding Capital grants & Contributions	**346,629**	**55,195**	**(191,014)**	**22,065**	**24,120**	**(537,271)**	**(303,368)**	**(327,107)**	**(590,329)**	**(465,541)**	**(522,529)**

FINAL DRAFT

The above table indicates that, based on the assumptions in the LTFP:
- Income has increased as a result of the introduction of domestic tip fees.
- Expenses will exceed income mainly due to the recognition of the Landfill Rehabilitation Provision.
- The operating surplus is forecast to increase over time, but the improvement is largely due to the effect of CPI. This will assist with funding the legislated implementation of organic waste reduction programs as well as environmental sustainability initiatives and allow for funds to be set aside for the rehabilitation and restoration of the landfill site on decommissioning.
- Waste management is an uncertain area with new and more rigorous regulatory requirements. Sustainability needs to be monitored.

The above indicates that, based on the assumptions in the LTFP, DWM:
- Forecasts the need to invest in landfill and waste management infrastructure to comply with tightening regulations and to improve environmental sustainability.

Leeton Shire Council

Long Term Financial Plan 2023-2032

Cash Flow from Operating Activities

Cash Flow from Operating Activities	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Receipts:											
Rates and Annual Charges	2,111,830	2,375,625	2,446,894	2,508,066	2,570,768	2,635,037	2,700,913	2,768,436	2,837,647	2,908,588	2,981,302
User charges and fees	913,000	845,655	871,025	897,155	924,070	951,792	980,346	1,009,756	1,040,049	1,071,250	1,103,388
Interest and Investment Revenue	86,480	92,958	99,357	111,738	119,253	114,420	117,407	120,987	106,587	105,465	104,903
Grants & Contributions - Capital	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions - Operating	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	41,162	42,563	43,627	44,718	45,836	46,982	48,156	49,360	50,594	51,859	53,155
Rental Income	-	-	-	-	-	-	-	-	-	-	-
Payments:											
Employee benefits and on-costs	(783,204)	(887,330)	(909,513)	(932,251)	(955,557)	(979,446)	(1,003,932)	(1,029,031)	(1,054,757)	(1,081,125)	(1,108,154)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-
Materials and Contracts	(1,507,619)	(1,604,236)	(1,652,363)	(1,693,672)	(1,736,014)	(1,779,414)	(1,823,900)	(1,869,497)	(1,916,235)	(1,964,140)	(2,013,244)
Other	-	(280,000)	(280,000)	(560,000)	(560,000)	(840,000)	(840,000)	(1,120,000)	(1,120,000)	(1,120,000)	(1,400,000)
Net Cash Provided (or used) in Operating Activities	**861,649**	**585,235**	**619,026**	**375,754**	**408,355**	**149,370**	**178,990**	**(69,989)**	**(56,114)**	**(28,104)**	**(278,649)**
Cash Flow from Investing Activities											
Receipts:											
Maturity of Investments	-										
Deposits on Sale Real Estate Assets											
Disposal of Infrastructure, Property, Plant & Equipment											
Deferred Debtor Receipts	-										
Payments:	-										
Purchase of Investments	-										
Purchase of Infrastructure, Property, Plant & Equipment	(171,204)	(655,000)	-	-	(650,000)	-	-	(650,000)	-	-	(650,000)
Deferred Debtor Advances Made	-										
Net Cash Provided (or used) in Investing Activities	**(171,204)**	**(655,000)**	**-**	**-**	**(650,000)**	**-**	**-**	**(650,000)**	**-**	**-**	**(650,000)**
Cash Flow from Financing Activities											
Receipts:											
Borrowings and Advances (External)		-	-	-	-	-	-	-	-	-	-
Other											
Payments:											
Borrowings and Advances		-	-	-	-	-	-	-	-	-	-
Other											
Net Cash Provided (or used) in Financing Activities	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & cash Equivilants	**690,445**	**(69,765)**	**619,026**	**375,754**	**(241,645)**	**149,370**	**178,990**	**(719,989)**	**(56,114)**	**(28,104)**	**(928,649)**
Cash and Cash Equivalents at Beginning of Period	492,172	1,182,617	1,112,852	1,731,878	2,107,632	1,865,987	2,015,357	2,194,347	1,474,358	1,418,243	1,390,140
Cash and Cash Equivalents at End of Period	**1,182,617**	**1,112,852**	**1,731,878**	**2,107,632**	**1,865,987**	**2,015,357**	**2,194,347**	**1,474,358**	**1,418,243**	**1,390,140**	**461,491**
Plus Investments on Hand - End of Year	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004
Total Cash, Cash Equivalents and Investments	**5,037,621**	**4,967,856**	**5,586,882**	**5,962,636**	**5,720,991**	**5,870,361**	**6,049,351**	**5,329,362**	**5,273,248**	**5,245,144**	**4,316,495**
Brought Forward Balance	4,347,176	5,037,621	4,967,856	5,586,882	5,962,636	5,720,991	5,870,361	6,049,351	5,329,362	5,273,248	5,245,144
Movement in Cash and Investments	690,445	(69,765)	619,026	375,754	(241,645)	149,370	178,990	(719,989)	(56,114)	(28,104)	(928,649)

FINAL DRAFT

Leeton Shire Council

Long Term Financial Plan 2023-2032

Balance Sheet

Balance Sheet	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Current Assets											
Cash and Cash Equivalents	1,182,617	1,112,852	1,731,878	2,107,632	1,865,987	2,015,357	2,194,347	1,474,358	1,418,243	1,390,140	461,491
Investments	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004	3,855,004
Receivables	142,350	142,350	142,350	142,350	142,350	142,350	142,350	142,350	142,350	142,350	142,350
Inventories											
Other											
Total Current Assets	**5,179,971**	**5,110,206**	**5,729,232**	**6,104,986**	**5,863,341**	**6,012,711**	**6,191,701**	**5,471,712**	**5,415,598**	**5,387,494**	**4,458,845**
Non-Current Assets											
Investments	-	-	-	-	-	-	-	-	-	-	-
Receivables	141,464	141,464	141,464	141,464	141,464	141,464	141,464	141,464	141,464	141,464	141,464
Infrastructure, Property, Plant & Equipment	626,558	751,518	501,478	147,789	973,555	286,914	364,556	757,437	223,222	345,785	751,905
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	**768,022**	**892,982**	**642,942**	**289,253**	**1,115,019**	**428,378**	**506,020**	**898,901**	**364,686**	**487,249**	**893,370**
Total Assets	**5,947,993**	**6,003,188**	**6,372,174**	**6,394,239**	**6,978,360**	**6,441,089**	**6,697,721**	**6,370,613**	**5,780,284**	**5,874,743**	**5,352,215**
Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Contract Liabilities	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Non-Current Liabilities											
Non-Current Liabilities			-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-
Employee Benefit Provisions	-	-	-	-	-	-	-	-	-	-	-
Provisions	3,855,004	4,135,004	4,695,004	5,255,004	6,095,004	6,935,004	8,055,004	7,925,004	9,045,004	10,445,004	11,845,004
Total Non-Current Liabilities	**3,855,004**	**4,135,004**	**4,695,004**	**5,255,004**	**6,095,004**	**6,935,004**	**8,055,004**	**7,925,004**	**9,045,004**	**10,445,004**	**11,845,004**
Total Liabilities	**3,855,004**	**4,135,004**	**4,695,004**	**5,255,004**	**6,095,004**	**6,935,004**	**8,055,004**	**7,925,004**	**9,045,004**	**10,445,004**	**11,845,004**
Net Assets	**2,092,989**	**1,868,184**	**1,677,170**	**1,139,235**	**883,355**	**(493,916)**	**(1,357,284)**	**(1,554,391)**	**(3,264,720)**	**(4,570,261)**	**(6,492,790)**
Equity											
Retained Earnings	2,092,989	1,868,184	1,677,170	1,139,235	883,355	(493,916)	(1,357,284)	(1,554,391)	(3,264,720)	(4,570,261)	(6,492,790)
Revaluation Reserves	-	-	-	-	-	-	-	-	-	-	-
Total Equity	**2,092,989**	**1,868,184**	**1,677,170**	**1,139,235**	**883,355**	**(493,916)**	**(1,357,284)**	**(1,554,391)**	**(3,264,720)**	**(4,570,261)**	**(6,492,790)**

For noting - While council recognises that items such as Provisions, Payables and Recievables will vary, many cannot be forecast and as such have been left constant.

FINAL DRAFT

Water

Assumptions

Income items	Assumptions
Rates and annual charges	2023/24: 7% 2025/26: 3% then 2.5%
User fees and charges	2023/24: $3.2M 2025/26 – 2032/33: 3.0%
Interest	2023/24: 4.0% 2025/26 – 2032/33: 2.7% increasing to 4.2% Actual $ calculated on cash and investment balance.
Operating grants	Not Applicable
Other revenues	Minimal/Not Applicable
Expense items	**Assumptions**
Employee costs	2023/24: $1.8M 2025/26 – 2032/33: 2.5%
Materials and services + other expenses	2023/24: $1.8M 2025/26 – 2032/33: 2.5%
Borrowing costs	Not Applicable.
Depreciation	Determined using average depreciation rates for asset classes and estimates. For clarity it is not indexed.

FINAL DRAFT

Leeton Shire Council

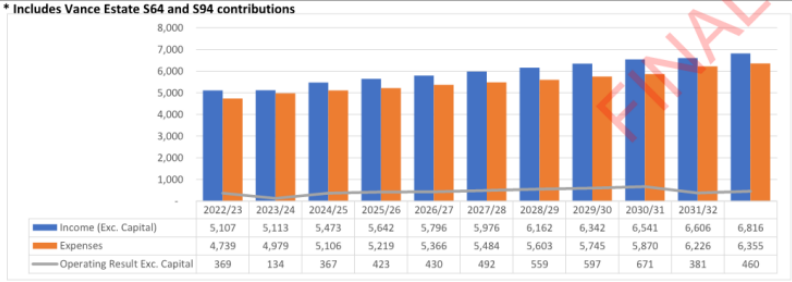
Long Term Financial Plan 2023-2032

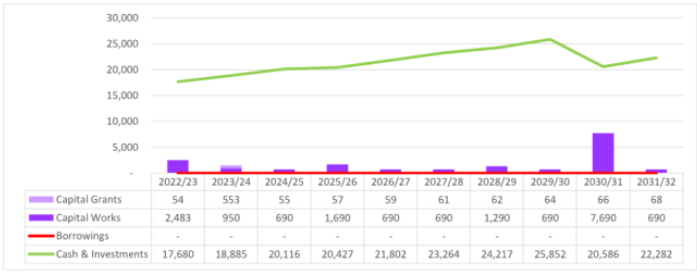
Operating Statement

Water	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Operating Statement	Forecast	Budget	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP
Revenue											
Rates and annual charges	1,539,595	1,644,984	1,694,334	1,736,692	1,780,109	1,824,612	1,870,227	1,916,983	1,964,907	2,014,030	2,064,381
User charges and fees	3,246,690	3,246,690	3,344,091	3,444,413	3,547,746	3,654,178	3,763,804	3,876,718	3,993,019	4,112,810	4,236,194
*Grants and contributions provided for capital purposes	53,858	552,895	55,473	57,138	58,852	60,617	62,436	64,309	66,238	68,225	70,272
Grants and contributions provided for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Interest and investment revenue	265,514	165,514	377,701	402,322	408,547	436,046	465,284	484,336	517,040	411,713	445,639
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-
Other revenues	55,546	55,546	56,935	58,358	59,817	61,312	62,845	64,416	66,027	67,677	69,369
Income	**5,161,202**	**5,665,629**	**5,528,534**	**5,698,923**	**5,855,071**	**6,036,766**	**6,224,596**	**6,406,762**	**6,607,232**	**6,674,456**	**6,885,855**
Expenses											
Employee benefits and on-costs	1,673,216	1,760,665	1,804,682	1,849,799	1,896,044	1,943,445	1,992,031	2,041,832	2,092,877	2,145,199	2,198,829
Materials and contracts	1,597,995	1,750,299	1,802,808	1,847,878	1,894,075	1,941,427	1,989,963	2,039,712	2,090,705	2,142,972	2,196,546
Borrowing costs	-	-									
Depreciation and amortisation	1,467,545	1,467,545	1,498,581	1,521,123	1,576,334	1,598,876	1,621,418	1,663,561	1,686,103	1,937,330	1,959,872
Other expenses	-	-	-	-	-	-	-	-	-	-	-
Net losses from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-
Expenses	**4,738,756**	**4,978,509**	**5,106,070**	**5,218,800**	**5,366,453**	**5,483,748**	**5,603,411**	**5,745,105**	**5,869,685**	**6,225,502**	**6,355,248**
Net Operating Result	**422,446**	**687,120**	**422,463**	**480,123**	**488,618**	**553,018**	**621,185**	**661,657**	**737,547**	**448,954**	**530,607**
Net Operating Result excluding Capital grants & Contributions	**368,589**	**134,225**	**366,990**	**422,986**	**429,766**	**492,401**	**558,749**	**597,348**	**671,309**	**380,729**	**460,335**

FINAL DRAFT

*** Includes Vance Estate S64 and S94 contributions**





The above table indicates that, based on the assumptions in the LTFP:
- Financial performance will improve over time, building on the current surplus and also generating more income from interest on growing reserves.

The above indicates that, based on the assumptions in the LTFP, the Water Fund is:
- Currently not undertaking a high level of capital works and this is forecast to remain so over the LTFP.
- Building up cash reserves (green line) because of its operating surpluses and relatively low levels of capital works. Borrowings are not required.
- Forecasting the upgrade of Leeton Water Treatment Plant in 2031.

Leeton Shire Council

Long Term Financial Plan 2023-2032

Cash Flow from Operating Activities

Cash Flow from Operating Activities		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2031/33
Receipts:											
Rates and Annual Charges	1,539,595	1,644,984	1,694,334	1,736,692	1,780,109	1,824,612	1,870,227	1,916,983	1,964,907	2,014,030	2,064,381
User charges and fees	3,246,690	3,246,690	3,344,091	3,444,413	3,547,746	3,654,178	3,763,804	3,876,718	3,993,019	4,112,810	4,236,194
Interest and Investment Revenue	165,514	165,514	377,701	402,322	408,547	436,046	465,284	484,336	517,040	411,713	445,639
Grants & Contributions - Capital	53,858	552,895	55,473	57,138	58,852	60,617	62,436	64,309	66,238	68,225	70,272
Grants & Contributions - Operating	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	55,546	55,546	56,935	58,358	59,817	61,312	62,845	64,416	66,027	67,677	69,369
Rental Income		-	-	-	-	-	-	-	-	-	-
Payments:											
Employee benefits and on-costs	(1,673,216)	(1,760,665)	(1,804,682)	(1,849,799)	(1,896,044)	(1,943,445)	(1,992,031)	(2,041,832)	(2,092,877)	(2,145,199)	(2,198,829)
Borrowing Costs	-	-									
Materials and Contracts	(1,597,995)	(1,750,299)	(1,802,808)	(1,847,878)	(1,894,075)	(1,941,427)	(1,989,963)	(2,039,712)	(2,090,705)	(2,142,972)	(2,196,546)
Other	-	-	-	-	-	-	-	-	-	-	-
Net Cash Provided (or used) in Operating Activities	**1,789,991**	**2,154,665**	**1,921,044**	**2,001,246**	**2,064,952**	**2,151,894**	**2,242,602**	**2,325,218**	**2,423,650**	**2,386,284**	**2,490,480**
Cash Flow from Investing Activities											
Receipts:											
Maturity of Investments	(411,907)										
Deposits on Sale Real Estate Assets											
Disposal of Infrastructure, Property, Plant & Equipment											
Deferred Debtor Receipts	-										
Payments:	-										
Purchase of Investments	-										
Purchase of Infrastructure, Property, Plant & Equipment	(2,482,689)	(950,000)	(690,000)	(1,690,000)	(690,000)	(690,000)	(1,290,000)	(690,000)	(7,690,000)	(690,000)	(690,000)
Deferred Debtor Advances Made	-										
Net Cash Provided (or used) in Investing Activities	**(2,894,596)**	**(950,000)**	**(690,000)**	**(1,690,000)**	**(690,000)**	**(690,000)**	**(1,290,000)**	**(690,000)**	**(7,690,000)**	**(690,000)**	**(690,000)**
Cash Flow from Financing Activities											
Receipts:											
Borrowings and Advances (External)		-	-	-	-	-	-	-	-	-	-
Other											
Payments:											
Borrowings and Advances		-	-	-	-	-	-	-	-	-	-
Other											
Net Cash Provided (or used) in Financing Activities	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & cash Equivilants	- **1,104,605**	**1,204,665**	**1,231,044**	**311,246**	**1,374,952**	**1,461,894**	**952,602**	**1,635,218**	**(5,266,350)**	**1,696,284**	**1,800,480**
Cash and Cash Equivalents at Beginning of Period	3,785,000	2,680,395	3,885,060	5,116,104	5,427,350	6,802,302	8,264,197	9,216,799	10,852,017	5,585,667	7,281,952
Cash and Cash Equivalents at End of Period	**2,680,395**	**3,885,060**	**5,116,104**	**5,427,350**	**6,802,302**	**8,264,197**	**9,216,799**	**10,852,017**	**5,585,667**	**7,281,952**	**9,082,431**
Plus Investments on Hand - End of Year	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Total Cash, Cash Equivalents and Investments	**17,680,396**	**18,885,061**	**20,116,105**	**20,427,351**	**21,802,303**	**23,264,197**	**24,216,799**	**25,852,018**	**20,585,667**	**22,281,952**	**24,082,432**
Brought Forward Balance	17,754,138	17,680,396	18,885,061	20,116,105	20,427,351	21,802,303	23,264,197	24,216,799	25,852,018	20,585,667	22,281,952
Movement in Cash and Investments	(73,742)	1,204,665	1,231,044	311,246	1,374,952	1,461,894	952,602	1,635,218	(5,266,350)	1,696,284	1,800,480

FINAL DRAFT

Leeton Shire Council

Long Term Financial Plan 2023-2032

Balance Sheet

Balance Sheet	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Current Assets											
Cash and Cash Equivalents	5,131,475	3,885,060	5,116,104	5,427,350	6,802,302	8,264,197	9,216,799	10,852,017	5,585,667	7,281,952	9,082,431
Investments	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Receivables	268,000	268,000	268,000	268,000	268,000	268,000	268,000	268,000	268,000	268,000	268,000
Inventories											
Other											
Total Current Assets	**10,399,475**	**9,153,061**	**10,384,105**	**10,695,351**	**12,070,303**	**13,532,197**	**14,484,799**	**16,120,018**	**10,853,667**	**12,549,952**	**14,350,432**
Non-Current Assets											
Investments	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000
Receivables	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Infrastructure, Property, Plant & Equipment	44,921,144	44,403,599	43,595,018	43,763,895	42,877,561	41,968,686	41,637,268	40,663,707	46,667,604	45,420,273	44,150,401
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	**54,941,144**	**54,423,599**	**53,615,018**	**53,783,895**	**52,897,561**	**51,988,686**	**51,657,268**	**50,683,707**	**56,687,604**	**55,440,273**	**54,170,401**
Total Assets	**65,340,619**	**63,576,660**	**63,999,123**	**64,479,246**	**64,967,864**	**65,520,883**	**66,142,067**	**66,803,724**	**67,541,271**	**67,990,225**	**68,520,833**
Current Liabilities											
Payables	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
Contract Liabilities	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**
Non-Current Liabilities											
Non-Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-
Employee Benefit Provisions	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Liabilities	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**	**19,000**
Net Assets	**65,321,619**	**63,557,660**	**63,980,123**	**64,460,246**	**64,948,864**	**65,501,883**	**66,123,067**	**66,784,724**	**67,522,271**	**67,971,225**	**68,501,833**
Equity											
Retained Earnings	28,730,619	26,966,660	27,389,123	27,869,246	28,357,864	28,910,883	29,532,067	30,193,724	30,931,271	31,380,225	31,910,833
Revaluation Reserves	36,591,000	36,591,000	36,591,000	36,591,000	36,591,000	36,591,000	36,591,000	36,591,000	36,591,000	36,591,000	36,591,000
Total Equity	**65,321,619**	**63,557,660**	**63,980,123**	**64,460,246**	**64,948,864**	**65,501,883**	**66,123,067**	**66,784,724**	**67,522,271**	**67,971,225**	**68,501,833**

For noting - While council recognises that items such as Provisions, Payables and Recievables will vary, many cannot be forecast and as such have been left constant.

FINAL DRAFT

Sewer

Assumptions

Income items	Assumptions
Rates and annual charges	2023/24: 9% 2025/26: 3% then 2.5%
User fees and charges	2023/24: $278K (reduced from 2022/23 for reduced Trade Waste) 2025/26 – 2032/33: 3.0%
Interest	2023/24: 4.0% 2025/26 – 2032/33: 2.7% increasing to 4.2% Actual $ calculated on cash and investment balance.
Operating grants	Not Applicable
Other revenues	Minimal/Not Applicable
Expense items	**Assumptions**
Employee costs	2023/24: $1.2M 2025/26 – 2032/33: 2.5%
Materials and services + other expenses	2023/24: $1.0M 2025/26 – 2032/33: 2.5%
Borrowing costs	Not Applicable
Depreciation	Determined using average depreciation rates for asset classes and estimates. For clarity it is not indexed.

FINAL DRAFT

Leeton Shire Council

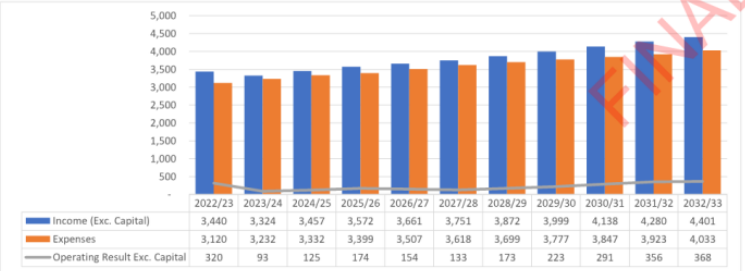
Long Term Financial Plan 2023-2032

Operating Statement

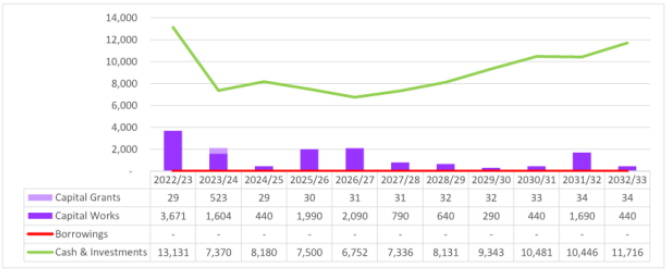
Sewer	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Operating Statement	Forecast	Budget	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP
Revenue											
Rates and annual charges	2,678,590	2,928,508	3,016,363	3,106,854	3,200,060	3,296,062	3,394,943	3,496,792	3,601,695	3,709,746	3,821,039
User charges and fees	593,720	278,459	286,813	295,417	304,280	313,408	322,810	332,495	342,469	352,744	363,326
*Grants and contributions provided for capital purposes	28,763	523,000	29,339	29,925	30,524	31,134	31,757	32,392	33,040	33,701	34,375
Grants and contributions provided for operating purposes	-	-	-	-	-	-	-	-	-	-	-
Interest and investment revenue	161,179	111,179	147,398	163,598	150,001	135,042	146,728	162,624	186,852	209,613	208,915
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-
Other revenues	6,259	6,259	6,415	6,576	6,740	6,909	7,081	7,259	7,440	7,626	7,817
Income	**3,468,512**	**3,847,405**	**3,486,328**	**3,602,370**	**3,691,604**	**3,782,555**	**3,903,320**	**4,031,561**	**4,171,497**	**4,313,429**	**4,435,471**
Expenses											
Employee benefits and on-costs	1,158,171	1,209,725	1,239,968	1,270,967	1,302,742	1,335,310	1,368,693	1,402,910	1,437,983	1,473,932	1,510,781
Materials and contracts	907,348	967,336	996,356	1,021,265	1,046,797	1,072,967	1,099,791	1,127,285	1,155,468	1,184,354	1,213,963
Borrowing costs	-	-	-	-	-	-	-	-	-	-	-
Depreciation and amortisation	1,054,644	1,054,644	1,095,374	1,106,544	1,157,065	1,210,124	1,230,180	1,246,428	1,253,790	1,264,960	1,307,864
Other expenses	-	-	-	-	-	-	-	-	-	-	-
Net losses from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-
Expenses	**3,120,163**	**3,231,705**	**3,331,698**	**3,398,777**	**3,506,603**	**3,618,401**	**3,698,663**	**3,776,623**	**3,847,240**	**3,923,247**	**4,032,608**
Net Operating Result	**348,348**	**615,700**	**154,630**	**203,594**	**185,001**	**164,154**	**204,657**	**254,938**	**324,256**	**390,182**	**402,863**
Net Operating Result excluding Capital grants & Contributions	**319,585**	**92,700**	**125,291**	**173,668**	**154,477**	**133,020**	**172,899**	**222,546**	**291,216**	**356,481**	**368,488**

*** Includes Vance Estate S64 and S94 contributions**

FINAL DRAFT



The above table indicates that, based on the assumptions in the LTFP, for the Sewer Fund:
- Income will continue to increase largely due to interest income on higher cash reserves, so financial sustainability needs to be monitored over time.
- Expense will continue to increase due to investment in the Wamoon Sewer Scheme which will increase both depreciation and operating costs.
- However operating surpluses will improve and build on the current surplus and generate more interest income.



The above table indicates that, based on the assumptions in the LTFP:
- currently forecasting a relatively low level of capital works.
- expecting to increase cash reserves (green line) as a result of the level of capital works and borrowings are not required.

Leeton Shire Council

Long Term Financial Plan 2023-2032

Cash Flow from Operating Activities

Cash Flow from Operating Activities	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Receipts:											
Rates and Annual Charges	2,678,590	2,928,508	3,016,363	3,106,854	3,200,060	3,296,062	3,394,943	3,496,792	3,601,695	3,709,746	3,821,039
User charges and fees	593,720	278,459	286,813	295,417	304,280	313,408	322,810	332,495	342,469	352,744	363,326
Interest and Investment Revenue	161,179	111,179	147,398	163,598	150,001	135,042	146,728	162,624	186,852	209,613	208,915
Grants & Contributions - Capital	28,763	523,000	29,339	29,925	30,524	31,134	31,757	32,392	33,040	33,701	34,375
Grants & Contributions - Operating	-	-	-	-	-	-	-	-	-	-	-
Other Revenues	6,259	6,259	6,415	6,576	6,740	6,909	7,081	7,259	7,440	7,626	7,817
Rental Income	-	-	-	-	-	-	-	-	-	-	-
Payments:											
Employee benefits and on-costs	(1,158,171)	(1,209,725)	(1,239,968)	(1,270,967)	(1,302,742)	(1,335,310)	(1,368,693)	(1,402,910)	(1,437,983)	(1,473,932)	(1,510,781)
Borrowing Costs											
Materials and Contracts	(907,348)	(967,336)	(996,356)	(1,021,265)	(1,046,797)	(1,072,967)	(1,099,791)	(1,127,285)	(1,155,468)	(1,184,354)	(1,213,963)
Other	-	-	-	-	-	-	-	-	-	-	-
Net Cash Provided (or used) in Operating Activities	**1,402,992**	**1,670,344**	**1,250,004**	**1,310,138**	**1,342,066**	**1,374,278**	**1,434,836**	**1,501,366**	**1,578,046**	**1,655,143**	**1,710,728**
Cash Flow from Investing Activities											
Receipts:											
Maturity of Investments	-	1,500,000									
Deposits on Sale Real Estate Assets											
Disposal of Infrastructure, Property, Plant & Equipment											
Deferred Debtor Receipts	-										
Payments:	-										
Purchase of Investments	-										
Purchase of Infrastructure, Property, Plant & Equipment	(3,671,087)	(1,604,359)	(440,000)	(1,990,000)	(2,090,000)	(790,000)	(640,000)	(290,000)	(440,000)	(1,690,000)	(440,000)
Deferred Debtor Advances Made	-										
Net Cash Provided (or used) in Investing Activities	**(3,671,087)**	**(104,359)**	**(440,000)**	**(1,990,000)**	**(2,090,000)**	**(790,000)**	**(640,000)**	**(290,000)**	**(440,000)**	**(1,690,000)**	**(440,000)**
Cash Flow from Financing Activities											
Receipts:											
Borrowings and Advances (External)		-	-	-	-	-	-	-	-	-	-
Other											
Payments:											
Borrowings and Advances		-	-	-	-	-	-	-	-	-	-
Other											
Net Cash Provided (or used) in Financing Activities	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & cash Equivilants	**(2,268,094)**	**1,565,985**	**810,004**	**(679,862)**	**(747,934)**	**584,278**	**794,836**	**1,211,366**	**1,138,046**	**(34,857)**	**1,270,728**
Cash and Cash Equivalents at Beginning of Period	1,572,000	(696,094)	869,891	1,679,894	1,000,033	252,099	836,377	1,631,213	2,842,579	3,980,625	3,945,768
Cash and Cash Equivalents at End of Period	**(696,094)**	**869,891**	**1,679,894**	**1,000,033**	**252,099**	**836,377**	**1,631,213**	**2,842,579**	**3,980,625**	**3,945,768**	**5,216,495**
Plus Investments on Hand - End of Year	8,000,000	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000
Total Cash, Cash Equivalents and Investments	**7,303,906**	**7,369,891**	**8,179,894**	**7,500,033**	**6,752,099**	**7,336,377**	**8,131,213**	**9,342,579**	**10,480,625**	**10,445,768**	**11,716,495**
Brought Forward Balance	9,572,000	7,303,906	7,369,891	8,179,894	7,500,033	6,752,099	7,336,377	8,131,213	9,342,579	10,480,625	10,445,768
Movement in Cash and Investments	(2,268,094)	65,985	810,004	(679,862)	(747,934)	584,278	794,836	1,211,366	1,138,046	(34,857)	1,270,728

FINAL DRAFT

Leeton Shire Council

Long Term Financial Plan 2023-2032

Balance Sheet

Balance Sheet	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Current Assets											
Cash and Cash Equivalents	5,131,475	869,891	1,679,894	1,000,033	252,099	836,377	1,631,213	2,842,579	3,980,625	3,945,768	5,216,495
Investments	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Receivables	352,000	352,000	352,000	352,000	352,000	352,000	352,000	352,000	352,000	352,000	352,000
Inventories											
Other											
Total Current Assets	**11,483,475**	**7,221,891**	**8,031,894**	**7,352,033**	**6,604,099**	**7,188,377**	**7,983,213**	**9,194,579**	**10,332,625**	**10,297,768**	**11,568,495**
Non-Current Assets											
Investments	2,000,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Receivables	263,000	263,000	263,000	263,000	263,000	263,000	263,000	263,000	263,000	263,000	263,000
Infrastructure, Property, Plant & Equipment	41,542,443	42,092,158	41,436,783	42,320,239	43,253,174	42,833,050	42,242,870	41,286,443	40,472,653	40,897,693	40,029,828
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	**43,805,443**	**42,855,158**	**42,199,783**	**43,083,239**	**44,016,174**	**43,596,050**	**43,005,870**	**42,049,443**	**41,235,653**	**41,660,693**	**40,792,828**
Total Assets	**55,288,917**	**50,077,048**	**50,231,678**	**50,435,272**	**50,620,273**	**50,784,427**	**50,989,084**	**51,244,022**	**51,568,278**	**51,958,460**	**52,361,323**
Current Liabilities											
Payables	-	-	-	-	-	-	-	-	-	-	-
Contract Liabilities	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Non-Current Liabilities											
Non-Current Liabilities			-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-
Employee Benefit Provisions	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Liabilities	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Assets	**55,288,917**	**50,077,048**	**50,231,678**	**50,435,272**	**50,620,273**	**50,784,427**	**50,989,084**	**51,244,022**	**51,568,278**	**51,958,460**	**52,361,323**
Equity											
Retained Earnings	27,348,917	22,137,047	22,291,676	22,495,269	22,680,269	22,844,422	23,049,078	23,304,015	23,628,270	24,018,451	24,421,313
Revaluation Reserves	27,940,000	27,940,001	27,940,002	27,940,003	27,940,004	27,940,005	27,940,006	27,940,007	27,940,008	27,940,009	27,940,010
Total Equity	**55,288,917**	**50,077,048**	**50,231,678**	**50,435,272**	**50,620,273**	**50,784,427**	**50,989,084**	**51,244,022**	**51,568,278**	**51,958,460**	**52,361,323**

For noting - While council recognises that items such as Provisions, Payables and Recievables will vary, many cannot be forecast and as such have been left constant.

FINAL DRAFT

Leeton Shire Council

Long Term Financial Plan 2023-2032

Consolidated	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Operating Statement	Forecast	Budget	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP
Revenue										
Rates and annual charges	14,139,463	14,931,419	15,379,362	15,778,927	16,188,935	16,609,659	17,041,380	17,484,390	17,938,983	18,405,466
User charges and fees	8,887,227	9,089,071	9,361,743	9,642,595	9,931,873	10,229,829	10,536,724	10,852,826	11,178,411	11,513,763
Grants and contributions provided for capital purposes	12,892,620	1,578,895	608,018	1,623,349	3,389,069	655,188	671,715	688,661	706,037	723,854
Grants and contributions provided for operating purposes	8,591,528	7,349,962	6,680,961	6,814,580	6,950,872	7,089,890	7,231,687	7,376,321	7,523,847	7,674,324
Interest and investment revenue	1,095,484	748,963	910,261	912,352	865,460	724,990	687,873	642,748	548,799	355,700
Net gains from the disposal of assets	-	430,000	-	-	-	-	-	-	-	-
Rental Income	301,700	293,700	301,043	308,569	316,283	324,190	332,295	340,602	349,117	357,845
Other revenues	404,666	398,068	408,020	418,220	428,676	439,393	450,377	461,637	473,178	485,007
Income	**46,545,542**	**35,059,916**	**33,895,241**	**35,750,573**	**38,329,447**	**36,337,874**	**37,223,407**	**38,125,323**	**39,003,464**	**39,808,180**
Expenses										
Employee benefits and on-costs	12,456,906	12,624,589	12,940,204	13,263,709	13,595,302	13,935,184	14,283,564	14,640,653	15,006,669	15,381,836
Materials and contracts	13,511,279	12,711,950	13,093,309	13,420,641	13,756,157	14,100,061	14,452,563	14,813,877	15,184,224	15,563,829
Borrowing costs	114,445	615,746	486,478	461,333	438,827	414,940	389,583	362,660	334,215	304,433
Depreciation and amortisation	8,570,048	9,249,783	9,630,336	9,615,292	9,610,901	10,513,702	10,190,049	10,415,367	10,859,057	10,857,074
Other expenses	481,000	513,063	793,063	793,063	1,073,063	1,073,063	1,353,063	1,353,063	1,353,063	1,633,063
Net losses from the disposal of assets	661,750	-	-	-	-	-	-	-	-	-
Expenses	**35,795,428**	**35,715,131**	**36,943,389**	**37,554,038**	**38,474,250**	**40,036,950**	**40,668,821**	**41,585,620**	**42,737,228**	**43,740,235**
Net Operating Result	10,750,114	(655,215)	(3,048,148)	(1,803,465)	(144,803)	(3,699,076)	(3,445,414)	(3,460,297)	(3,733,764)	(3,932,055)
Net Operating Result excluding Capital grants & Contributions	(2,142,506)	(2,234,110)	(3,656,167)	(3,426,815)	(3,533,872)	(4,354,264)	(4,117,129)	(4,148,958)	(4,439,801)	(4,655,909)

FINAL DRAFT

Leeton Shire Council

Long Term Financial Plan 2023-2032

Cash Flow from Operating Activities	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Receipts:										
Rates and Annual Charges	14,139,463	14,931,419	15,379,362	15,778,927	16,188,935	16,609,659	17,041,380	17,484,390	17,938,983	18,405,466
User charges and fees	8,887,227	9,089,071	9,361,743	9,642,595	9,931,873	10,229,829	10,536,724	10,852,826	11,178,411	11,513,763
Interest and Investment Revenue	995,484	748,963	910,261	912,352	865,460	724,990	687,873	642,748	548,799	355,700
Grants & Contributions - Capital	12,892,620	1,578,895	608,018	1,623,349	3,389,069	655,188	671,715	688,661	706,037	723,854
Grants & Contributions - Operating	9,391,528	6,549,962	6,680,961	6,814,580	6,950,872	7,089,890	7,231,687	7,376,321	7,523,847	7,674,324
Other Revenues	637,520	637,906	653,854	670,200	686,955	704,129	721,732	739,775	758,270	777,227
Rental Income	301,700	293,700	301,043	308,569	316,283	324,190	332,295	340,602	349,117	357,845
Payments:										
Employee benefits and on-costs	(12,381,460)	(12,624,589)	(12,940,204)	(13,263,709)	(13,595,302)	(13,935,184)	(14,283,564)	(14,640,653)	(15,006,669)	(15,381,836)
Borrowing Costs	(615,746)	(615,746)	(486,478)	(461,333)	(438,827)	(414,940)	(389,583)	(362,660)	(334,215)	(304,433)
Materials and Contracts	(12,403,041)	(12,711,950)	(13,093,309)	(13,420,641)	(13,756,157)	(14,100,061)	(14,452,563)	(14,813,877)	(15,184,224)	(15,563,829)
Other	(233,063)	(513,063)	(513,063)	(793,063)	(793,063)	(1,073,063)	(1,073,063)	(1,353,063)	(1,353,063)	(1,353,063)
Net Cash Provided (or used) in Operating Activities	**21,612,232**	**7,364,568**	**6,862,188**	**7,811,827**	**9,746,098**	**6,814,626**	**7,024,634**	**6,955,070**	**7,125,293**	**7,205,019**
Cash Flow from Investing Activities										
Receipts:										
Maturity of Investments	(411,907)	4,000,000	3,000,000	3,000,000	1,028,925	-	-	-	-	-
Deposits on Sale Real Estate Assets	250,000	4,150,000	-	-	-	-	-	-	-	-
Disposal of Infrastructure, Property, Plant & Equipment	-	655,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Deferred Debtor Receipts	-	-	-	-	-	-	-	-	-	-
Payments:										
Purchase of Investments	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(31,093,066)	(17,274,403)	(6,921,223)	(9,980,910)	(14,310,910)	(6,855,910)	(7,051,187)	(7,816,187)	(13,261,187)	(7,853,592)
Deferred Debtor Advances Made	-	-	-	-	-	-	-	-	-	-
Net Cash Provided (or used) in Investing Activities	**(31,254,973)**	**(8,469,403)**	**(3,671,223)**	**(6,730,910)**	**(13,031,985)**	**(6,605,910)**	**(6,801,187)**	**(7,566,187)**	**(13,011,187)**	**(7,603,592)**
Cash Flow from Financing Activities										
Receipts:										
Borrowings and Advances (External)	5,530,954	5,587,711	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Payments:										
Borrowings and Advances	(391,883)	(5,067,325)	(504,018)	(404,818)	(427,324)	(451,211)	(476,568)	(503,349)	(509,185)	(537,703)
Other										
Net Cash Provided (or used) in Financing Activities	**5,139,071**	**520,386**	**(504,018)**	**(404,818)**	**(427,324)**	**(451,211)**	**(476,568)**	**(503,349)**	**(509,185)**	**(537,703)**
Net Increase/(Decrease) in Cash & cash Equivilants	**(4,503,669)**	**(584,449)**	**2,686,947**	**676,099**	**(3,713,210)**	**(242,495)**	**(253,121)**	**(1,114,466)**	**(6,395,079)**	**(936,275)**
Cash and Cash Equivalents at Beginning of Period	13,615,000	11,088,822	10,504,373	13,191,320	13,867,419	10,154,209	9,911,714	9,658,593	8,544,127	2,149,048
Cash and Cash Equivalents at End of Period	11,088,822	10,504,373	13,191,320	13,867,419	10,154,209	9,911,714	9,658,593	8,544,127	2,149,048	1,212,773
Plus Investments on Hand - End of Year	36,383,930	32,383,930	29,383,930	26,383,930	25,355,005	25,355,005	25,355,005	25,355,005	25,355,005	25,355,005
Total Cash, Cash Equivalents and Investments	**47,472,752**	**42,888,302**	**42,575,249**	**40,251,349**	**35,509,213**	**35,266,718**	**35,013,598**	**33,899,132**	**27,504,053**	**26,567,778**
Brought Forward Balance	50,091,522	47,472,752	42,888,302	42,575,249	40,251,349	35,509,213	35,266,718	35,013,598	33,899,132	27,504,053
Movement in Cash and Investments	(2,618,771)	(4,584,449)	(313,053)	(2,323,901)	(4,742,136)	(242,495)	(253,121)	(1,114,466)	(6,395,079)	(936,275)

FINAL DRAFT

Leeton Shire Council

Long Term Financial Plan 2023-2032

Balance Sheet	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Current Assets										
Cash and Cash Equivalents	16,577,041	10,504,373	13,191,320	13,867,419	10,154,209	9,911,714	9,658,593	8,544,127	2,149,048	1,212,773
Investments	21,883,930	21,883,930	18,883,930	15,883,930	14,855,005	14,855,005	14,855,005	14,855,005	14,855,005	14,855,005
Receivables	4,552,350	4,552,350	4,552,350	4,552,350	4,552,350	4,552,350	4,552,350	4,552,350	4,552,350	4,552,350
Inventories	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000	1,166,000
Other	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000
Total Current Assets	**44,228,320**	**38,155,652**	**37,842,599**	**35,518,699**	**30,776,563**	**30,534,068**	**30,280,948**	**29,166,482**	**22,771,403**	**21,835,128**
Non-Current Assets										
Investments	14,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000
Receivables	427,464	427,464	427,464	427,464	427,464	427,464	427,464	427,464	427,464	427,464
Infrastructure, Property, Plant & Equipment	338,228,018	345,597,638	342,263,525	341,474,143	345,049,151	339,736,359	334,972,497	330,218,317	330,215,447	324,836,964
Intangible Assets	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000	9,565,000
Total Non-Current Assets	**362,720,482**	**366,090,103**	**362,755,989**	**361,966,607**	**365,541,615**	**360,228,823**	**355,464,962**	**350,710,782**	**350,707,911**	**345,329,429**
Total Assets	**406,948,802**	**404,245,755**	**400,598,589**	**397,485,306**	**396,318,179**	**390,762,892**	**385,745,909**	**379,877,263**	**373,479,314**	**367,164,556**
Current Liabilities										
Payables	2,852,000	2,852,000	2,852,000	2,852,000	2,852,000	2,852,000	2,852,000	2,852,000	2,852,000	2,852,000
Contract Liabilities	1,700,000	-	-	-	-	-	-	-	-	-
Borrowings	391,883	667,325	504,018	404,818	427,324	451,211	476,568	503,349	509,185	537,703
Provisions	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000	2,814,000
Total Current Liabilities	**7,757,883**	**6,333,325**	**6,170,018**	**6,070,818**	**6,093,324**	**6,117,211**	**6,142,568**	**6,169,349**	**6,175,185**	**6,203,703**
Non-Current Liabilities										
Payables	-	-	-	-	-	-	-	-	-	-
Borrowings	3,033,674	7,499,878	7,981,889	7,815,590	7,391,410	6,943,553	6,470,565	5,993,222	5,465,785	4,931,166
Employee Benefit Provisions	226,984	226,984	226,984	226,984	226,984	226,984	226,984	226,984	226,984	226,984
Provisions	4,322,000	4,602,000	5,162,000	5,722,000	6,562,000	7,402,000	8,522,000	8,392,000	9,512,000	10,912,000
Total Non-Current Liabilities	**7,582,658**	**12,328,862**	**13,370,873**	**13,764,574**	**14,180,394**	**14,572,537**	**15,219,549**	**14,612,206**	**15,204,769**	**16,070,150**
Total Liabilities	**15,340,541**	**18,662,187**	**19,540,891**	**19,835,392**	**20,273,717**	**20,689,748**	**21,362,117**	**20,781,554**	**21,379,954**	**22,273,853**
Net Assets	**391,608,262**	**385,583,568**	**381,057,698**	**377,649,914**	**376,044,461**	**370,073,144**	**364,383,793**	**359,095,709**	**352,099,361**	**344,890,703**
Equity										
Retained Earnings	163,172,262	157,147,567	152,621,696	149,213,911	147,608,457	141,637,139	135,947,787	130,659,702	123,663,353	116,454,694
Revaluation Reserves	228,436,000	228,436,001	228,436,002	228,436,003	228,436,004	228,436,005	228,436,006	228,436,007	228,436,008	228,436,009
Total Equity	**391,608,262**	**385,583,568**	**381,057,698**	**377,649,914**	**376,044,461**	**370,073,144**	**364,383,793**	**359,095,709**	**352,099,361**	**344,890,703**

For noting - While council recognises that items such as Provisions, Payables and Recievables will vary, many cannot be forecast and as such have been left constant.

FINAL DRAFT

Overview

Alternative Scenarios for the General Fund

The Base Case is unacceptable as it forecasts:-

- An average operating deficit of $4.3M over the ten years to 2032/33
- That Council will be in a cash deficit by June 2028.

Accordingly, the Base Case does not allow Council to be financially sustainable or to meet its obligations under the Local Government Act (LGA).

The General Fund's financial sustainability challenges are firmly entrenched, with operating deficits reported in the 2020/21 and 2021/22 Annual Financial Statements and in recent forecasts, including those prepared by Morrison Low Consultants in 2022. The situation will not change in the medium or long term without intervention.

Morrison Low Consultants also concluded in 2022 that Council was underspending on its asset renewals by $1.6M per year for roads and buildings. This needs to be reviewed by Management and any changes reflected in the Strategic Asset Management Plan (SAMP).

In response to this current reality scenarios have been prepared for Council to explore to manage its financial sustainability, including by:-

- Increasing revenues via a SRV.
- Reducing expenses via service reductions or operational efficiencies.
- Reducing investment in assets to preserve cash reserves. This is included as a short-term measure in response to the potential cash deficit. Reducing capital investment will inhibit Council's obligation to maintain its asset base as "fit for purpose".

FINAL DRAFT

General Fund Excluding DWM Scenarios

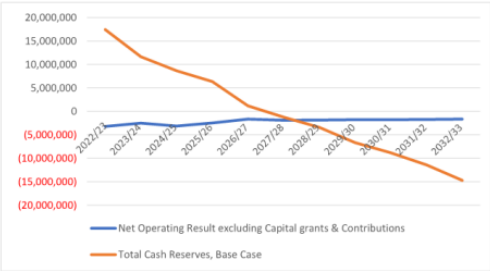
The following scenarios have been developed looking at a combination of increased income through an SRV and operating savings

The scenarios have the following common assumptions with changes due to variables being outlined in each Scenario.

Income items	Assumptions Scenario #0 (Base Case)
Rates and annual charges	Varies with Scenario
User fees and charges	2023/24: $4.1M 2025/26 – 2032/33: 3.0%
Interest	2023/24: 4.0% 2025/26 – 2032/33: 2.7% increasing to 4.2% Actual $ calculated on cash and investment balance.
Operating grants and contributions	*Ongoing* Financial Assistance Grant (FAGs) with 75% prepayment and Regional Roads Block and Repair Grants. Other minor community service and operating grants for service delivery. Roads to Recovery (R2R) and Regional and Local Roads *One – off (2023/24 only)* Repair Program (RLRRP).
Other revenues	2023/24: $600K 2025/26 – 2032/33: 2.5%
Other income	2023/24: $300K 2025/26 – 2032/33: 2.5%
Expense items	**Assumptions**
Employee costs	2023/24: $8.8M 2025/26 – 2032/33: 2.5%
Materials and services + other expenses	2023/24 – 2027/28: 8% 2025/26 – 2032/33: 2.5%
Borrowing costs	2023/24: $600K 2025/26 – 2032/33: decrease as per payment schedules.
Depreciation	Determined using average depreciation rates for asset classes and estimates. For clarity it is not indexed.
Additional Savings	Varies with Scenario

FINAL DRAFT

Base Case	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Operating Statement	Forecast	Budget	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP
Revenue											
Rates and annual charges	7,809,447	7,982,302	8,221,771	8,427,315	8,637,998	8,853,948	9,075,297	9,302,179	9,534,734	9,773,102	10,017,430
User charges and fees	4,133,817	4,718,267	4,859,815	5,005,609	5,155,778	5,310,451	5,469,765	5,633,858	5,802,873	5,976,959	6,156,268
Grants and contributions provided for capital purposes	12,809,999	503,000	523,206	1,536,286	3,299,693	563,436	577,522	591,960	606,759	621,928	637,476
Grants and contributions provided for operating purposes	8,591,528	7,349,962	6,680,961	6,814,580	6,950,872	7,089,890	7,231,687	7,376,321	7,523,847	7,674,324	7,827,811
Interest and investment revenue	582,311	379,312	285,805	234,694	187,659	39,482	(41,545)	(125,199)	(261,681)	(371,090)	(479,014)
Net gains from the disposal of assets	-	430,000	-	-	-	-	-	-	-	-	-
Rental Income	301,700	293,700	301,043	308,569	316,283	324,190	332,295	340,602	349,117	357,845	366,791
Other revenues	534,554	533,538	546,876	560,548	574,562	588,926	603,649	618,741	634,209	650,064	666,316
Income	**34,763,356**	**22,190,081**	**21,419,477**	**22,887,602**	**25,122,846**	**22,770,323**	**23,248,669**	**23,738,461**	**24,189,859**	**24,683,132**	**25,193,078**
Expenses											
Employee benefits and on-costs	8,842,315	8,766,869	8,986,041	9,210,692	9,440,959	9,676,983	9,918,908	10,166,880	10,421,052	10,681,579	10,948,618
Materials and contracts	9,498,317	8,390,079	8,641,781	8,857,826	9,079,272	9,306,253	9,538,910	9,777,382	10,021,817	10,272,362	10,529,171
Borrowing costs	114,445	615,746	486,478	461,333	438,827	414,940	389,583	362,660	334,215	304,433	274,082
Depreciation and amortisation	5,782,839	6,197,554	6,506,341	6,633,936	6,773,268	7,018,061	7,136,093	7,248,260	7,384,950	7,497,347	7,617,628
Other expenses	231,000	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063
Net losses from the disposal of assets	661,750	-	-	-	-	-	-	-	-	-	-
Expenses	**25,130,666**	**24,203,311**	**24,853,704**	**25,396,850**	**25,965,388**	**26,649,300**	**27,216,556**	**27,788,246**	**28,395,097**	**28,988,783**	**29,602,562**
Net Operating Result	**9,632,690**	**(2,013,230)**	**(3,434,227)**	**(2,509,247)**	**(842,543)**	**(3,878,978)**	**(3,967,887)**	**(4,049,785)**	**(4,205,238)**	**(4,305,651)**	**(4,409,484)**
Net Operating Result excluding Capital grants & Contributions	**(3,177,309)**	**(2,516,230)**	**(3,957,433)**	**(4,045,534)**	**(4,142,236)**	**(4,442,413)**	**(4,545,409)**	**(4,641,745)**	**(4,811,997)**	**(4,927,578)**	**(5,046,960)**
Total Cash Reserves, Base Case	17,450,829	11,665,495	8,692,368	6,361,329	1,233,821	(1,204,216)	(3,383,766)	(6,624,827)	(8,835,487)	(11,405,086)	(14,673,592)



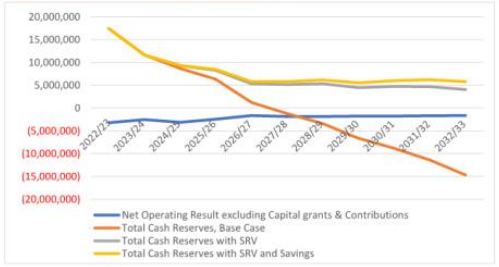
This is the Base Case as presented earlier in this document.
Reproduced here, in the Scenario, format for ease of reference.

FINAL DRAFT

Scenario #1	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
SRV % includes Rate peg	35%										
Over term in years	3										
Years to achieve Benchmark	6										
Safe Limit for Cash & Investments	6,000,000										
Final saving required Per annum	214,662										

Operating Statement	Forecast	Budget	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP
Revenue											
Rates and annual charges	7,809,447	7,982,302	8,221,771	8,427,315	8,637,998	8,853,948	9,075,297	9,302,179	9,534,734	9,773,102	10,017,430
Rates and annual charges - SRV	-	-	600,345	1,322,970	2,138,109	2,191,562	2,246,351	2,302,510	2,360,073	2,419,075	2,479,551
User charges and fees	4,133,817	4,718,267	4,859,815	5,005,609	5,155,778	5,310,451	5,469,765	5,633,858	5,802,873	5,976,959	6,156,268
Grants and contributions provided for capital purposes	12,809,999	503,000	523,206	1,536,286	3,299,693	563,436	577,522	591,960	606,759	621,928	637,476
Grants and contributions provided for operating purposes	8,591,528	7,349,962	6,680,961	6,814,580	6,950,872	7,089,890	7,231,687	7,376,321	7,523,847	7,674,324	7,827,811
Interest and investment revenue	582,311	379,312	466,620	374,571	340,561	231,076	232,564	247,128	222,024	241,007	248,586
Net gains from the disposal of assets	-	430,000	-	-	-	-	-	-	-	-	-
Rental Income	301,700	293,700	301,043	308,569	316,283	324,190	332,295	340,602	349,117	357,845	366,791
Other revenues	534,554	533,538	546,876	560,548	574,562	588,926	603,649	618,741	634,209	650,064	666,316
Income	**34,763,356**	**22,190,081**	**22,200,637**	**24,350,449**	**27,413,856**	**25,153,479**	**25,769,130**	**26,413,298**	**27,033,636**	**27,714,305**	**28,400,230**
Expenses											
Employee benefits and on-costs	8,842,315	8,766,869	8,986,041	9,210,692	9,440,959	9,676,983	9,918,908	10,166,880	10,421,052	10,681,579	10,948,618
Materials and contracts	9,498,317	8,390,079	8,641,781	8,857,826	9,079,272	9,306,253	9,538,910	9,777,382	10,021,817	10,272,362	10,529,171
Borrowing costs	114,445	615,746	486,478	461,333	438,827	414,940	389,583	362,660	334,215	304,433	274,082
Depreciation and amortisation	5,782,839	6,197,554	6,506,341	6,633,936	6,773,268	7,018,061	7,136,093	7,248,260	7,384,950	7,497,347	7,617,628
Other expenses	231,000	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063
Net losses from the disposal of assets	661,750	-	-	-	-	-	-	-	-	-	-
Savings Required			(71,554)	(143,108)	(214,662)	(214,662)	(214,662)	(214,662)	(214,662)	(214,662)	(214,662)
Expenses	**25,130,666**	**24,203,311**	**24,782,150**	**25,253,742**	**25,750,727**	**26,434,639**	**27,001,895**	**27,573,584**	**28,180,435**	**28,774,122**	**29,387,901**
Net Operating Result	**9,632,690**	**(2,013,230)**	**(2,581,514)**	**(903,293)**	**1,663,129**	**(1,281,160)**	**(1,232,765)**	**(1,160,286)**	**(1,146,800)**	**(1,059,817)**	**(987,671)**
Net Operating Result excluding Capital grants & Contributions	**(3,177,309)**	**(2,516,230)**	**(3,104,720)**	**(2,439,579)**	**(1,636,564)**	**(1,844,596)**	**(1,810,286)**	**(1,752,246)**	**(1,753,558)**	**(1,681,745)**	**(1,625,147)**
Total Cash Reserves, Base Case	17,450,829	11,665,495	8,692,368	6,361,329	1,233,821	(1,204,216)	(3,383,766)	(6,624,827)	(8,835,487)	(11,405,086)	(14,673,592)
Total Cash Reserves with SRV	17,450,829	11,665,495	9,292,713	8,299,352	5,347,572	5,170,126	5,319,551	4,477,285	4,737,211	4,712,031	4,063,873
Total Cash Reserves with SRV and Savings	17,450,829	11,665,495	9,364,266	8,514,014	5,776,895	5,814,110	6,178,197	5,550,593	6,025,180	6,214,662	5,781,165
Remove recurring capital spend on discretionary items											
Shoulder widening		-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
New Paths		-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Minimum Savings required		-	-	-	-	-	-	-	-	-	-
Net Operating Result excluding Capital grants & Contributions adjusted for minumum savings			**(3,104,720)**	**(2,439,579)**	**(1,636,564)**	**(1,844,596)**	**(1,810,286)**	**(1,752,246)**	**(1,753,558)**	**(1,681,745)**	**(1,625,147)**

FINAL DRAFT



35% SRV over three years (including the Rate Peg) from July 2024 with potential annual savings of up to $215K per annum
The attached table demonstrates that under this scenario:-
- Council does not achieve an operating surplus over the life of the LTFP and is therefore not financially sustainable as required under the LGA.
- If the savings are not implemented or achieved, Council falls below the OLG benchmark for cash reserves of $6M by June 2027 and continues to trend down but does not reach a cash deficit over the life of the LTFP.
- If the savings are able to be achieved, Council is able to almost maintain the OLG benchmark for cash reserves over the life of the LTFP.

Scenario #2	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
SRV % includes Rate peg	35%										
Over term in years	3										
Years to achieve Benchmark	6										
Safe Limit for Cash & Investments	6,000,000										
Final saving required Per annum	1,000,000										

Operating Statement	Forecast	Budget	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP
Revenue											
Rates and annual charges	7,809,447	7,982,302	8,221,771	8,427,315	8,637,998	8,853,948	9,075,297	9,302,179	9,534,734	9,773,102	10,017,430
Rates and annual charges - SRV	-	-	600,345	1,322,970	2,138,109	2,191,562	2,246,351	2,302,510	2,360,073	2,419,075	2,479,551
User charges and fees	4,133,817	4,718,267	4,859,815	5,005,609	5,155,778	5,310,451	5,469,765	5,633,858	5,802,873	5,976,959	6,156,268
Grants and contributions provided for capital purposes	12,809,999	503,000	523,206	1,536,286	3,299,693	563,436	577,522	591,960	606,759	621,928	637,476
Grants and contributions provided for operating purposes	8,591,528	7,349,962	6,680,961	6,814,580	6,950,872	7,089,890	7,231,687	7,376,321	7,523,847	7,674,324	7,827,811
Interest and investment revenue	582,311	379,312	466,620	381,709	361,974	273,903	306,805	352,782	359,091	409,488	448,481
Net gains from the disposal of assets	-	430,000	-	-	-	-	-	-	-	-	-
Rental Income	301,700	293,700	301,043	308,569	316,283	324,190	332,295	340,602	349,117	357,845	366,791
Other revenues	534,554	533,538	546,876	560,548	574,562	588,926	603,649	618,741	634,209	650,064	666,316
Income	**34,763,356**	**22,190,081**	**22,200,637**	**24,357,587**	**27,435,270**	**25,196,306**	**25,843,371**	**26,518,952**	**27,170,703**	**27,882,786**	**28,600,124**
Expenses											
Employee benefits and on-costs	8,842,315	8,766,869	8,986,041	9,210,692	9,440,959	9,676,983	9,918,908	10,166,880	10,421,052	10,681,579	10,948,618
Materials and contracts	9,498,317	8,390,079	8,641,781	8,857,826	9,079,272	9,306,253	9,538,910	9,777,382	10,021,817	10,272,362	10,529,171
Borrowing costs	114,445	615,746	486,478	461,333	438,827	414,940	389,583	362,660	334,215	304,433	274,082
Depreciation and amortisation	5,782,839	6,197,554	6,506,341	6,633,936	6,773,268	7,018,061	7,136,093	7,248,260	7,384,950	7,497,347	7,617,628
Other expenses	231,000	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063
Net losses from the disposal of assets	661,750	-	-	-	-	-	-	-	-	-	-
Savings Required			(250,000)	(500,000)	(750,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Expenses	**25,130,666**	**24,203,311**	**24,603,704**	**24,896,850**	**25,215,388**	**25,649,300**	**26,216,556**	**26,788,246**	**27,395,097**	**27,988,783**	**28,602,562**
Net Operating Result	**9,632,690**	**(2,013,230)**	**(2,403,068)**	**(539,263)**	**2,219,881**	**(452,995)**	**(373,185)**	**(269,294)**	**(224,393)**	**(105,997)**	**(2,438)**
Net Operating Result excluding Capital grants & Contributions	**(3,177,309)**	**(2,516,230)**	**(2,926,274)**	**(2,075,549)**	**(1,079,812)**	**(1,016,431)**	**(950,707)**	**(861,253)**	**(831,152)**	**(727,925)**	**(639,914)**
Total Cash Reserves, Base Case	17,450,829	11,665,495	8,692,368	6,361,329	1,233,821	(1,204,216)	(3,383,766)	(6,624,827)	(8,835,487)	(11,405,086)	(14,673,592)
Total Cash Reserves with SRV	17,450,829	11,665,495	9,292,713	8,299,352	5,347,572	5,170,126	5,319,551	4,477,285	4,737,211	4,712,031	4,063,873
Total Cash Reserves with SRV and Savings	17,450,829	11,665,495	9,542,713	9,049,352	6,847,572	7,670,126	8,819,551	8,977,285	10,237,211	11,212,031	11,563,873
Remove recurring capital spend on discretionary items											
Shoulder widening		-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
New Paths		-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Minimum Savings required		-	-	(200,000)	(450,000)	(700,000)	(700,000)	(700,000)	(700,000)	(700,000)	(700,000)
Net Operating Result excluding Capital grants & Contributions adjusted for minumum savings			**(2,926,274)**	**(2,275,549)**	**(1,529,812)**	**(1,716,431)**	**(1,650,707)**	**(1,561,253)**	**(1,531,152)**	**(1,427,925)**	**(1,339,914)**

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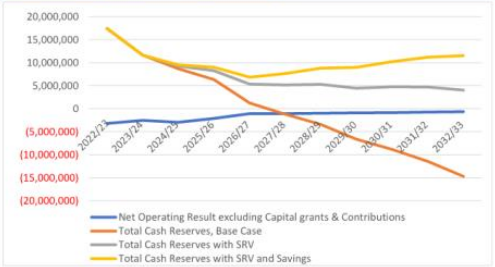

35% SRV over three years (including the Rate Peg) from July 2024 with potential annual savings of up to $1M per annum

The attached table demonstrates that under this scenario:-
- Council is able to (effectively) achieve an operating surplus by the end of the life of the LTFP and will therefore be financially sustainable as required under the LGA in the longer term.
- If the savings are not implemented or achieved, Council falls below the OLG benchmark for cash reserves of $6M by June 2027 and continues to trend down but does not reach a cash deficit over the life of the LTFP.
- If the savings are able to be achieved, Council is able to maintain the OLG benchmark and build its cash reserves over the life of the LTFP and enable Council to appropriately maintain its asset base.

Scenario #3	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
SRV % (excludes Rate Peg)	35%										
Over term in years	3										
Years to achieve Benchmark	6										
Safe Limit for Cash & Investments	6,000,000										
Final saving required Per annum	1,000,000										

Operating Statement	Forecast	Budget	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP	LTFP
Revenue											
Rates and annual charges	7,809,447	7,982,302	8,221,771	8,427,315	8,637,998	8,853,948	9,075,297	9,302,179	9,534,734	9,773,102	10,017,430
Rates and annual charges - SRV	-	-	839,814	1,814,173	2,937,029	3,010,455	3,085,716	3,162,859	3,241,930	3,322,979	3,406,053
User charges and fees	4,133,817	4,718,267	4,859,815	5,005,609	5,155,778	5,310,451	5,469,765	5,633,858	5,802,873	5,976,959	6,156,268
Grants and contributions provided for capital purposes	12,809,999	503,000	523,206	1,536,286	3,299,693	563,436	577,522	591,960	606,759	621,928	637,476
Grants and contributions provided for operating purposes	8,591,528	7,349,962	6,680,961	6,814,580	6,950,872	7,089,890	7,231,687	7,376,321	7,523,847	7,674,324	7,827,811
Interest and investment revenue	582,311	379,312	466,620	391,287	391,436	335,882	402,573	483,361	525,524	612,849	689,872
Net gains from the disposal of assets	-	430,000	-	-	-	-	-	-	-	-	-
Rental Income	301,700	293,700	301,043	308,569	316,283	324,190	332,295	340,602	349,117	357,845	366,791
Other revenues	534,554	533,538	546,876	560,548	574,562	588,926	603,649	618,741	634,209	650,064	666,316
Income	**34,763,356**	**22,190,081**	**22,440,106**	**24,858,369**	**28,263,651**	**26,077,177**	**26,778,503**	**27,509,880**	**28,218,994**	**28,990,050**	**29,768,017**
Expenses											
Employee benefits and on-costs	8,842,315	8,766,869	8,986,041	9,210,692	9,440,959	9,676,983	9,918,908	10,166,880	10,421,052	10,681,579	10,948,618
Materials and contracts	9,498,317	8,390,079	8,641,781	8,857,826	9,079,272	9,306,253	9,538,910	9,777,382	10,021,817	10,272,362	10,529,171
Borrowing costs	114,445	615,746	486,478	461,333	438,827	414,940	389,583	362,660	334,215	304,433	274,082
Depreciation and amortisation	5,782,839	6,197,554	6,506,341	6,633,936	6,773,268	7,018,061	7,136,093	7,248,260	7,384,950	7,497,347	7,617,628
Other expenses	231,000	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063	233,063
Net losses from the disposal of assets	661,750	-	-	-	-	-	-	-	-	-	-
Savings Required			(250,000)	(500,000)	(750,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Expenses	**25,130,666**	**24,203,311**	**24,603,704**	**24,896,850**	**25,215,388**	**25,649,300**	**26,216,556**	**26,788,246**	**27,395,097**	**27,988,783**	**28,602,562**
Net Operating Result	**9,632,690**	**(2,013,230)**	**(2,163,598)**	**(38,481)**	**3,048,263**	**427,877**	**561,947**	**721,634**	**823,897**	**1,001,267**	**1,165,455**
Net Operating Result excluding Capital grants & Contributions	**(3,177,309)**	**(2,516,230)**	**(2,686,805)**	**(1,574,767)**	**(251,431)**	**(135,559)**	**(15,575)**	**129,674**	**217,138**	**379,340**	**527,979**
Total Cash Reserves, Base Case	17,450,829	11,665,495	8,692,368	6,361,329	1,233,821	(1,204,216)	(3,383,766)	(6,624,827)	(8,835,487)	(11,405,086)	(14,673,592)
Total Cash Reserves with SRV	17,450,829	11,665,495	9,532,182	9,035,892	6,897,050	7,564,319	8,584,014	8,638,107	9,821,217	10,746,809	11,077,795
Total Cash Reserves with SRV and Savings	17,450,829	11,665,495	9,782,182	9,785,892	8,397,050	10,064,319	12,084,014	13,138,107	15,321,217	17,246,809	18,577,795
Remove recurring capital spend on discretionary items											
Shoulder widening		-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
New Paths		-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Minimum Savings required		-	-	(200,000)	(450,000)	(700,000)	(700,000)	(700,000)	(700,000)	(700,000)	(700,000)
Net Operating Result excluding Capital grants & Contributions adjusted for minumum savings			**(2,686,805)**	**(1,774,767)**	**(701,431)**	**(835,559)**	**(715,575)**	**(570,326)**	**(482,862)**	**(320,660)**	**(172,021)**

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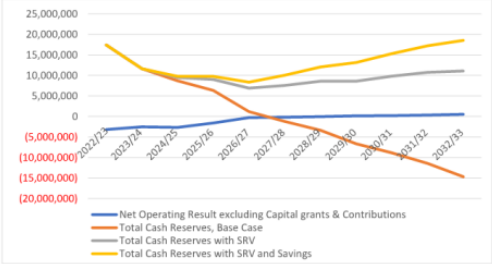

35% SRV over three years (45% including the Rate Peg as per below) from July 2024 with potential annual savings of up to $1M per annum.

SRV	10.52%	10.52%	10.52%	34.98%
Rate Peg	3.00%	2.50%	2.50%	8.21%
Compunding effect				1.79%
	13.52%	13.02%	13.02%	44.99%

The attached table demonstrates that under this scenario:-
- Council is able to (effectively) achieve an operating surplus within five years in the medium term, by June 2028, and will therefore be financially sustainable as required under the LGA.
- If the savings are not implemented or achieved, Council still remains within the OLG benchmark for cash reserves of $6M over the life of the LTFP and is able to appropriately maintain its asset base.
- If the savings are able to be achieved, Council still remains within the OLG benchmark for cash reserves of $6M over the life of the LTFP and has the potential to ensure assets are well maintained with the possibility of being held at better condition.